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EUROPEAN NEWS

Workers' hero who berated Brezhnev finds his reform credentials fail to match those of the architect of glasnost

Gorbachev re-election helps expose talent shortage

By Quentin Peel in Moscow

MR. TEIMURAZ AVAILANI, the former mine manager who yesterday dined to challenge President Mikhail Gorbachev for leadership of the Soviet Communist Party, shot to fame last summer as leader of the first mass miners' strike.

He achieved that fame in turn because, although a manager and not a miner, he had dared to challenge another Communist Party leader in the past - Mr Leonid Brezhnev.

On the one hand, he is a genuine workers' hero, and the epitome of grass-roots resentment against the heavy hand of Moscow rule. On the other, he owes his fame as much to glasnost, and the reforms of Mr Gorbachev, than to anything else.

Back in 1978, in the depths of the period now reviled as the "era of stagnation", the

obscure deputy director of a coal mine in the Kuzbas wrote a letter to the head of state urging him to resign. He was not only leading the country to economic collapse, he said, but he was also far too old for the job.

History does not relate if the letter ever got through to Mr Brezhnev, but the KGB rapidly came back to Mr Availani, and he was demoted to a junior position.

When the story of his letter finally leaked out, thanks to glasnost, Mr Availani swiftly became a local hero, a people's deputy in the first national Congress. When the miners' strike broke out last July, he was elected leader of the regional strike committees.

What he demonstrated yesterday, in his blunt presentation of his platform for the

party leadership, was a curious blend of the radical and traditional - reflecting very much the dichotomy in the ranks of his own supporters.

He was all for a market economy, greater independence for enterprises, and regional autonomy beyond the rule of Moscow.

But at the same time he was in favour of strengthening the armed forces, and the party's role within them.

In the end, of course, his challenge could barely dent the majority voting for Mr Gorbachev, not least perhaps because he was too radical for the conservative majority at the Congress.

They voted for the evil they know, rather than the firebrand from the coalfields.

The real battle between left and right should be joined over

the election of a deputy leader. No one serious was prepared to challenge the party leader himself, but they may well be tempted to do his hands with a conservative deputy.

Last week Mr Yegor Ligachev, the uncompromising conservative from the politburo itself, seemed to be throwing his hat in the ring. If he does so, there is no doubt that he will find a deep longing in the ranks of the Congress for an honest defence of the old ideology, a return to plain socialist values, an abandonment of all this dangerous talk of private property and a market economy.

Yet the man who was Mr Gorbachev's unofficial number two for the first three years of perestroika is almost certainly too old to come back - he is 69, five years older than his

leader - and that alone may count against him. The other leading conservative contender is Mr Gennady Yanayev, the newly elected leader of the official trade union movement, and a highly-articulate representative of the neo-conservative party apparatchiks.

He is a passionate defender of wage indexation, guarantees of full employment, and the holding of a national referendum on whether the country should move to a market economy.

Although he pays lip service to that aim, all his policies seem dedicated to the opposite. If he were elected, Mr Gorbachev might find it almost impossible to work with him.

Thus the forces of compromise and consolidation are hard at work, pushing the candidacies of either Mr Vladimir

Ivashko, former leader of the Ukrainian party and now president of that republic, or Mr Stanislav Gurenko, the man who replaced him as Ukrainian party leader. Both are pragmatic representatives of the party bureaucracy.

The radicals would like Mr Alexander Yakovlev, Mr Gorbachev's closest colleague and the leading reformer in the leadership. But he has indicated he will not stand.

Mr Vadim Bakatin, the Interior Minister, might be another compromise.

Yet at the end of the day, the very fact that Mr Gurenko is being actively canvassed, largely because of his successful chairmanship of yesterday's bolshoi Congress session, is an indication of the lack of real support for any other leader after Mr Gorbachev himself.



A Sami herdsman tending a reindeer

Samis learn to grapple with local democracy

Karen Fossli visits a tribe living in the land of the midnight sun

IN Finnmark, a northern region of Norway the size of Denmark, the Sami tribe is supplementing its normal activities of hunting, fishing and reindeer herding with the business of local government.

After a century of resistance to rule by Oslo, the Samis were granted the right to establish a parliament - the Sami Parliament - separate from Norway's parliament - the Storting - last September, marking their first official recognition by any Norwegian Government.

To most people, Samis are known as Lapps or Laplanders, a name which, in their eyes, has negative connotations because it derives from an old Swedish word for contempt.



There are an estimated 30,000 Norwegian Samis divided between fjell (mountain) and lapp (reindeer) Samis. Their ancestry is shrouded in mystery but is rumoured to be a mixture of eastern Asiatic and central European descent.

Although disregarded by successive Norwegian governments, the tourist industry has been quick to embrace them as a beacon of ethnic and cultural diversity in a deeply homogeneous society.

They are Norway's non-conformists. Their status, with very few exceptions and until recently, has been one of curious wandering nomads, living on reindeer and fish and retaining their ancient clothes, speech and intractability.

On the political side, the Sami diggi is the main forum for Sami politics, society and culture while its administrative mandate is to distribute state subsidies and submit proposals for Sami initiatives for Government allocations from Norway's national budget.

So far this year, their parliament has discussed the problems of reindeer herding, the declining fish stocks of the Barents Sea - both of which directly affect their livelihood - and military exploitation plans.

"The constitutional establishment of the Samis' legal rights, the Sami Act" and the establishment of the Sami diggi did not come about by themselves. These are demands which we have fought for over many decades. It has taken a long time," Mr Klemetsen said.

However, there are signs that they are already taking their new opportunities seriously. "Earlier this year they succeeded in blocking a military defence plan for artillery exercises in their region. There are also plans to establish trade with their Soviet counterparts on the Kola peninsula."

Finnmark has the advantage of an established dairy and agriculture industry and we believe that it may be possible to export these products to Kola," said Mr Kjell Sæter, the mayor of Karasjok, in the heartland of Sami country.

It is estimated that there are between 60,000 and 80,000 people of Sami origin in Norway, Sweden, Finland and the Soviet Union, though individually they speak variations of the same language depending on where they live.

Since glasnost the Soviet and Norwegian Samis have been re-united and have held talks on establishing a basis for trade and tourism.

In Karasjok, which is visited by some 130,000 tourists a year, a Nkr40m (\$6.3m) project is under way to build a cultural centre where a collection of Sami art, handicrafts and exhibitions can be shown.

"We don't want to establish a tourist industry which is plastic but one which is based on showing the genuine lifestyle and culture of the Sami people," Mr Sæter said.

Coal miners plan token stoppage in challenge to Government

By Quentin Peel

UP TO 500,000 coal miners across the Soviet Union are set to defy the law, and the political authority of President Mikhail Gorbachev today, by holding a day-long strike and protest meetings to demand the resignation of the Government.

The token stoppage comes a year after a mass miners' strike which paralysed the industry and seriously affected electricity and steel production.

It is going ahead in key areas such as the Donbas, the giant Ukrainian coal field, the Kuzbas, in western Siberia, Vorkuta, inside the Arctic

circle, and in mines around the Urals, in spite of urgent appeals from Mr Gorbachev, and the Communist Party congress, to call it off.

The miners are demanding the resignation of the government of Mr Nikolai Ryzhkov, the Soviet Prime Minister, for its failure to fulfil the promises it made in last year's strike settlement.

They also want curbs on the power of the Communist Party and its official trade unions.

The Kalinin mine near Donetsk became the first at the weekend to expel the Communist Party from its

premises at the workers' demand, ordering the closure of the four-man party office.

Coming as it does in the middle of the party congress, the workers' protest underlines the growing disaffection of the industrial proletariat with the ruling party. That feeling was reinforced yesterday by the decision of Mr Teimuraz Availani, leader of the strike committees in the Kuzbas last year, to stand against Mr Gorbachev for the post of party leader.

"After a year of lies, the miners are ready to deal with the Government

from a position of strength. Mr Vyacheslav Golikov, the new Kuzbas miners' leader, told Rostov news agency yesterday. "Now it is clear to all of us that without political change, there is no hope for economic demands."

Up to 200,000 workers are expected to down tools for 24 hours at 60 pits in the Kuzbas; 124 mines are to close down in the Donbas for the full day, another 100 for up to eight hours. In Vorkuta, the most radical region, 11 out of 13 mines are expected to stop work.

The strike is illegal for two

reasons: both because it is openly political, and because it is in the energy industry, where strikes are banned under new strike laws to protect the national economy. However, the authorities have no specific powers to force the workers back to work, and nor do they want to have such an open confrontation with such erstwhile loyal supporters.

There are reports from several major industrial centres, including Moscow, Gorky, Volgograd, Perm and Chelyabinsk, that factory workers may support the miners' with protest meetings.

East German railmen stage warning strike over pay

By Leslie Collett in East Berlin

EAST GERMAN train drivers, anxious about job uncertainties and rising prices in the wake of monetary union, staged a one-hour warning strike which paralysed passenger and goods traffic across the country yesterday.

The strike, the latest in a wave of labour unrest hitting East Germany, was called after the collapse on Monday of negotiations between the

Union of German Locomotive Drivers and the Deutsche Reichsbahn (state railway).

The union is seeking compensation for a fall in wages resulting from the introduction of the D-Mark on July 1. The employers and three railway unions were continuing negotiations for a wage contract late yesterday.

Mr Gerhard Pohl, the East German Economics Minister,

warned the country's unions that the survival of East German companies depended on union demands being "compatible with those of employers."

Farmers joined the growing unrest yesterday with a protest against what they say is the takeover of their domestic market by West Germans. A group of farmers demanding to empty a tanker of 10,000 litres of milk in front of a government build-

ing in Leipzig stopped after 100 litres when an official came out to speak to them, according to the ADN news agency. Since the two Germanys merged their economies, local food has been forced off the supermarket shelves by West German produce.

Last week metalworkers called warning strikes in the Berlin-Brandenburg region and in Saxony, demanding higher

wages, a 40-hour working week and other benefits. Forecasts of a "hot autumn" of strikes, as loss-making companies are forced to shut down, have heightened nervousness in the population. Unemployment rose sharply last month to 142,000 or 1.6 per cent, with the jobless rate growing fastest among women. Unemployment estimates for next year range from 600,000 to nearly 3m.

Big write-off of corporate debt planned

By David Goodhart in Bonn

MORE THAN a third of East Germany's DM130bn corporate debt is likely to be written off, following a meeting last week between Bonn and East Berlin officials and the Treuhander, the trust body which owns most of East German business.

The write-off, which will apply especially to companies in the defence and electronics sector, will leave a hole of DM40bn to DM60bn in the accounts of the East German Kreditbank which will have to be plugged by a long-term loan from Bonn.

At the same meeting it was agreed that a relatively strict line should be taken with the liquidity demands of some 5,000 East German companies which have applied to the Treuhander for emergency aid. About DM10bn has been asked for to ensure survival in July and a total of DM24bn for the third quarter of the year, according to Mr Günther Krause, the East German State Secretary.

However, it is believed that the officials agreed that only about DM5bn should be paid out in July, which is what East German Finance Ministry officials earlier calculated would be sufficient merely to pay wages for one month.

The state trading body for the southern Gera area reported yesterday that it will soon have to declare itself bankrupt. A wave of bankruptcies are expected over the next few weeks despite help with liquidity problems.

Mr Rethner Gohlke, head of West Germany's Federal Railway since 1982, has emerged as favourite to take over the post of full-time executive president of the Treuhander.

Threats grow against Soviet military

By David Marsh in Bonn and David Buchanan in Brussels

THE EAST German government yesterday made clear its growing concern about the impact of German unification on relations with the Soviet Union.

Mr Rainer Eppelmann, the Defence Minister, warned of growing aggression against Soviet soldiers stationed in his country and pointed to the importance of having an interim agreement on their presence after unification, which is expected at the end of the year.

Meanwhile in Brussels, Mr Markus Meckel, the Foreign Minister, complained that last week's Nato summit declaration was still too vague on nuclear disarmament to assuage Soviet worries.

After meeting Mr Manfred Wörner, the German who is Nato Secretary General, and the ambassadors of the 16 Nato members, Mr Meckel hailed the declaration as an important "sign of change" in the western alliance. But he said his country wanted further assur-



East Germany's Foreign Minister, Mr Markus Meckel (left), at Nato headquarters in Brussels yesterday with Mr Manfred Wörner, the alliance's Secretary General

ances on Nato's nuclear strategy and "concrete co-operation" with members of the Warsaw Pact.

He revealed that Mr Eduard Shevardnadze, the Soviet Foreign Minister, had written to all his Warsaw Pact colleagues to canvass a response to the London declaration.

In particular, Mr Meckel expressed disappointment that the Nato communiqué had not committed the western alliance against modernising short-range nuclear weapons, though such modernisation is now extremely unlikely.

However, he voiced optimism that Nato "might accept" a united Germany halving its troop levels to 300,000. In response, Mr Wörner said that the German who is Nato Secretary General, and the ambassadors of the 16 Nato members, Mr Meckel hailed the declaration as an important "sign of change" in the western alliance. But he said his country wanted further assur-

Die Welt that a serious flare-up was averted only because Russian officers disarmed their troops.

"I don't know what would have happened if they (the Soviets) had had Kalashnikovs in their hands," he said.

"We need to find a political solution for the next few years which will prevent German and Soviet soldiers from going at each other's throats."

He also revealed that there might be as many as 800,000 Soviet citizens in East Germany connected with the armed forces, including 390,000 soldiers as well as wives, children and civilian personnel. This compares with a previous estimate of 500,000.

● The European Commission has calculated that East Germany can expect up to Ecu5bn (£2.1bn) in 1991-93 from EC structural aid funds.

Mr Bruce Millan, the EC regional commissioner, said Brussels was prepared to welcome initially some of the technical criteria for allocating this aid; for instance, unemployment, a key yardstick by which EC aid is justified, does not feature prominently yet in East Germany, but is expected to do so shortly.

Computer groups battle for Strasbourg vote

By Tim Dickson in Strasbourg and Alan Cane in London

FRANTIC computer industry lobbyists were campaigning in Strasbourg last night as the European Parliament prepared to vote on amending a controversial EC directive aimed at curbing software piracy.

Two powerful camps - one led by IBM, the other an alliance of mainly European and Japanese interests with Fujitsu - were explaining their positions to MEPs in a bid to influence the outcome of today's session.

The purpose of the directive - first tabled by the European Commission 18 months ago - is to extend copyright protection to the authors of computer software. Unlawful copying of software has become a big problem for the personal computer software industry, costing it millions of dollars a year in lost revenues.

Brussels' original draft, however, caused an outcry because it appeared to outlaw "reverse engineering", threatening to limit the freedom of computer companies to make large hardware manufacturers like Bull of France and ICL of the UK to small software houses to produce programs compatible with those of their competitors without express permission and paying of licence fees.

Opponents of the draft argue that it will hinder the develop-

ment of "open systems" which offer computer users powerful savings by making it easier to connect computer systems from different makers together and run the same software on machines of different design.

The Commission has already drawn up its own internal compromise, which would modify the original proposal. Experts say the new draft is flawed in minor details but offers a useful basis for progress.

Last night, however, there appeared to be considerable support - notably from the dominant Socialist group - for a Strasbourg amendment allowing reverse engineering. The other large bloc - the Christian Democrats - seemed to be lining up on the other side.

Supporters of the amendment concede that EC decision-making procedures give Parliament little power in the matter - but they believe that if it goes their way in today's vote it will provide moral pressure when the issue returns for further discussion in the Council of Ministers.

Computer industry experts fear, however, that if the two industry power blocs continue their extraordinary lobbying campaign, time will be wasted which should be used to study other, equally important areas of the draft directive.

Ethnic tension rises in Bulgaria

By Tim Dickson in Strasbourg

BULGARIA'S first freely-elected parliament since 1945 opened yesterday against a background of rising ethnic and political tension, Reuters reports.

Police imposed tight security, barring traffic from the centre of the medieval northern city of Veliko Turnovo where 400 newly-elected deputies gathered.

Groups from the main political parties gathered at entrance points to the city to try to turn back busloads of nationalists expected to converge on parliament to protest against the presence in the assembly of 23 ethnic Turkish deputies.

The main task of the 400-member Grand National Assembly, elected last month,

will be to draft a new constitution. The former Communist Party, now the Socialist Party, has 211 seats.

The opposition Union of Democratic Forces, led by former dissidents, has 144 and insists it will not join the Socialist Party in a coalition.

The two-hour opening session follows a week of political upheaval and public dissent. President Petar Mladenov, who ousted the hardline leader, Mr Todor Zhivkov, in November, resigned last Friday under opposition pressure over an amateur videotape that apparently showed him calling for army tanks to crush an anti-Communist protest last December.

Lisbon warning on privatisation

THE Portuguese authorities have threatened senior managers of state-owned companies with the sack if they make any more comments on the Government's privatisation programme, writes Patrick Blum.

The warning follows comments at the weekend by Mr Pedro Rebelo de Sousa, president of the Banco Fomento de Portugal, a state-owned bank earmarked for privatisation.

He said the bank should be 100 per cent privatised in a single operation rather than in several stages as has been the case with other institutions.

Mr Elias da Costa, the State Secretary for Finance, said such comments could be considered "intentionally prejudicial".

MEPs demand to be heard in European union debate

By Tim Dickson in Strasbourg

THE European Parliament will today make a determined effort to have its voice heard in the gathering debate over European political union.

MEPs are expected to adopt four reports setting out their position for November's inter-governmental conference (IGC) on institutional reform, notably on how to strengthen democracy in the European Community.

By far the most important contribution is the report written by Mr David Martin, the

known to be hostile to any substantial extension of Strasbourg's powers, MEPs are hoping for at least some encouragement from Mr Jacques Delors, the Commission president, when he addresses the assembly tomorrow.

Although he will be speaking in the debate on the Italian presidency of the EC, he has apparently indicated that he will make some comments on institutional reform.

The Martin report also suggests that Parliament be allowed to elect Commission presidents and to share Brussels' right to initiate legislation.

Another report, by the Italian member Mr Emilio Colombo, also deals with political union, but it looks beyond the IGC to guidelines for a new draft EC constitution.

Also due for adoption today are the ideas of France's former President, Mr Valéry Giscard d'Estaing, on "subsidiarity" - the Community expression for the granting to

EC institutions of only those functions which cannot be carried out at national or regional level - and of the Italian ex-communist Mr Maurice Duverger on relations with national parliaments. The gradual loss of powers over EC policy-making by national parliaments (and the lack of any corresponding increase in the authority of the European Parliament) is the subject of a special meeting of parliamentarians from the Twelve and MEPs in Rome in the autumn.

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WORLD TRADE NEWS

Tokyo 'will adhere to budget plans despite SII pledge'

By Robert Thomson in Tokyo

JAPAN'S Finance Ministry, now finalising the framework of next year's budget, will not make major changes to spending plans, despite public investment commitments made in the Structural Impediments Initiative (SII), government officials said yesterday.

Argument over the public investment figure delayed the settlement of SII negotiations, though a senior government official said yesterday that the first priority in framing the coming budget was to "satisfy the needs of the Japanese people" not risk inflation with a surge in public investment.

Under the SII agreement, Japan has promised to spend ¥400,000bn (\$3.3bn) on public investment over the next 10 years, though ministry officials emphasised yesterday that the total would come from various sources, including public corporations.

"The best way to describe the impact of SII is that we are keeping in mind our commitments. We don't have a piece of paper beside us to use as a guide. The most important thing for us is to secure the living standards of Japanese," an official said.

Japan's Cabinet is due to approve the budget framework on July 27, and other ministries will then make more detailed spending proposals within that. Washington is watching closely to see if promises are kept, though the diversity of public investment sources will make the task very difficult.

"SII doesn't mean that Budget plan A becomes Budget B. It is not a change in that sense. We will keep our promises," one official said.

Japanese newspapers have said that investment will be cut in some areas to compensate for an increase in public investment, or that the central government will put pressure on local governments to increase their share of the total figure.

A senior official denied that there was a plan to increase the burden of investment responsibilities on local governments, but raised doubts about the US strategy of trying to change Japan's savings and investment patterns by forcing an increase in public spending.

"Theoretically, it could work that way, but we really can't see the result for a long time," the official said.

Sour taste in EC food makers' mouths

There is alarm about farm talks proposals to cut 'export refunds', writes Tim Dickson

THE attempt this month to break the deadlock over farm reform in the Uruguay Round of multilateral trade talks may have left a sweet taste in some mouths - but not in those of Europe's leading chocolate makers.

The reason lies in the proposal from Mr Aart de Zeeuw, chairman of the General Agreement on Tariffs and Trade group negotiating agriculture, that export subsidies be reduced more sharply than other forms of protection and that payments to food processors in particular should be the object of new "disciplines".

It is perhaps not widely known outside trade circles that when European Community food companies sell into a non-Community market they receive a so-called "export refund" from the Community budget. The system operates on the same principle as that which enables Brussels to dispose of surplus agricultural commodities such as butter and beef on the world market.

As Mr Richard Johnson of the UK's Food and Drink Federation explains: "The payments are compensation for the difference between the high Community prices that EC manufacturers are forced to pay for agricultural raw material and their products and the very much lower prices available to the industry's competitors".

There has long been a view among the EC's trading rivals that these refunds are an unfair subsidy which not only provide an unjustified advantage for food manufacturers in their international dealings but which perpetuate the very existence of the Common Agricultural Policy. Mr de Zeeuw's words therefore will no doubt be welcomed in some quarters.

EC food companies argue that to negotiate on 'export refunds' in isolation from other forms of internal protection risks undermining Europe's export competitiveness

as exerting renewed pressure for their abolition.

EC food companies, on the other hand, argue that so long as the CAP continues in its present form, such payments should continue, and that to negotiate on them in isolation from other forms of internal protection risks undermining Europe's export competitiveness with all that this implies for profits and jobs.

Chocolate manufacturers have been in evidence over the last few months in a food and drink industry lobbying campaign designed to counter signals that the EC side is willing to sacrifice their cause.

Few deny that the system as it stands is unacceptably opaque and liable to distortions for individual product

sectors. Numerous recipes and formulae translate the proportions of flour, fat, sugar and eggs in a given product into hard cash.

But, to give just two examples of the difficulties involved, the extraction rate of flour from wheat can vary according to the quality and year, while branded items such as chocolate bars can be sold at any

pressure to defend their domestic industries.

Rumours that the EC may now be prepared to accept a bigger cut in refunds to food companies than for other types of subsidy - as well as the introduction of a *de minimis* rule which would abolish them completely if they were below a certain percentage of the invoice price - have been greeted with alarm.

"Export refunds are a consequence of the CAP system of high farm support prices and hence must be negotiated as an inter-related part of the negotiations on reducing the general level of agricultural support and protectionism," insists Mr Johnson.

"The FDF has long supported the return to more market-orientated agricultural policies which would result in Community prices and those of world markets being closer together. As this gap is reduced so the level of export refunds for value added products will necessarily diminish," he says.

Citing examples of confectionary and milk products whose export refunds represent respectively 10-11 per cent and 42 and 53 per cent of the invoice price, he says: "In both cases the lack of a competitive export refund would have made the exports unprofitable and they would not have taken place."

Delhi and Moscow to extend trade pact for five more years

By K.K. Sharma in New Delhi

INDIA and the Soviet Union have agreed to extend their trade and payments agreement for another five years until 1995.

This ends speculation over the future of Indo-Soviet trade under Mr Mikhail Gorbachev's reform programme and eventual plans to make the rouble convertible.

Indo-Soviet trade, which involves a two-way turnover of over Rs70bn (22.2bn), has been conducted on the basis of what is known as rupee payment without involving hard currency for the last three decades.

In effect, the system implies countertrade, since the two countries draw up a trade plan each year which provides for a balance of exports and imports.

An actual balance has rarely been achieved and the two countries have worked out a system by which the surplus country gives "technical credits" to the other.

The surplus has favoured India for many years and it is widely believed this has been used to make purchases of Soviet armaments.

India has found the system useful because no hard currency is involved and Delhi has favoured its extension, particularly as the Soviet Union supplies substantial crude oil, petroleum products and fertilisers which would otherwise have to be imported from other countries.

The Soviet Union has now agreed to increase supplies of crude and petroleum products from 1991.

It will supply other raw materials and commodities to India, including newsprint, coking coal, rolled steel products and potash.

India supplies the Soviet Union with large quantities of consumer goods and some machinery and equipment. The Soviet Union has now agreed to accept larger quantities of textiles and jute products and is also considering higher coffee imports.

The two countries have agreed to increase their two-way turnover by 250 per cent by 1995, a target set by Mr Gorbachev when he visited India four years ago.

They have exchanged a number of delegations to make this possible. India's trade with East Germany, at present conducted on a rupee payment basis, is expected to switch to settlement in convertible currency from next year.

Call to relax Cocom technology controls

CONTROLS on technology exports to Warsaw Pact nations must be reformed immediately, in line with changing political reality, US and Japanese business leaders said yesterday, Reuters reports from Osaka.

Political and social change in eastern Europe is challenging the structure of the export controls, executives at the 27th annual US business conference in Osaka said. A report issued at the conference to be submitted to the Japanese and US governments calls for a comprehensive review of high-technology export controls established in 1949 by the Coordinating Committee for Multilateral Export Controls (Cocom).

Cocom compiles most Nato nations plus Japan and Australia and regulates the export of high-technology and military-related goods to Warsaw Pact nations and China.

While Cocom-member countries should maintain export controls on some military-related and other critical technology, the report recommended narrowing the scope of Cocom lists.

It urged the standardisation of export control lists among Cocom members to help exporters and licensing officials by simplifying classification and licensing.

TAIWAN has drawn up measures to reduce its trade deficit with Japan, including restricting Japanese bids for government procurement contracts and stepping up anti-dumping investigations.

The deficit with Japan grew by nearly \$1bn (\$550m) to \$8.9bn in 1989. It rose by 20 per cent in the first quarter of 1990 over the same period last year, is forecast to reach \$8.2bn this year and to top \$10bn by 1992, when it would be bigger than Taiwan's surplus with the US.

Taiwan relies heavily on Japan for industrial goods, car parts and electrical components, but finds little to export in return. Growing worry over Japan's refusal to talk about the problem has led to the following measures from the Economics Ministry.

● Taiwanese industry will be encouraged to procure goods from places other than Japan.

● Japanese companies in Taiwan will be urged to export more goods back to Japan.

● Government departments and state enterprises will restrict procurement as far as possible to the US and Europe.

● Investigations into alleged unfair trading practices by Japanese exporters will be stepped up.

Official figures showed Taiwan's trade surplus with Hong Kong, Singapore, Thailand, the Philippines, Malaysia and Indonesia jumped to a record \$4.4bn in the first half of 1990 from a previous high of \$3.1bn. This compared with a surplus of \$4.03bn with the US in the same period.

Under the Korean contract, ABB will supply the main equipment for a 450MW plant in Anyang and a 600MW plant at Bundang, outside Seoul.

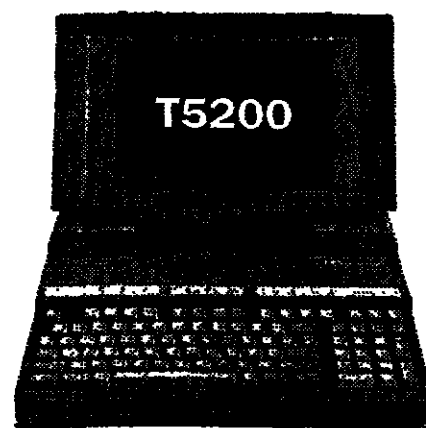
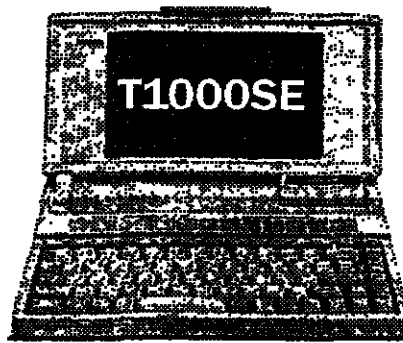
As well as generating electricity, the plants will supply district heating in the two cities.

So far this year, ABB has taken orders worth \$1.5bn for such plants.

TURKEY plans to simplify its export regime by the end of July, curbing sometimes Byzantine documentation procedures in a bid to comply with regulations of the European Community, a senior Treasury official said, Reuters reports from Istanbul.

"One single document will be required from exporters, instead of up to 18 under the

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have been waiting for more than a year to be paid a delegation has returned to Japan to discuss the problem. In other meetings there have often been paid to rather than cash. The Japanese makers for a considerable time was paid with heavy industry products, such as the Bessho, the largest shipyard in Shanghai closed down this year, the first of iron and steel which is detained on fraudulent trading to a Chinese company.

Probably because the huge state-owned enterprises controlled the funds available in the country. The key Shanghai chemical factory, for example, was only last summer by 1,100 million yuan. The banks agreed to money to allow payments in the

In the short term, the crisis is extremely difficult to resolve, since it is indicative of structural economic problems according to western economists.

Nonetheless, Prime Minister Kohl has set a deadline of the end of the year to resolve the issue. Several have held meetings in the country in an effort to clear the deficits.

All major

Despite the government's attempts to assist enterprises, its support is still inadequate compared with the increased need for capital.

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A black and white photograph showing a group of approximately 15 people, mostly children, posing in front of a traditional thatched-roof building. A large wooden cross stands prominently in the background. The scene is set in a rural, possibly mountainous, area. The image has a grainy, high-contrast quality.

Joe Matsau is bringing electricity to “The Kingdom in the Sky”.

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a long-term rural electrification programme which will make his country energy self-sufficient.

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the “Kingdom in the Sky”, as it is known locally.

Village by village, Lesotho is switching dependency from the earth's fragile resources to the fruits of man's ingenuity.

"We still have a long way to go", says Mr. Matsau, "but the programme would never have seen the light of day without ABB's help - not just their technology, but their skill in identifying crucial aid and loan sources for us."

"The world is changing fast. To catch up, we have to change even faster. And, thanks to ABB, we're doing just that."

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THE HOUSTON SUMMIT

EC SEEKS POLITICAL IMPETUS FROM SUMMIT

Europe spearheads drive for action on emissions

By Peter Norman in Houston

THE EUROPEAN Community yesterday stepped up pressure on the US to set targets for reducing its emissions of carbon dioxide and other greenhouse gases.

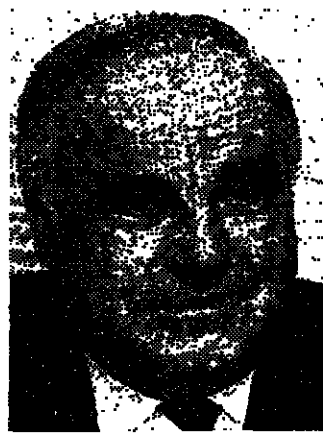
As the world economic summit in Houston entered its second day it became clear that the leaders of the four European Community countries and the European Commission would stress the importance of action to prevent global warming.

The EC wants a commitment to targets for reducing carbon dioxide emissions and for the summit to give political impetus for action to save the world's rain forests.

Mr Laurens Jan Brinkhorst, the EC Commission's director general for energy, warned that industrial countries needed to cut carbon dioxide emissions by 60 per cent if they were to stabilise levels of carbon dioxide in the atmosphere.

He made clear that the US - which emits 26 per cent of world carbon dioxide, or twice the European Community level - had a significant role to play in cutting the output of greenhouse gases.

The EC leaders from Britain, West Germany, France and Italy fear that without a lead from the summit on reducing greenhouse gas emissions, the world's big democracies would be unable to persuade developing countries to follow their lead.



Helmut Kohl: considering deal on communism

The US has argued that more scientific study of the greenhouse problem must be undertaken before it commits itself to targets for greenhouse emissions.

However, yesterday Mr Brinkhorst underlined that the European view that scientific facts about global warming were undisputed.

According to Mr Brinkhorst, work prepared for a world climate conference in November had shown emissions of carbon dioxide had risen by 30 per cent since the onset of the industrial era. Study of the Greenland icecap had also shown a correlation between increased output of carbon dioxide and higher temperatures over the last 100,000 years.

However, the US has argued that most of the output of carbon dioxide into the atmosphere results from natural causes. According to Mr John Sununu, the White House chief of staff, only 4 per cent of the total annual output of carbon dioxide can be attributed to man-made sources.

In a briefing to journalists Mr Sununu also disclosed significant economic reasons for the US to take a hesitant stance on carbon dioxide emissions. He pointed out that the US generated the bulk of its electricity by coal and, because of its size, it also produced more greenhouse gases from lorries and cars.

However, European officials said it was still vitally important to set a target for emissions, if only because democratisation and liberalisation of eastern Europe and parts of the developing world was likely to lead to a big increase in individual car ownership.

Sources at the meeting said the US was trying to persuade the other participants to hold out a specific commitment on global warming from their final communiqué in return for including a call for action to halt the depletion of tropical rain forests.

A German official said West German Chancellor Helmut Kohl might be willing to consider such a deal.

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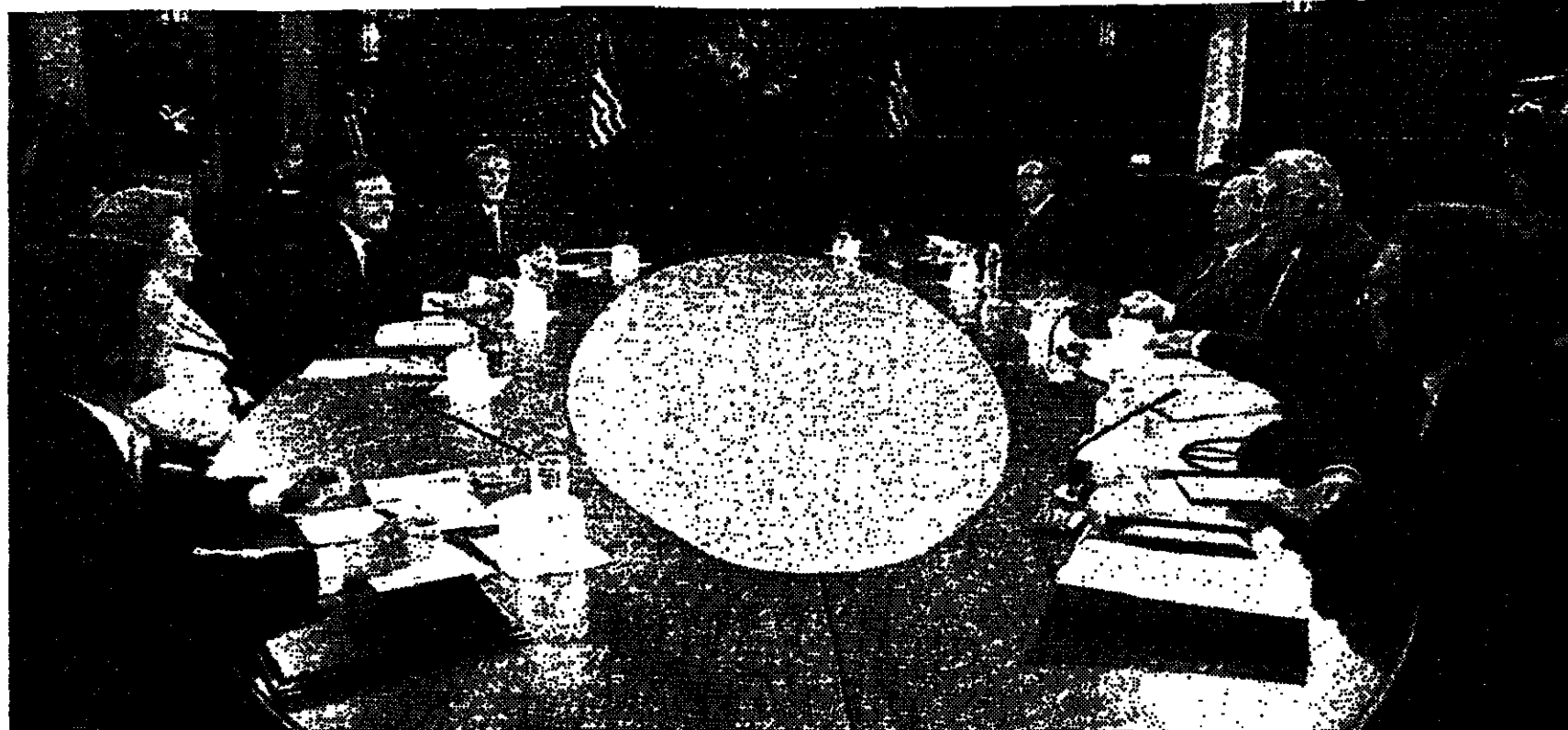
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Negotiations in the round: G7 leaders and EC president Jacques Delors, far right, ready themselves for talks at the world economic summit in Houston

IMF-World Bank Soviet study plan

By Peter Riddell

THE US has proposed that the International Monetary Fund and World Bank should lead a study into the problems and needs of the Soviet economy.

The study would be parallel to the recently initiated EC inquiry into the Soviet economy, which is due to be finished by October. EC Commission president Jacques Delors is to lead a visit to Moscow next week by a high-level delegation.

The US Treasury has devised the idea of the IMF/World Bank study separate from the EC one. However, there will be some overlap, since the EC inquiry will be reported back to the Group of 24 industrialised countries, which has been providing aid to eastern Europe, and which includes the US.

The IMF/World Bank inquiry is expected to be on a longer-term basis than the EC one and will involve consultations with other multilateral institutions, including not only the EC but also the 24-Deleor Organisation for Economic Co-operation and Development and the European Bank for Reconstruction and Development, now being formed.

The wording of the section of the final communiqué referring to the study was still being worked on yesterday. The US wants the separate study to ensure that the EC is not the sole body involved in looking at the issue.

The US proposal reflects President George Bush's view that the Soviet Union should be provided with technical assistance in its transition to a market economy.

US exports to the Soviet Union could be boosted later this year when the US Export-Import Bank is expected to start guaranteeing trade credits and extending project loans to Moscow, he said. Such a move was contingent on Soviet legislation allowing free emigration, and could be followed by more credit guarantees and loans from America's Overseas Private Investment Corporation.

US President George Bush has ruled out direct aid to the Soviet Union now, but has left the door open for trade credits. The Commerce Department has signed an agreement with the Soviet Government for the exchange of commercial and other information.

Mr Mosbacher said the department was also advising Moscow on ways to improve its inefficient food distribution channels and was providing the country with other technical assistance.

"We're talking about a lot of different levels, with exchange of information, exchange of people," he said.

Robert Mosbacher: US investment discouraged

tremendous. Mr Mosbacher said, some US companies had been discouraged from investment by difficulties the Soviet Union had in paying bills on time. Moscow is behind on its payments to foreign suppliers and other companies by more than \$2bn.

Mr Mosbacher said the US

Cool response to Latin America loan plan

By Peter Riddell, US Editor, in Houston

SEVERAL finance ministers of the Group of Seven have voiced reservations about a recent US initiative to provide substantial relief on official loans to Latin America.

A British official said the UK was concerned about the implications for states other than those in Latin America, a reference to countries such as Egypt which have similar income levels to those in Latin America.

He added that some ministers expressed reservations about "ring fencing" Latin America and were keen to ensure reasonably similar treatment for countries in a comparable economic and political position.

While welcoming many of the objectives of the US initiative, aimed at encouraging private sector development and free trade in Latin America,

the British feel there needs to be further study and discussion.

The US side did not expect a decision on its plan to be taken at Houston. US officials said the aim was always to use the summit to provide more details to other countries. This had been done.

Discussions among foreign ministers in Houston will, as intended, be followed by a

more comprehensive official examination ahead of the autumn round of international finance meetings, scheduled for mid to late September.

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EC eases stand over agricultural subsidies

By Peter Norman

THE European Community has eased its weekend resolve to stand off any change in its negotiating position on farm subsidies in the Uruguay Round of trade liberalisation talks.

As the Houston summit entered its second day yesterday, three of the EC's leading member states indicated a willingness to study a compromise formula.

West Germany, Britain and, with rather less enthusiasm, France suggested that recommendations advanced last month by Mr Aart de Zeeuw, the chairman of the agricultural trade negotiating group at the Uruguay Round talks in Geneva, might repay further study as a basis for negotiations.

Mr de Zeeuw's paper was an attempt to bridge EC and US positions on farm trade and so lift a negotiation deadlock.

The US and Canada, as efficient farm producers, have insisted the Uruguay Round agree on a programme to dismantle export subsidies, reduce internal farm support, and increase access in industrial country markets for

products of leading agricultural producers.

The EC, in turn, has insisted it will not negotiate separately on the three elements of the US proposal. It has advocated taking an aggregate measure of farm support - the support measurement unit - as the basis of talks on reducing subsidies.

The de Zeeuw paper urges a rapid reduction of export subsidies as part of a lowering of farm-support levels. It bears some similarities to the US and Canadian positions on agriculture.

While Mr de Zeeuw's recommendations raised the hopes of a possible compromise that the summit leaders could adopt as a basis for negotiations in Geneva, the two main protagonists in the dispute chose to mark the beginning of talks here with a display of verbal pyrotechnics.

Mr Clayton Yeutter, the US Agriculture Secretary, castigated the European Community's reliance on export subsidies.

He said the EC spent \$10bn (\$5.5bn) a year to dump its

unwanted farm production on the world market, making it impossible for Third World countries to compete. By contrast, the US spent just \$500m on export subsidies.

Mr Yeutter warned that the EC position could jeopardise the Uruguay Round. He recalled that President George Bush had said no agreement in the Round would be better than a bad agreement.

And yet, Mr Yeutter added, the Round was "10 times more important for the world economy" than improved relations between the industrial countries and the Soviet Union.

His theme was taken up by Mrs Carla Hills, US Trade Representative. At stake in the Uruguay Round was a global "economic renaissance for the 21st century," she said.

Unless there was agreement the world would experience "dangerously decreased economic prosperity."

Mrs Hills warned that 40 mainly developing countries would walk out of the Round if the US relaxed its position on agriculture, but she

suggested the recent recommendation of Mr de Zeeuw might serve as the basis for future negotiations.

It is possible the EC Commission's mandate for negotiating a cut in agricultural subsidies could be altered, as a result of the Houston summit.

But confirmation of this will have to await publication of the final economic declaration today.

As the summit started there was no sign the European Commission was prepared to accept the compromise paper.

Mr Guy Legras, the Commission's director-general for agriculture, said it was the view that Uruguay Round negotiators should stick to what had already been agreed.

The EC had proposed a reduction of support and protection over five years.

However, it wanted to keep an element of flexibility to protect its farmers from unexpected events.

"We cannot apply free trade in agriculture as we do for industrial products," Mr Legras said.

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The US side did not expect a decision on its plan to be taken at Houston. US officials said the aim was always to use the summit to provide more details to other countries. This had been done.

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more comprehensive official examination ahead of the autumn round of international finance meetings, scheduled for mid to late September.

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EC eases stand over agricultural subsidies

By Peter Norman

THE European Community has eased its weekend resolve to stand off any change in its negotiating position on farm subsidies in the Uruguay Round of trade liberalisation talks.

As the Houston summit entered its second day yesterday, three of the EC's leading member states indicated a willingness to study a compromise formula.

West Germany, Britain and, with rather less enthusiasm, France suggested that recommendations advanced last month by Mr Aart de Zeeuw, the chairman of the agricultural trade negotiating group at the Uruguay Round talks in Geneva, might repay further study as a basis for negotiations.

Mr de Zeeuw's paper was an attempt to bridge EC and US positions on farm trade and so lift a negotiation deadlock.

The US and Canada, as efficient farm producers, have insisted the Uruguay Round agree on a programme to dismantle export subsidies, reduce internal farm support, and increase access in industrial country markets for

products of leading agricultural producers.

The EC, in turn, has insisted it will not negotiate separately on the three elements of the US proposal. It has advocated taking an aggregate measure of farm support - the support measurement unit - as the basis of talks on reducing subsidies.

The de Zeeuw paper urges a rapid reduction of export subsidies as part of a lowering of farm-support levels. It bears some similarities to the US and Canadian positions on agriculture.

While Mr de Zeeuw's recommendations raised the hopes of a possible compromise that the summit leaders could adopt as a basis for negotiations in Geneva, the two main protagonists in the dispute chose to mark the beginning of talks here with a display of verbal pyrotechnics.

Mr Clayton Yeutter, the US Agriculture Secretary, castigated the European Community's reliance on export subsidies.

He said the EC spent \$10bn (\$5.5bn) a year to dump its

unwanted farm production on the world market, making it impossible for Third World countries to compete. By contrast, the US spent just \$500m on export subsidies.

Mr Yeutter warned that the EC position could jeopardise the Uruguay Round. He recalled that President George Bush had said no agreement in the Round would be better than a bad agreement.

UK NEWS

Private groups back plan for UK's first toll road

By Richard Tomkins, Transport Correspondent

PLANS were announced yesterday for Britain's first toll road connecting Birmingham, the country's second largest city, and Manchester in the north-west.

Four groups have put forward preliminary proposals for a 50-mile privately-funded link. If one of the proposals ultimately succeeds, it will result in new road capacity being built by the private sector between the two cities in the existing corridor of the M6 motorway.

The four groups are Tarmac, Balfour Beatty, a subsidiary of the RIOC cables and construction group, Trafalgar House, the construction group, in conjunction with Balfour Beatty, the Italian toll road group, and the Western Parkway Consortium, led by Manufacturers Hanover, the US bank, and Cofiroute, the French toll road group.

In addition, W.S. Atkins Consultants, the engineering consultants, and Mitsubishi Bank of Japan have separately expressed an interest in participating in the scheme.

Details of the proposals have not been released by the Department of Transport and most of the parties involved were keeping their plans under wraps yesterday.

But Tarmac, the Wolverhampton-based construction group, said it had suggested building extra, privately-funded lanes alongside the existing motorway rather than a separate new road.

The company said it did not believe traffic demand would justify the building of a toll motorway between the two cities, but it considered the construction of separate fee-paying lanes would be viable.

Such a move, which would be unprecedented in Britain, would give rise to "executive" lanes in which people who wanted a faster journey along the motorway could obtain it if they were prepared to pay.

Under Tarmac's proposal, the Government's own plans for widening the M6 would be abandoned and the Department of Transport would be able to reallocate its funds to other projects.

The invitation for bids to design, build, finance and operate new road capacity in the M6 corridor was made by Mr Cecil Parkinson, the Transport Secretary, as part of a package of new initiatives for privately-funded roads.

Many of the respondents are also bidding to build a privately-funded Birmingham northern relief road, for which tenders were invited in the same package.

The positive response may help concern that private sector enthusiasm for public infrastructure projects was in danger of having been dampened by last month's decision over the Channel tunnel rail link.

That decision effectively ousted the private sector from plans to build a high-speed link between London and the tunnel and put the project back with the state-owned British Rail.

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After the Army: a view beyond the Rhine

Jimmy Burns talks to officers leaving the service in an improved east-west climate

IF Lawrence Wettern was still commanding a troop of British tanks in West Germany he might be worried about his future in the army.

Tanks fall into one of the sectors likely to be withdrawn and remodelled under a far-reaching review of British forces in Europe following the dramatic changes in east-west relations.

Mr Wettern took his decision to leave long before the Berlin Wall came down or Westminster started debating the value of the so-called "peace dividend" - the savings made by cuts in military spending.

Many army officers like former Capt Wettern expect the brunt of the cuts to fall on the concentration of troops and equipment in the British Army of the Rhine.

He is typical of a growing number of army officers who are cutting their army careers short rather than wait the outcome of the current review with its inevitable cuts.

Defence experts estimate that Britain's armed forces are now losing 6,000 more people than they recruit annually.

Mr Wettern, at the age of 28, has turned to invention in civilian life by marketing, initially in Britain, an appliance to make wine breathe, with plans to set up a production line in Eastern Europe.

Wettern, who was trained as an army engineer, believes the complete turn-around in his professional life has been driven by a combination of circumstances: partly the realisation that at his age and with

his Cambridge university background he could be earning more money; partly his engagement to a woman who saw no professional future for herself as an army wife; but perhaps most importantly, a sense of disillusionment with an army that appears to be losing its raison d'être.

"When I joined, the army was a lot of fun but then in Germany I had soldiers turning round and saying to me: 'we're wasting our time. I left partly because of frustration, a view that there wasn't much future in staying', recalls Wettern.

In the light of developments in Eastern Europe, the armed forces' whole structure is being reassessed by the Government.

Defence experts estimate that Britain's armed forces are now losing 6,000 more people than they recruit annually.

Not all those leaving the army are choosing such idiosyncratic careers as Wettern. Nor is everyone finding it as easy to adapt to civilian life at a time when the City and industry, the two traditional poles of attraction for departing young officers, are becoming more selective in their recruitment.

Tim Curtis is another ex-army captain. Like Wettern, he found that army life had gradually lost the excitement and sense of purpose he identified when he first joined.

"I didn't believe that what we were doing in Germany was credible or realistic. It was different five years ago when in order to get on in the army, one had to go to Germany."

Problems of adaptation for Curtis, a former bomb disposal expert and parachutist, are manifest at the firm of management consultants in the West End where he now works analysing company assets on a computer.

He insists on defying the air-conditioning and opening windows in the office and on taking his lunch breaks in a nearby park because he misses the fresh air and exercise of army life.

His current salary of £20,000 is only a slight improvement on what he was earning as a captain, and without any of the additional perks such as free accommodation and travel which accompany employment in the army.

Nevertheless Curtis considers himself lucky that he has got a job in business and not in the more easily accessible sectors like defence-related industries.

Before getting his present job, he spent several months looking with limited success for employment outside the army. He failed a series of interviews with banks and management consultancy firms before succeeding with his present job.

"In order to get the job I felt I had to market myself not as an ex-officer but as a Cambridge graduate," said Curtis who has a degree in international relations.

Resignations from the army are increasingly extending beyond graduates on short term commissions to longer-serving officers who are leaving before retirement age.

Brian Mills, a former major, left the army in April after serving for twenty-nine years in the Royal Ordnance Corps. He served in Aden, Northern Ireland, and West Germany.

"I liked Germany but it was not a good place to find oneself in the latter stages of one's career," says Mills.

By contrast with Mr Curtis, he used his logistics background in looking for a job and took him eight months of failed interviews before he eventually found one.

Like other officers of his rank and experience he eventually used a network of contacts with the Ministry of Defence to secure employment in the overseas division of Morfax, an arms company which produces remote bomb-defusing devices known as Wheelbarrow.

British ministers argue publicly that they are not contemplating major manpower cuts in the armed forces but rather a radical restructuring to make them more responsive to changing political changes. In other words, new roles will be found for officers who have lost a sense of purpose in postings like Germany.

But, according to Mr Barry Hone, Director of Employment at the Officers Association, a charity which serves as the main employment consultancy service for ex-officers, the prospect of masses of ex-officers entering the civilian market with increasingly limited prospects of securing a job, is not one that easily be dismissed.

Mr Hone says: "Not since 1945 have potentially such a large number of officers threatened to abandon their army careers. The difference is that there was more cause for hope and it was easier to get a job after the war."

The Association prides itself in the track-record which its staff has in getting a wide selection of civilian appointments for the more than 500 officers it annually has on its employment register.

Among its most prized recent appointments is that of a 52 year old army officer as a director with a company of International Auctioneers on an annual salary of £60,000. Other recent appointments include a public school bursar, trade association director, and a field supply officer within the aerospace industry.

Mr Hone, however, is insistent that success could easily turn to crisis if an exodus of British servicemen from Germany takes place without the Government adopting a more interventionist role in the labour market.

"The danger is that if the army kicks out 40,000 men I could have up to 2,000 officers on my books and there just wouldn't be enough jobs to give them... The Government has to make sure that a trickle doesn't turn into a flood."



England's David Platt celebrates a World Cup goal against Cameroon in Naples

Lifting of European ban offers rich rewards to English soccer

By Jimmy Burns

HOT on the heels of an honourable performance by the national team in the World Cup in Italy, English First Division Football is preparing to reap further substantial financial rewards from a return to Europe.

Yesterday's decision by UEFA - European soccer's ruling body - to lift a five year ban on English clubs travelling to Europe, with the exception of Liverpool, could mean that two of them alone, Aston Villa and Manchester United, will together earn over £2m in additional revenue.

The ban was imposed in 1985 after 39 supporters of the Italian club Juventus died during disturbances involving Liverpool fans at the European Cup Final in the Heysel Stadium, in Brussels.

Aston Villa, based in Birmingham, and Manchester United, are the teams to have qualified for two major European tournaments next season: the UEFA Cup and the European Cup Winners Cup, although UK officials predict a more widespread revival in the fortunes of British football.

Of the two English clubs now with European passports, Aston Villa is the smallest, the least known internationally, and thus the one possibly which has the most to gain although officials from both clubs were equally overjoyed.

Mr Abdul Rashid, Aston Villa's commercial manager was yesterday understandably ecstatic. According to his sums, the club stands to make over £1m if it reaches the semi-final, and well over £2.5m if it wins the cup. The figures assume that the club will play to a capacity crowds of 42,000 people from the outset of the competition. This brings in £50,000 in receipts per game.

He hopes that Aston Villa will be drawn to play a Spanish or Italian club rather than a Finnish one because the latter are greater crowd pullers.

However the days when football depended only the gate for its revenue have long gone. Mr Rashid looks forward to substantial additional revenue from a complex combination of commercial enterprises.

This includes corporate hospitality, businessmen winning

and dining their clients in a special section of the stadium, and "grand advertising" in the form of giant hoardings, and TV rights.

According to Mr Rashid, within minutes of yesterday's announcement business sponsors were lining up to offer their good services to his club.

During the 1988/89 season, five Scottish football clubs earned £1.3m from European competitions, although only two of them reached the quarter-finals.

UK officials believe that local football, with the exception of the financially-strapped smaller clubs, is now riding a high following the World Cup. In Italy supporters behaved themselves better than forecast inside stadiums, and the England side captured the imagination of the sporting, and non-sporting, public.

It all makes a change from earlier this year when the Chancellor of the Exchequer Mr John Major remarked in his Budget speech that many English clubs "are in a very weak financial position and only a handful are profitable."

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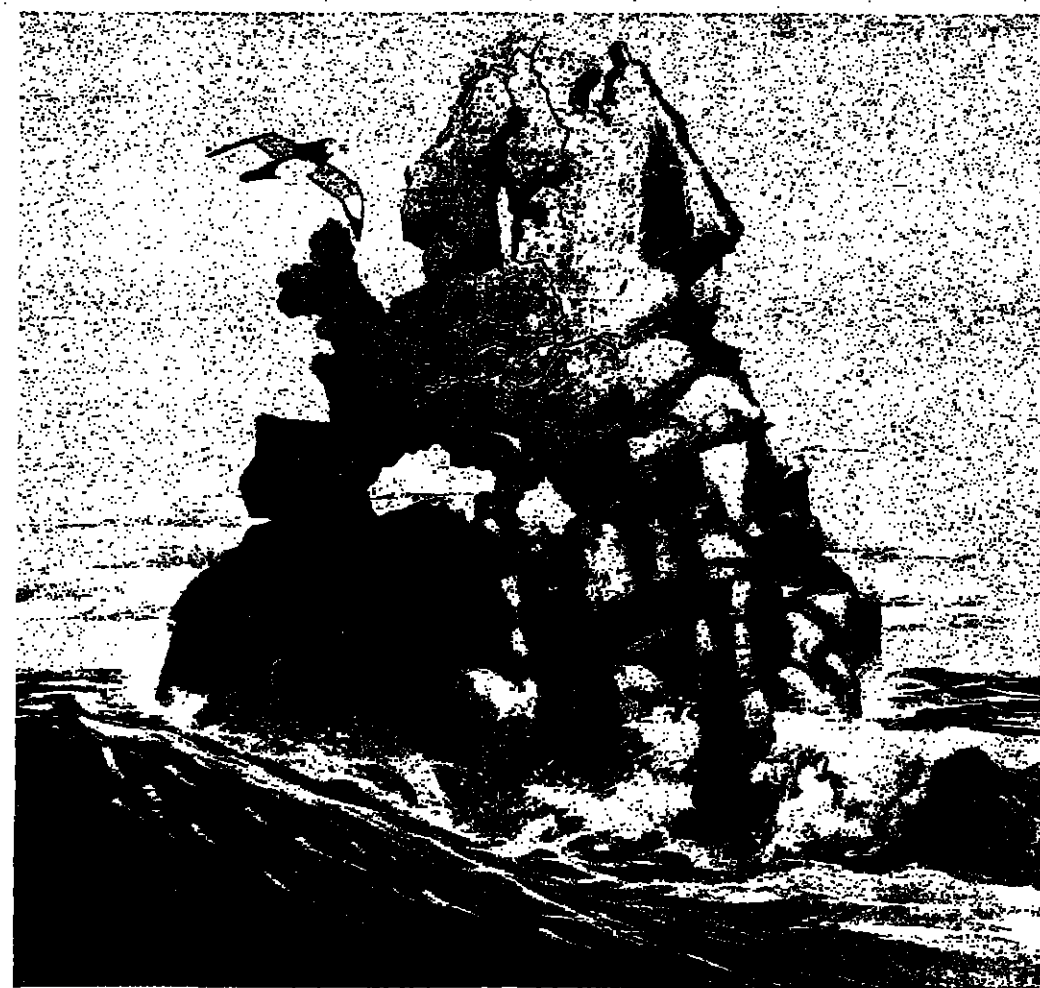


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UK NEWS

Newspaper prints litigation details against Credit Suisse First Boston

Gulf Consolidated admits contempt

By John Authers

GULF Consolidated Services for Industry, the Panama-based offshore international investment company, admitted contempt of court in the High Court yesterday, after confidential information intended to be used in its litigation against Credit Suisse First Boston, the London-based credit bank controlled by Credit Suisse, was published in a Bahrain newspaper.

At the same hearing, two officials of Jawad Habib & Co, the Bahraini firm of accountants employed to liquidate Gulf Consolidated, denied that by talking to journalists and circulating a report on Gulf Consolidated they aided and abetted contempt.

Mr Justice Potter is expected to pass judgment this morning. Last year Gulf Consolidated claimed compensation follow-

ing its incorporation and flotation on the Bahrain Stock Exchange in 1980, which CSFB organised. CSFB denies the allegations, which concern a \$40m (£22.22m) deposit which Gulf Consolidated claims to have paid them.

Mr Michael Crystal QC, representing the bank, told the court that in December last year CSFB provided a list of documents, including a copy of an agreement it had made with Al-Ahli Commercial Bank, to Lovell White Durrant, solicitors for Gulf Consolidated.

In March, Mr Ruttonsha, a partner of Jawad Habib, produced a report for the Minister of Commerce and Agriculture in Bahrain. This referred to the agreement with Al-Ahli. Copies were sent to about 50 shareholders. Two stories including information from the report

appeared in the Asharq Al-Awsat newspaper in Bahrain in April. Mr Habib, the senior partner, discovered that the author had obtained a copy of the report.

On April 23, CSFB provided Lovell White Durrant with more documents, including a confidential report by the group internal auditor. A few days later, Mr Ruttonsha said, he told Mr Habib that 32 members of staff of CSFB had subscribed for shares in Gulf Consolidated. This allegation formed part of the CSFB report.

Mr Crystal claimed it was "reckless" and "cavalier" of Mr Ruttonsha not to warn his colleagues that the CSFB information was confidential, and that it should only be used as part of the litigation.

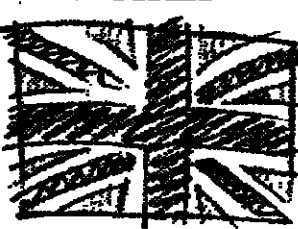
Mr Ruttonsha replied that he

would not describe it as cavalier, although he would call it a mistake, for which he apologised.

In the course of the two-day hearing, Mr Habib said that on May 7, he had spoken to a journalist who worked for Asharq Al-Awsat. He told Mr Crystal he was only asked one question about CSFB, in answer to which he mentioned the alleged shareholdings. He said that this was mistaken, although he did not consider it reckless.

Four days later the information appeared in an article in Asharq Al-Awsat. In June, Gulf Consolidated admitted that it had broken the implied undertaking not to use the documents supplied by CSFB for any purpose other than the litigation, and apologised without reservation.

BRITAIN IN BRIEF



Sun of US picks UK supplier

Sun Microsystems, one of the most successful US-based small computer manufacturers, will source the printed circuit boards for machines to be built at its new Llanthegou, Scotland, site from ICL, the STC information technology subsidiary.

ICL will be the only European source for the boards which will be manufactured at its Kidsgrove plant in the English Midlands. The contract, which will run for two years in the first instance, will be worth £20m a year to ICL.

Sun, which turned over \$1.76bn last year, manufactures computers in California and New England in the US and in Scotland for the European market.

Approval for London rail hub

An all-party committee of MPs cleared the way for British Rail to go ahead with the construction of a £1bn low-level station and international rail terminal at King's Cross in London.

The decision removes a significant hurdle to the planned £50m commercial redevelopment of derelict railway land to the north of King's Cross, said to be the biggest inner city regeneration project in Europe.

But it was accompanied by a severe castigation of BR for the way it promoted the King's Cross Railways Bill, accusing it of improper tactics that verged on contempt of the House.

British Rail also came under fire yesterday for its advertising campaigns from the Advertising Standards Authority, a regulatory body monitoring the public's

reaction to advertising. The complaints said that "based on their own experiences" the benefits of rail travel had been "exaggerated".

B&C sells shares

British & Commonwealth's 49 per cent stake in London Forfeiting, the trade finance group, was sold in the market yesterday for £28m or 70p a share in the biggest disposal to date by the collapsed financial services group's administrators.

The sale lifts to some £38m the sum raised so far from B&C assets. Administrators were called in at four B&C companies in early June.

Scargill under pressure

MR Arthur Scargill, president of the National Union of Mineworkers, was asked by Mr Norman Willis, general secretary of the Trades Union Congress, to explain if he had misled Mr Willis in 1984 by telling him that the NUM had not sought or received funds from Libya.

In October 1984, Mr Willis said he had been given "a categorical assurance" by Mr Scargill that no funds were being sought or received from Libya. Mr Roger Windsor, the former NUM chief executive, had just visited Libya.

Mr Scargill said the 1984 statement was issued by Mr Willis: it was not jointly agreed and "it was certainly not issued by me."

Bankers study Ecu proposals

British proposals for an evolutionary approach to European monetary union using a "hard-ecu" were discussed by European central bankers and found "to be consistent with the final objective of a European monetary union based on a single currency and common decision making", according to Mr Karl Otto Pohl, president of the German Bundesbank.

The UK proposals will remain on the table until the autumn as the EC central bankers decided to refer them to their Committee of Alternate Governors for further examination.

Public transport outlook 'bleak'

Users of London's public transport had a "difficult and depressing year" in the period ending March 1990 and the outlook is for a bleaker year still, according to the capital's independent statutory transport watchdog.

The London Regional Passengers Committee highlights overcrowding on London Underground and an "appalling" service on British Rail's Liverpool Street to Cambridge line.

Canadian mill near Glasgow

Abitibi-Price, the Canadian forest products company, is expected to announce the go-ahead of a project to build a large newsprint mill at Gartcosh near Glasgow.

The project is to build a mill with the capacity to produce 205,000 tonnes of newsprint a year, directly employing more than 200 people. The figure of £130m was last year quoted as the cost of the scheme, which would take two years to complete.

BZW dismiss fund manager

Barclays de Zoete Wobsey Investment Management dismissed a senior fund manager for breaching its personal account dealing rules.

An official confirmed that Mr Roland Cross, a specialist UK equities manager, had been dismissed following an internal investigation. The official stressed that no evidence had been found that client portfolios had been mis-used or damaged.

Tourist boom in Scotland

Tourism now supports 180,000 full-time jobs and generates £1.5 billion a year for the Scottish economy with the Japanese prominent among new enthusiasts, according to the annual report of the Scottish Tourist Board.

Overseas visitors spent £420 million, a rise of 10%, with Americans, Canadians, Germans and French tourists being joined increasingly by visitors from Japan, Italy and Spain.

Inquiry into Dartmoor riot begins



Security officers at Dartmoor prison (above) had 27 reports of an impending disturbance in the days before a riot broke out there, the Woolf inquiry was told. Speaking in Taunton, Somerset on the second day of the inquiry, Mr Dawson, chairman of Dartmoor's Prison Officers' Association, said that prison staff were informed and police put on standby, but no extra staff were brought in over the weekend of April 7-8 when the trouble began. Lord Justice Woolf and his team of assessors are investigating the April riots at Strangeways, Manchester, and other prisons. Damage totalling more than £2.5m was caused to those prisons in outbreaks of violence that varied from a few hours at Cardiff to a weekend at Dartmoor.

Americans prospect for UK gold

Raymond Snoddy looks at the rush for cable television franchises

Mr Tony DiStefano, worldwide president of Pacific Telecable, the \$100m-a-year San Francisco-based telephone company, makes it sound like a gold rush.

"This is where the action is," he says from his Piccadilly office in central London.

The action he is talking about is the remarkable rush for cable television franchises in the UK, a process that reaches its finale today when the Cable Authority awards its final three franchises, covering the areas of Newport, in Wales, and the Wirral and Macclesfield, in the north-west.

As with most of the recent cable franchises the contenders include large Northern American telephone companies and large North American cable television operators.

American investors make up a majority of all applicants for the last three franchises.

The end of the Cable Authority franchising means that two thirds of the country - 14.6m homes - will be covered by 135 separate franchises involving an investment, if all the networks are built, of more than \$4bn (\$7.16bn).

If cable does take off signifi-

cantly in the UK it will largely be an American achievement. North American companies account for an estimated 90 per cent of the industry.

"There has been very little British investment," says Mr Jon Davey, director general of the Cable Authority, which will be rolled up into the new Independent Television Commission by the end of this year.

Mr Davey is convinced, however, that cable's time has come and a lot of serious money will be spent on building networks.

Mr DiStefano's company, Pactel, is involved in 13 franchises covering 1.6m homes, including more than 600,000 in a linked stretch in the east London area.

Pactel, whose main partner is Jones Interchange of the US, expects to invest around £250m (\$447.50m) over the next four or five years. Mr DiStefano says British cable "is one of the most attractive investment opportunities anywhere in the world."

His optimism is matched by other US phone companies such as US West, probably the largest single entity in the business, Southwestern Bell, and Nynex, the telephone com-

pany for New York and New England.

Apart from providing cable television programmes the American phone companies are looking at cable as a way of offering local telephone services in competition with British Telecom, which has been gradually withdrawing from the cable industry.

They also hope, one day, to put their British experience to good use in the US where, at the moment, they cannot own cable television networks.

Apart from telephone companies the main players include United Artists, with interests in seven franchises covering 1.4m homes and a significant programme provider, and Maclean Hunter of Canada.

To an outsider the extent and depth of the North American interest seems extraordinary given the modest achievements of the cable television industry so far.

At one stage last year, only nine of the modern multi-channel franchises were operating. That number has, however, grown to 22 and the Cable Authority expects the latest, Nottingham in the Midlands, to switch on this month.

The encouraging signs are

starting to pile up. Mr Jim Dovey, chief executive of United Artists International has signed up 24,424 subscribers in its London South system.

Mr DiStefano says rates of between 25 and 30 per cent are being seen in new franchises such as Bolton, in Lancashire, and Norwich, in East Anglia.

The most important reason for the growing optimism is paradoxically satellite television which looks at first glance to be a competitor.

The arrival of Mr Rupert Murdoch's Sky Television and British Satellite Broadcasting has greatly increased the attractiveness of cable programming, particularly the Sky and BSB movie channels.

In addition cable networks can offer both rival satellite systems without the need for incompatible dishes and Squarals stuck on roofs.

Mr DiStefano is, however, under no illusions. He expects to wait two to three years before breakeven and 8-10 years to pay back the investment.

"We are in the business of digging holes and burying money in them," he says.

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THE STRENGTH OF STERLING

Fear and greed maintain uneasy balance Pöhl says 'hard Ecu' plan is consistent with EMU aims

By Andrew Marshall and Rachel Johnson

STERLING'S appreciation represents an uneasy balance, market analysts believe, between fear and greed, two of the most powerful and destabilising forces in financial markets. It is still not clear which will win.

Greed has helped to keep the currency moving up. Investors have been buying and selling sterling to make a quick profit as its value rises, confident that it is a "one-way bet," according to Mr Jim O'Neill, a currency analyst at Swiss Bank Corporation.

A sell-off started at DM2.95 last week. But sterling continued to rise, as so-called "white sock" traders - dealing on a more speculative basis - have come into the market to take advantage of sterling volatility in short-term deals. This is driving sterling higher as long as there are more net holders of sterling than profit-takers.

Traders are reporting that investors have been limiting their activity almost exclusively to the high-yielding currencies, chiefly sterling, while other currencies - the D-Mark, yen and dollar - have been dull and unprofitable.

But fear is also preventing currency dealers from selling a half to the pound's precipitous climb, in the absence of a clear signal from the authorities.

Traders need a healthy degree of currency volatility to make money. But the absence of any monetary intervention by the authorities is causing concern to currency strategists, who are advising traders in an apparent policy vacuum.

The markets are therefore waiting for a signal from the authorities that sterling has risen far enough - a signal that could scuttle the pound.

"I don't even think this is a deliberate no-policy situation,"



Staff at work in a London foreign exchange dealing room

says Mr O'Neill. "Sterling is being manipulated for political gain. The whole thing is frightening for the people in the UK."

Mr Peter Spencer, UK economist at Shearson Lehman Hui-

rate mechanism of the European Monetary System.

There is little understanding in the markets, however, about what is the optimum level for sterling. "The current dynamics will push sterling higher until it reaches a level the Treasury wants, such as DM3. Then the market will push it to DM3.05," Mr Spencer says.

Mr Robin Aspinall of Hoare Govett says that on the basis of technical analysis, assuming that sterling breaches current levels, the next target is DM3.15.

The markets are not expecting the authorities to allow money rates to soften, sell sterling, or talk the pound down. The higher the pound, the more room for manoeuvre the Treasury has to enter the ERM and settle sterling in its chosen hands.

Concerns about the pound's strength come partly from its economic effects on UK competitiveness, and partly from fears about where the money has been going. It has been notable that even though the pound has been soaring, funds have not been pouring into gilts or equities to the same extent.

The natural supposition is that it is going into short-term sterling instruments. The money markets have seen the creation of pools of liquidity, pushing down short-term interest rates and requiring firm action from the Bank of England to keep rates propped up. This "hot money" can come and go quickly. "They're enjoying the party, but they're dancing near the door," as currency traders say.

Buying has been from many different sources, but traders point to large purchases from the Middle East and Asia. There has also been an unwinding of sterling covering

positions by institutions no longer concerned that they may be burned by a sliding pound, and now afraid they will be caught out as the currency tests new highs.

"Nobody's taking out new cover," says Mr Aspinall. He estimates that the unwinding of existing positions is only half-finished.

In the process of prematurely celebrating ERM entry, sterling has seemingly exorcised the ghost of Mr Nigel Lawson. It has burst through the levels last seen when the former Chancellor resigned last year.

Market traders now seem convinced that entry to the ERM - the issue which precipitated Mr Lawson's acrimonious exit from 11 Downing Street - has been resolved.

But there is another ghost which must be exorcised before sterling trade can settle down: the spectre of Sir Alan Walters, Mrs Thatcher's former policy adviser, who clashed repeatedly with Mr Lawson and who resigned at the same time.

Sir Alan argues that ERM entry, far from providing the stability which its advocates claim, would be the source of large swings in the pound and in short-term interest rates. Mr Aspinall believes that sterling's volatility, and the effect this has had on money markets, may be a harbinger of things to come. Like many economists in the City, he is not convinced that ERM entry is the panacea for the UK economy that has been claimed.

Scepticism does not have the right degree of visceral excitement to move markets; but if the markets' fear of the Government's lack of signals about its intentions overwhelms its greed, sterling's appreciation could turn into a rout.

By Anthony Robinson in Basle

BRITISH proposals for an evolutionary approach to European Monetary Union using a 'hard Ecu' are "consistent with the final objective of a European Monetary Union based on a single currency and common decision-making," said Mr Karl Otto Pöhl, president of the German Bundesbank yesterday.

The British proposals were discussed at a meeting of European central bankers yesterday and they will remain on the table until the autumn after the bankers decided to refer them to their committee of alternate governors for further examination.

Yesterday's preliminary discussion was led by Mr Robin Leigh-Pemberton, Governor of the Bank of England.

For the first time he spelled out for all the European cen-

tral bank governors details of the UK plan, which was revealed last month by the Chancellor Mr John Major.

Speaking to reporters after the meeting Mr Leigh-Pemberton said the discussion was "very satisfactory" while the decision to refer the proposals to the alternate governors for further discussion was "expected and a very typical reaction of our committee to a new proposal."

The central bank governors are not scheduled to meet again at the Bank of International Settlements until September.

But the timetable for further consideration of the UK plan by the committee of governors depends on the timing of the alternate governors report, the UK governor said.

"I see the proposals as a constructive and helpful way of moving beyond Stage One [of the Delors plan]," Mr Leigh-Pemberton said in a statement, adding: "We'll have it ready in time for the inter-governmental conference in December."

Today he will explain the UK proposals in a speech to the European Parliament in Strasbourg where he will also meet European businessmen to emphasise the practical "bottom-up" nature of the UK proposals which British officials describe as "an evolutionary transitional route to monetary union."

When asked about the timing of UK entry into the exchange rate mechanism, Mr Leigh-Pemberton refused to comment.

Observer, Page 20

Pound quiet in foreign dealing

By Karen Zagor in New York and Katherine Campbell in Frankfurt

DEALINGS in sterling on the main exchanges overseas quietened yesterday. Frankfurt dealers said that the market had sobered up after Monday's excitement, following the remarks in Houston by the Chancellor, Mr John Major, that the rise in sterling was sustainable.

Turnover was modest and dealers said they were waiting for further news from the world economic summit.

A trader at one bank cast doubt on the theory that speculative flows were largely at the root of Monday's advance, arguing that interest had stemmed from corporate covering of outstanding positions.

West German economists believe that, in spite of current EMS speculation, sterling's appreciation will be firmly capped by the underlying weak fundamentals for the British economy, which do not warrant the current exchange rate. There was relatively little \$/D-Mark business, and attention concentrated on the D-Mark cross rate.

During the morning, the pound was quoted at DM2.955, but fell in a minor technical correction back to DM2.955, during the course of the afternoon.

In New York, traders interpreted remarks by Mr Major that the recent rise of the

pound was sustainable as an official endorsement of a strong pound and were encouraged to buy sterling.

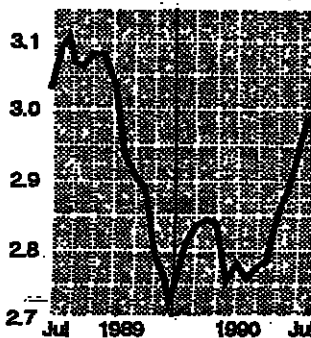
According to Mr James Merrill, a senior international economist at McCarthy, Crisanti Maffei in New York, the pound is unlikely to give up its recent gains in the near term, and may head above the DM3 level.

"The UK currency held on to its gains yesterday morning in New York, where it was quoted at \$1.8180, DM2.9484 and ¥270.86.

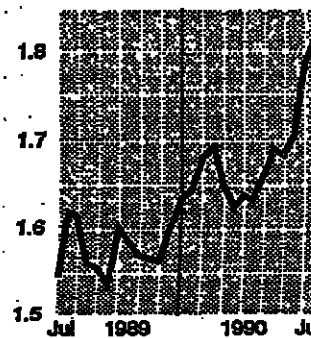
Volume, however, was not particularly heavy because of the summer holiday season. Money markets, Page 33

Sterling

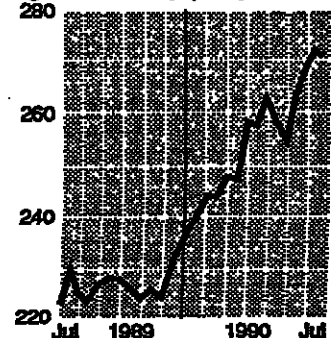
against the D-Mark (DM per £)



against the Dollar (\$ per £)



against the Yen (¥ per £)



Industry tightens its belts in face of threat from imports

By Andrew Marshall, John Griffiths and Clay Harris

A STRONGER pound should lead to a deterioration in the UK's current account balance, according to economic theory. But the effect may be more complicated than simple models suggest.

A rising pound makes imports cheaper and exports more expensive. But the effect of the appreciation on visible trade depends on how individual companies and sectors behave, on whether they adjust profit margins, or take the benefits and losses of a rising pound on their volumes.

A further factor is the extent to which exchange rate movements are offset by currency hedging, or made immaterial by arrangements such as fixed exchange rate contracts.

The UK motor industry is one of the biggest single contributors to the UK's balance of trade deficit. The industry's deficit rose by 7.2 per cent last year to reach a record \$8.55bn.

But the industry as a whole, hit by sharply falling domestic sales after five years of almost uninterrupted growth, yesterday appeared more interested in the prospects of a stronger pound leading to lower interest rates than in the direct effect on export-import pricing.

Manufacturers and dealers blame the interest rates squeeze for a fall in sales which has been accelerating since late last year, and which saw June's sales some 18 per cent below year-ago levels.

Even importers are more interested in seeing the market downturn reversed, than any gains they can stand to make from more advantageous exchange rates.

In any case, the structure of some importers' relationships with their vehicle makers means that exchange rate shifts are all but neutralised.

As Mr Kevin James, financial controller of Lough-owned Volkswagen/Audi points out, the German car maker bills the UK company in sterling, and compensates for currency fluctuations within its own foreign exchange operations in Wolfsburg.

"So there is very little effect on us," says Mr James.

For two of the "big four" UK manufacturers, Ford and Vauxhall, the pound's latest strengthening is likely to improve profitability because both are net importers.

Ford exports many engines and other components to the Continent, but is a big importer of cars. Vauxhall exports few cars or components and imports most key components for its Luton and Ellesmere Port production lines.

The effect on Peugeot is less beneficial, because it is now exports nearly two-thirds of its Rytton-produced Peugeot 405 models - but these are also assembled primarily from imported components.

Rover Group, with no manufacturing bases outside the UK, is hardest hit by the pound's appreciation as it struggles to increase export sales.

However, it is primarily dependent on the UK for its sales and it, too, is preoccupied most with seeing interest rates come down.

Senior economists at the Society of Motor Manufacturers and Traders yesterday pointed out that the effect of exchange rate appreciation according to their specific interests as exporters or importers, Britons preparing for holidays abroad can look on sterling's strength with some relief; their pounds will buy considerably more than they expected at their holiday destinations.

For example, is still based in the UK, around half the output of which is exported. So sterling's latest rise will mean a further round of what chairman Mr Colin Hope describes as "belt-tightening."

After motor vehicles, food is the second largest contributor to the current account deficit. The \$5bn trade gap in the sector accounted for 22 per cent of the total deficit in 1989.

And a stronger pound should have the immediate effect of increasing imports of price-sensitive meat and fresh produce, according to Mr Paul Judge, chairman of Food from Britain, an export-promotion body.

If sterling remains high, supermarket chains would move to buy more bacon, for example, from Denmark rather than domestic producers, he said.

However, Prof David Stout, head of economics at Unilever, the Anglo-Dutch food and consumer products group, believes the most serious effect of a lengthy over-valuation of sterling would be not on the short-term trade balance.

"It is damaging to added-value, and the future of the food industry is in added value," he said. Not only will British exporters find it harder to sell higher value products abroad, but a high pound will encourage sourcing of such items, such as ice cream and frozen foods, from other countries.

While industry and business examine the pros and cons of exchange rate appreciation according to their specific interests as exporters or importers, Britons preparing for holidays abroad can look on sterling's strength with some relief; their pounds will buy considerably more than they expected at their holiday destinations.

WHAT DOES SOUTH AFRICA'S BIGGEST BUSINESS SAY IN SOUTH AFRICA'S BIGGEST YEAR?

Points from the Annual Statement by the Chairman of Anglo American Corporation, Mr. Julian Ogilvie Thompson:

- Anglo American Corporation is proud to report a 20 per cent increase in earnings, despite the fall in the gold price which affected a major segment of its business. Record earnings reflect the depth, strength and diversity of the Group.
- The events of the last nine months have changed the face and future of South Africa as irreversibly as anything that has happened in Eastern Europe, and have opened up exciting prospects for a new and democratic society.
- For a genuine democracy to develop, however, the world must accept that a growing economy, freed from sanctions, is as necessary to the success of constitutional negotiations as it is to the political stability of the future South Africa.
- Investment in human capital must be a major priority of the new South Africa. Savings on its defence budget could be committed to a voluntary "development force" providing training, work and skills for the "lost generation" of black youth which dropped out of school during the years of political upheaval. Anglo American and its associates are currently funding 1,900 bursaries in higher education, 2,700 apprenticeships and, last year, spent more than R200 million on in-house skills training. Our Chairman's Fund spends R37 million per year on non-racial education and plans to spend more.
- A new South Africa must address the grievances and aspirations of its black citizens. But nowhere have poverty and inequality been alleviated without economic growth. Extensive state intervention and centralised planning have failed the world over and are no more likely to succeed in the new South Africa.
- Even more than in the past, the South Africa of the future will need large companies with the financial, technical and managerial resources to undertake large and important projects that will be the real engine of growth for all Southern Africa.

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FT LAW REPORTS

Futures brokers cannot force disclosure

REGINA V ASSOCIATION OF FUTURES BROKERS & DEALERS LTD, EX PARTE MORDENS LTD
Queen's Bench Division
(Crown Office List); Mr Justice McCullough, July 6 1990

A COMMISSIONER appointed to hear an appeal against the rejection of futures brokers as members of a self-regulating body acts reasonably in refusing to order discovery of information relating to existing members if he has no statutory or agreed power to make an enforceable order.

Mr Justice McCullough so held when refusing an interlocutory application by Mordens Ltd, futures brokers, for judicial review of refusals by a commissioner, Mr KC Goldie-Morrison, to order discovery against the Association of Futures Brokers and Dealers Ltd (AFBD) on Mordens's appeal against AFBD's refusal to admit it to membership.

HIS LORDSHIP said Mordens traded as futures brokers. They desired membership of the AFBD as a consequence of the Financial Services Act 1986.

The Act prevented any person from lawfully carrying on investment business of any kind unless he was exempted (which Mordens were not), or was authorised to do so.

Authorisation might be granted by the Secretary of State, or by becoming a member of a recognised self-regulating organisation (SRO).

An SRO was a body which regulated the carrying on of investment business.

AFBD was incorporated in 1984. It achieved recognition as an SRO for investment bus-

ness of various types, including futures, by an order dated January 13 1988.

Mordens applied for admission as a member on January 28 1988. It had to satisfy AFBD that it was "a fit and proper person to carry on investment business . . . by virtue of . . . character, experience and financial resources."

Its application was refused. A commissioner was appointed to hear the appeal with a legal assessor.

By rule 3 of the AFBD rules, "at the hearing of the appeal the commissioner may adopt such procedures as he considers appropriate . . ."

After written submissions from each side had been made and a hearing requested, the commissioner held a preliminary hearing concerned with matters of procedure.

One matter considered was a request by Mordens that AFBD should disclose certain information and documents.

The information related to member firms whose business was comparable with Mordens's. They wanted it to rebut AFBD's assertions that their commission rates were too high and that their clients fared unacceptably badly in terms of profit and loss.

The purpose was to compare the extent to which their own clients and those of other firms made profits or losses after commission, to show that their clients fared no worse than those of firms which were already members of AFBD.

The commissioner refused Mordens's application for disclosure. He said he did not regard it as reasonable that AFBD should be obliged to disclose the information.

He said "It is for AFBD to

decide what evidence to adduce to support their case and for me to decide what weight to give to such evidence as is adduced."

Mordens, being dissatisfied with that decision, applied for leave to move for judicial review. The application was refused, and was refused again on renewal.

The hearing before the commissioner began on September 25 1988. While Mr Mann for Mordens was cross-examining AFBD about information relating to the performance of other member firms, a question arose as to confidentiality.

On day five, September 29, the commissioner ruled that the information fell within exception (n) in section 180 of the Act. That meant that section 179 would not have protected it from disclosure had it been obtained by one of the "persons" listed in section 179(3) in the discharge of his functions under the Act. AFBD was not such a person.

AFBD had a rule which dealt with confidentiality in terms similar to those in section 180. By rule 3.15 AFBD had the right, though not the obligation, to disclose the information which Mordens wanted.

The commissioner considered the information was highly relevant to the appeal and that he would be assisted if it were given.

He said "I do not consider that I have the power to compel AFBD to give the information, but if it is not given, its absence will be a matter which I shall have to take into account when deciding the appeal."

After September 29 the hearing had to be adjourned. It was resumed on November 15. Meanwhile solicitors on each side corresponded. In a letter of October 18 Mordens's solicitors reformulated the description of material they wanted.

AFBD's solicitors replied that AFBD had decided disclosure would severely damage its

relationship with members. It had resolved not to disclose the information as it was confidential.

Copies of the correspondence were sent to the commissioner. When the hearing resumed he repeated and clarified his ruling.

Mr Mann tried again. He drew a distinction between the general application made on September 29 and the application for an order of discovery of specific documents that he was now making.

The commissioner gave the first of the two decisions which were the subject of the present application. He said he did not see any reason to depart from what he said on September 29. He indicated again that he regarded the evidence as highly relevant and that he would have to take its absence into account in considering the appeal.

On the same day Mr Mann applied for disclosure without identification of members.

Then came the second of the commissioner's decisions now under challenge.

He repeated that he would not give such a direction. He explained that the evidence given during the day had made the information Mordens wanted even more relevant, and that strengthened the point he had made before - that he would have to take its absence into account. He said: "It does not change my decision not to require."

On November 16 the appeal was adjourned to enable Mordens to apply for leave to move for judicial review.

The commissioner had been charged with the duty of deciding an appeal against refusal of membership. That of itself gave him no power to make any enforceable order against either party to the appeal. Such powers as he had could be derived only from statute or agreement. No statute gave him power to make an enforceable order for discovery.

His powers were derived from AFBD's rules by which both Mordens and AFBD agreed to be bound by participating in the process which the rules prescribed. No rule gave him power to make an enforceable order for discovery.

Mr Mann submitted that the commissioner had power to make an unenforceable order and the only reasonable conclusion to which he could have come was to make one. He said

that such an order would not have been devoid of effect - AFBD might have obeyed it. He said that had AFBD not obeyed, Mordens might have compelled obedience by breach of contract or judicial review proceedings.

None of those arguments was persuasive. Any proceedings would have foundered on the argument that to grant Mordens the relief sought would be to force AFBD to do what the commissioner could not force it to do. That would be to legislate by the back door or to subject AFBD to a liability which it had never agreed to accept.

It was inconceivable that the court would grant leave to move for judicial review against AFBD in the circumstances.

Mr Mann's submission that obedience to an unenforceable order of discovery could have been indirectly enforced was rejected.

It was artificial to ask and unnecessary to decide whether the commissioner had power to make an unenforceable order of discovery. If he had no such power his decisions were unchallengeable; if he did have the power, the relevant question was whether he was beyond the bounds of reasonableness in deciding not to make an unenforceable order.

The question admitted of only one answer: No.

It mattered not whether the commissioner was saying that he could not make the unenforceable order, or that he would not. It could not be said that he was unreasonable in not making an order that he knew he could not enforce.

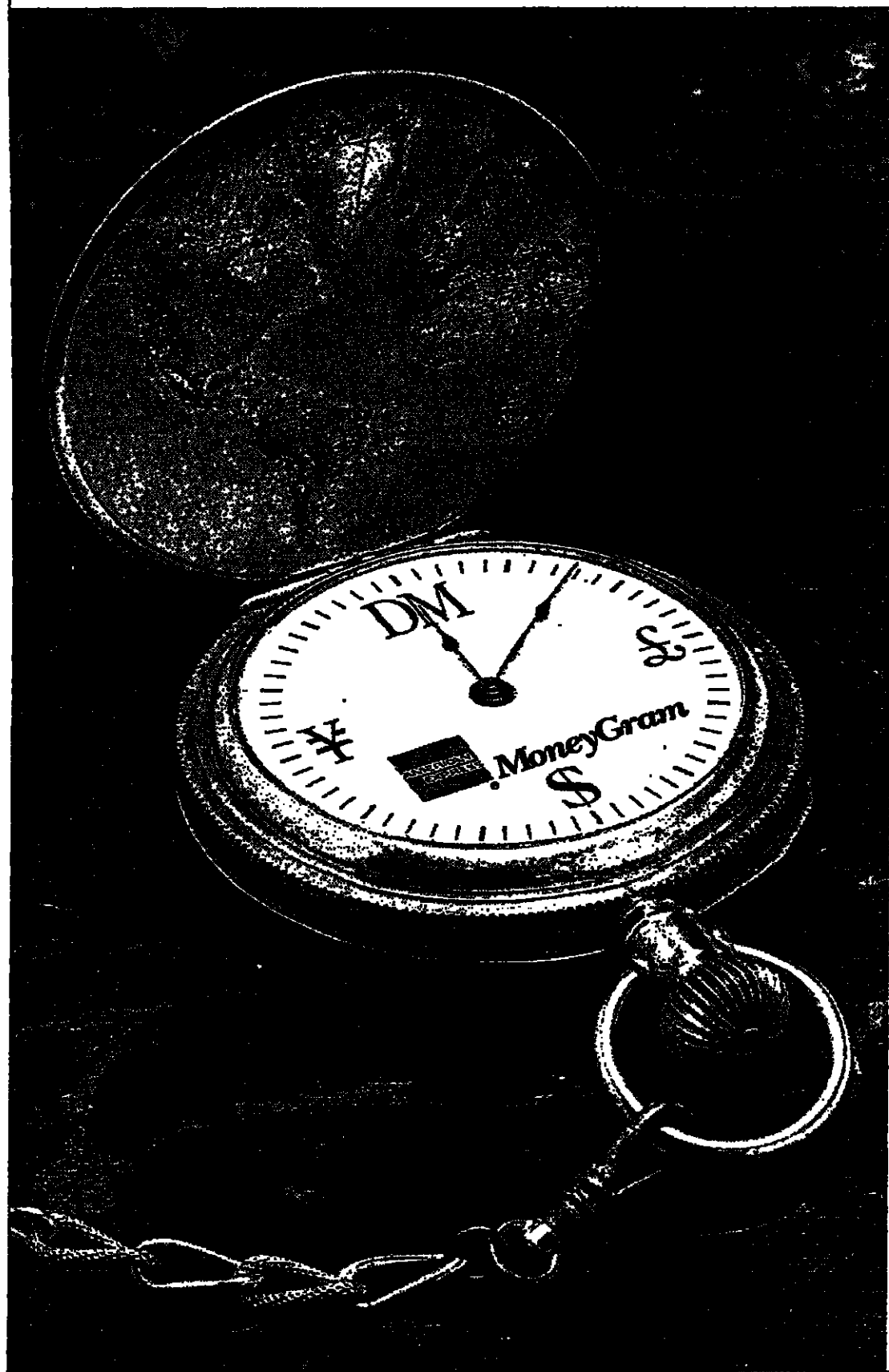
He fully understood what did matter, which was that he could not make an enforceable order. What needed to be said was what he did say, namely that if the material was not going to be produced, he could have to take its absence into account in deciding what weight to give to certain of AFBD's allegations against Mordens.

It was impossible to call his decision unreasonable. The application was dismissed.

For AFBD: *Fabrick Howell QC* (Chifford Chance).
For Mordens: *Anthony Mann* (Stephenson Harwood).
For the commissioner: *Nigel Fleming* (Norton Rose).

Rachel Davies
Barrister

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TECHNOLOGY

Chemicals company tough on plastics

THE RACE to develop a new type of biodegradable plastic has speeded up with the news that Montedison, the Italian chemicals company controlled by Raul Gardini's Ferruzzi agricultural group, has begun production of a new material, called Mater-Bi.

According to Montedison, the new substance has all the advantages of traditional plastics used in packaging and medicine while decomposing in the same way as certain types of paper.

Many chemicals companies see the development of biodegradable plastics as one of their best responses to the environmental challenges facing the industry. Both Wacker-Lambert, the US chemicals group, and ICI of the UK are working on new biodegradable plastics of their own.

Although costing about £6,000 (£2.80) per kilogram - around four and a half to five times the price of conventional polyethylene - the price for Mater-Bi should halve once volume production begins, according to Amilcare Collina, Ferruzzi's research chief.

Current output capacity for Mater-Bi is 5,000 tonnes a year, with a scheduled rise to 12,000 tonnes by the first quarter of next year, according to Collina. Depending on demand, the company forecasts a further increase to 100,000 tonnes a year by the mid-1990s, he said.

Mater-Bi works by combining large amounts of starch, of which Ferruzzi is one of the world's leading producers, with conventional chemical polymers. It will degrade by about 50 per cent within two months, depending on where it is dumped, the company says.

At the same time, the material can withstand the high temperatures and pressures required in the production processes used for applied plastics today. In the past, plastics with a high starch content have been of limited practical value because of their inability to withstand processes such as injection or heat moulding.

Haig Simonian

"ROLLS-ROYCE is intrinsically a handcrafted car," says Peter Ward, chief executive of Rolls-Royce Motor Cars. "It is the craftsman's skill and the handcrafted aspects of our cars that have made the Rolls-Royce name synonymous with quality."

The challenge now, he says, is to maintain the craftsmanship while introducing computerised design and manufacturing technology, so that Rolls-Royce can produce cars more quickly and predictably.

The company's sprawling factory in Crewe, Cheshire, originally built in 1938 to make Merlin aero engines, is still strikingly unautomated. In many areas of straightforward metal-bashing - as opposed to craft skills such as making radiator grills, matching walnut veneers and stitching hide interiors - both machine tools and working practices seem unchanged since the factory's conversion to car manufacturing immediately after the war.

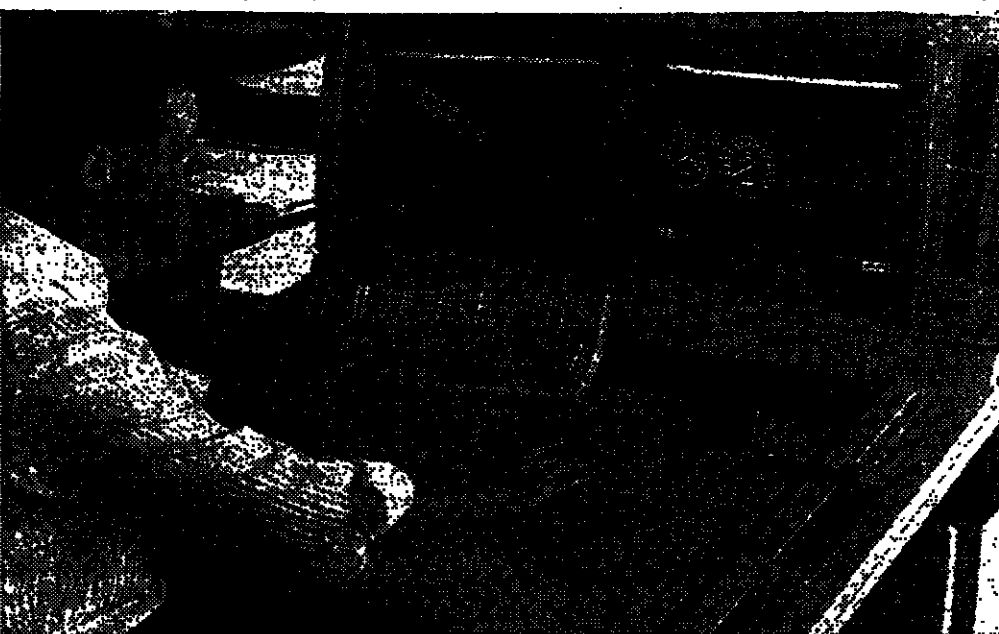
The first signs of Rolls-Royce's £200m 10-year investment and modernisation programme are, however, beginning to appear on the shop floor. Most obvious is a £10m computer-controlled paint shop, completed late last year. The factory also has one deburring robot, made by ABB of Sweden, removing excess metal from the inside of engine blocks. And its first Flexible Manufacturing System (FMS), based on two Hüller Hiller machining centres from West Germany, is starting to produce various components including rear axle cases and covers.

Behind the scenes, Rolls-Royce is making substantial investments in computers for its design, engineering and manufacturing operations. There are three main systems: a computer-aided design (CAD) system from Intergraph, the large US-based computer graphics company; engineers are using three-dimensional modelling programs to design two new ranges of Rolls and Bentley cars, due for launch in the mid 1990s, and to update the current models. Data from the Intergraph system will be used to program computer numerically controlled (CNC) tools on the shop floor.

A computer-aided process planning (CAPP) system from SD-Scicon, the UK software company, running on DEC Vax computers, Supercares, as it is called, is a link between design and production. It tells engineers exactly how to make any of the 25,000 parts assemblies that Rolls-Royce produces

Clive Cookson describes how computerised design and manufacturing have changed Rolls-Royce cars

On the road to a smoother ride



Phil Booth, a Rolls-Royce engineer, reviews a design layout on an Intergraph CAD machine

(12,000 are used to build today's cars and 13,000 are spare parts for previous models). The system holds full details of production routings, machines to be used, inspection steps and so on for every part, and it can simulate the effect of new machine tools or manufacturing methods before purchasing decisions are made.

A manufacturing resource planning (MRPI) system from Computer Associates, the US software company. This uses a powerful IBM-compatible Compaq mainframe to match the whole factory's manufacturing requirements against customers' orders for new cars and spares. MRPI plans the overall production schedule so that materials flow as efficiently as possible through the factory, reducing levels of inventory and work in progress to the minimum while avoiding production bottlenecks.

The terminology of industrial computing can be very confusing, says Phil Cheetham, senior manufacturing consul-

tant at SD-Scicon and chairman of the Computers in Manufacturing Committee of the Institution of Civil Engineers. "A simple way of thinking of the three systems is that CAD tells you what to make, CAPP tells you how and MRPI tells you when to make it."

Rolls-Royce has installed the three systems separately over the past few years but plans eventually to link them together into an integrated design and manufacturing system. The computer link between MRPI and Supercares has just gone live; Supercares will be linked to the Intergraph CAD system in due course.

The Crewe factory used to make Rolls parts in batches of 20, says John Cooke, who retires this summer as manager of computer-integrated manufacturing. The new systems have enabled the company to cut the typical batch size to a week's car production (about 70) and we'd like eventually to produce no more than needed, for the next assembly

process - which may be just three or four."

Engineers at Rolls-Royce started using computers about 10 years ago, to carry out "finite element analysis" on their designs. This is a computational technique for determining the strength of mechanical structures, how they respond to stress and how they vibrate under various conditions.

The company originally used an outside bureau to carry out its finite element analysis on DEC Vax computers. "We couldn't believe some of the first results because they were so different from what we had expected. We spent a long time poring over them - and the computer was right and our intuition wrong," recalls Bob Upcott-Gill, who was responsible for the finite element analysis project and is taking over from Cooke as manager of computer-integrated manufacturing.

That experience convinced Rolls-Royce to buy its own sys-

tem for both finite element analysis and CAD. The company installed its first three Intergraph workstations in 1985 and the following year it decided to expand the system in phases. Today there are 12 workstations and the plan is to have 22 by 1992.

"Manual drafting is still cheaper than CAD, job for job," says Mike Dunn, Rolls-Royce engineering director. "But CAD gives you an accuracy that you wouldn't dream of achieving on even a huge layout board."

Cooke says that CAD and its associated structural analysis may slightly increase the time and money spent in the early stages of designing a new car but it very much reduces spending on the (more expensive) later stages of development. "We can now be more confident that we've got things right - for instance on vibration, noise and crash resistance - before we commit to metal."

"If it costs the company £10m a year to run the engineering department and we can bring a product to the marketplace in four years instead of five, we have effectively won £10m worth of engineers' time towards our next project."

Traditionally the final stages of developing a new Rolls have been a "nightmare" of incompatible prototype cars, Cooke says. "At the end we were often designing features twice, once to fit the development prototype (which we couldn't afford to throw away) and once for the production line."

Rolls-Royce engineers believe CAD will ensure that the run-up to the new Rolls and Bentley launches in mid 1990s is far smoother, with little need to test and adapt the computer designs on a series of hand-made prototypes.

The company is already exchanging 3D drawings with component suppliers using different CAD systems such as IBM and Computervision. "In the past when we received new parts from a supplier we went through a period of tool adjustment - 12 weeks was typical - before the parts fitted properly. Now suppliers can program their CNC machines to cut surfaces that meet our requirements exactly."

It is debatable whether a Rolls is "intrinsically a handcrafted car". The engineers say their customers do not care whether they cut metal by hand or computer-controlled machine, so long as the quality remains high. But the interior trim and radiator grill will always be finished by hand.

UK behind the computer times

By Alan Cane

FEARS that the UK computer industry faces a lean time as customers revise downwards plans for investment in information technology are being confirmed.

Computing budgets have been expanding in recent years as companies have invested in the hope of securing competitive advantage from information technology. Now a clutch of surveys shows that companies are not only cutting back on spending but also on their investment in IT. "We can now be more confident that we've got things right - for instance on vibration, noise and crash resistance - before we commit to metal."

The surveys show that: Some 40 per cent of a sample of 50 leading UK companies are planning to reduce their IT spend, according to the PA consulting group, while only 16 per cent are projecting an increase. A mere 12 per cent of the companies canvassed are initiating big IT projects for 1991. "The slowdown in the growth of IT budgets over the past two years is accounted for by the current economic climate. We anticipate a significant decrease in IT investment for 1990-91," reports PA.

The quarterly Price Waterhouse/Computing survey, which analyses the opinions of more than 500 data processing managers, allows that only about 10 per cent of companies of all sizes expect to spend more on computer hardware and software in the coming 12 months. It identifies some bright areas: "The public utilities are showing strong spending expectations this quarter. The education and research sector is also rallying after months of despondency."

Most UK companies are still using IT to cut costs rather than underpin their business strategy, according to a study by management consultants Ernst & Young. Only 39 per cent of a sample of more than 70 companies indicated that they were fully aware of the benefits of IT.

The PA study was designed to examine attitudes to investment in IT against the background of the continuing slowdown in the UK economy. Keith Vickery, who prepared the report, says he detected a widespread lack of confidence in IT to deliver the benefits that are required by companies

in an economic downturn. It is difficult, however, to understand what is leading this pessimistic state of mind, since the respondents admitted that they did not measure the financial return from their investments in computer systems.

Most agreed that IT was important to their business but were not prepared to increase IT investment in the current economic climate. Securing competitive advantage through IT or preparing for longer term opportunities such as the single market after 1992 were considerations that played second fiddle to the more immediate worry of high interest rates.

The survey shows up interesting differences between manufacturing companies and financial services companies. Manufacturing companies had by and large responded to the economic climate by realigning and rationalising their businesses and were confident about future prospects.

Financial services companies, on the other hand, had not yet responded to the worsening economic climate and were pessimistic about their performance prospects.

The Ernst & Young study was designed to test the extent to which companies were relating their business strategy to their human resources, and to their information systems. Companies, which showed strong linkages between the three areas - and by implication were in good shape - would score between 0.3 and 1.0 on Ernst & Young's scale of effectiveness. Only one in five UK companies came into that category.

The study led on from an analysis carried out by the Sloan School of Management at the Massachusetts Institute of Technology and sponsored by Ernst & Young, among other companies.

The overwhelming conclusion was that the UK's research in the 1990s with tools and attitudes of mind more suited to the 1970s.

"The Impact of the Current Economic Climate on IT: Available gratis from PA Consulting Group, 33 Greycoat Street, London SW1P 4QJ."

MANAGEMENT

Manufacturing assembly

Davy Morris hoists a system out of chaos

Simon Holberton on the UK crane maker's academic input



(l to r) Mike Maddock, Peter Harrison and Neil Burns, who sees himself as a catalyst

situation at Davy at the time Burns arrived midway through 1988:

Harrison: "We had a good product but we could not make it economically. We couldn't get the components [of the hoist] to the line in the right quantity or at the right time. It was stop go, stop go. Production time was excessive and we had poor deliveries. We didn't understand how complex a process it was. We didn't know how to organise people. We had to change."

Burns: "Davy Morris was a typical east Midlands company. They had good design and engineering but the skill was in the employees' heads. Management was reactive. There was a lot of stock and work in progress in the factory. They had no accurate information. The data had decomposed. In short, there was no system underpinning what they did. They didn't know in which direction to move."

The two tasks were, therefore, to improve the method of

manufacture and the company's information base.

In the old days the manufacture of hoists at Davy Morris was chaotic, to use the word most commonly heard at the company's plant in Loughborough. The production line resembled a snake and ladders board, with components moving irrationally across the factory floor.

On top of this, the shop floor was organised along product lines, so that workers made or assembled shafts, gears, drums, etc for that one product.

To this "system" were added some sophisticated machine tools, introduced on the basis that state-of-the-art technology would help solve the problem. It did not. "They produced highly automated and sophisticated chaos, where before there had been unautomated and unsophisticated chaos," says Burns.

According to Mike Maddock, director and general manager of the hoist division, who also

arrived at Davy Morris about the same time as Burns, for 85 per cent of the time any given component spent in the factory it was idle. "Only 15 per cent of the time were they being worked on," he says, adding: "It ought to be reversible."

For Burns and Maddock the solution lay in simplifying the manufacturing process and getting people to work in teams. This meant rethinking the process and getting some order into it. Now the process has been broken down and the work designed to be done in cells, or by teams of workers, so that, for example, all the gears used in all the hoists Davy Morris makes are manufactured by one cell.

The factory floor has been redesigned to reflect sequentially the production process. Materials for manufacture or assembly are located adjacent to the work station so that the use of a component or sub-assembly or whatever is meant to trigger its replacement.

The design of this system of

work was not thought up by one individual or imposed on the shop floor from above. Burns says the final design they have come up with is not perfect but it is one which was arrived at after discussion with, and input from, the men on the line who have to operate it.

"We need flexibility," says Maddock. "We're trying to make people realise what their contribution is. By making it small, by making it understandable, it makes change easier. We involve the shop floor. They have contributed their own ideas to this."

The changes, which have gone about 75 per cent of the way to completion of the factory redesign, have already had an impact. Harrison says that output has risen by 30 per cent while floor space has contracted by 35 per cent. He hopes for further improvement when a new factory is built and the manufacturing process is fully realised.

But more than just the redesign of manufacture and assembly is happening at Davy Morris. Its information system is being rebuilt; a powerful computer system and network has been introduced. Data concerning purchasing, raw materials stocks, work in progress, capacity sales and delivery are all being brought together in a way that will enable the hoist division to know its position relative to any of those variables to past performance or budget, week by week.

"We know the things that have to be done but the difficult thing was how to do them," says Burns. "We now have a sense of direction and know where we are going. We are getting the systems right. There is an element of faith here in that if we do all we say we'll do then we will make some money."

In his relatively short time at Davy Morris, Burns has had a big impact on the way managers think. He has questioned their long-held assumptions about work organisation and the use of technology. He has, in his own words, acted as a catalyst for change.

"Neil has brought a breadth of vision to the business that was not there before," says Harrison. "Most managers fight fires. You've got to look at things radically and we didn't do enough of that."

By the same token, few managers are honest enough to recognise that they get bogged down in firefighting and are confident enough to do something about it.

The orchestrator of the corporate imagination

Simon Holberton reviews a book on the role of the chairman

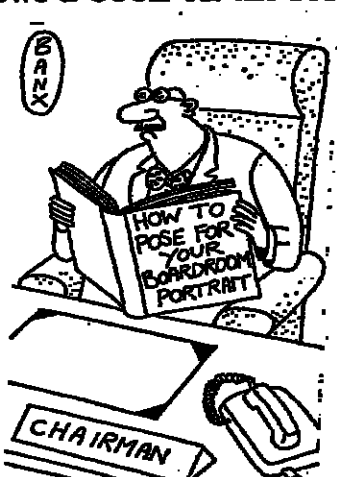
At first sight, the idea of a "how to" book for company chairmen seemed almost as odd as a primer for an aspirant Pope or monarch. Somehow one expects men and women who rise to the lofty office of chairman of the board to know what to do.

On second thoughts, however, the idea is not that strange at all. The extent of unpreparedness of many who sit on the boards of Britain's companies is astonishing and was underlined by a recent survey by the Institute of Directors which found that nine out of 10 directors thought they were unprepared for office. Into this darkness Sir Adrian Cadbury has shed his light.

The former chairman of Cadbury Schweppes, the drinks and food multinational, and a man who in his "retirement" is a member of the Court of the Bank of England and the chairman of Procter, the lobby for non-executive directors, among other things, has set out to write a practical guide for prospective and incumbent chairmen which also aims to raise the level of debate about corporate governance in Britain.

Cadbury is right when he says that the literature for the election of a chairman, and a man who in his "retirement" is a member of the Court of the Bank of England and the chairman of Procter, the lobby for non-executive directors, among other things, has set out to write a practical guide for prospective and incumbent chairmen which also aims to raise the level of debate about corporate governance in Britain.

The directors of a company are the most important officials of the company. It is in them that the Companies Act invests all power and responsibility for the conduct of the company. The position of chairman, however, has little legal standing; as Cadbury points out, the chairman is an administrative convenience who has risen to the position of primus inter pares on the



board. The standard articles of association provide for the election of a chairman. But if he or she is not at a meeting of the board within five minutes of the time of the meeting then another director takes the chair and that person, theoretically, can be any of the directors. Yet, despite this, the chairman of the board commands a position with the company and the community at large which transcends his lack of defined legal status.

In Cadbury's view the chairman sits at the head of a board which has the responsibility for defining the company's purpose, agreeing its strategies and plans for achieving that purpose, establishing the company's policies, and appointing its chief executive and reviewing his performance. In this sense the role of the chairman, and by extension the board, is one of broad direction, not one of management.

The chairman's responsibility is to make sure that the structure of the board is right - Cadbury endorses the role of outside directors and is against inviting friends to participate on a board - and that its affairs are conducted openly and on the principle of equality.

His arguments in favour of outside directors are persuasive. The board has to stand back from the day-to-day management of the business; it has to assess the progress of man-

agement in fulfilling its allotted tasks; it has to appraise the performance of the chief executive; and "frank advice of this kind can best be provided by directors who are not beholden to the chief executive for their jobs."

From this it can be inferred that Cadbury assumes that the chief executive and chairman are not one and the same person. His discussion of whether the two roles should be combined is timely; in these increasingly difficult times of company failure it has not escaped the eye of interested observers that in many cases of failure the roles of chairman and chief executive have been combined.

In directing the affairs of a company it is important that the interests of management do not supersede those of the shareholders. By combining the two roles a company runs the risk of blurring the distinction between direction and management, ownership and employment. The separation of the two roles builds into the company a necessary check and balance; it avoids the problems of concentration of power.

Cadbury allows himself the right to define the qualities most likely to be found in good chairmanship. They are brevity ("the test is straightforward: how much of the board's discussion time is taken up by the chairman?"), the ability to pull together the threads of a complex issue, openness and balance. Finally he must possess what Ralph Vaughan Williams called "that corporate imagination which distinguishes the orchestra from a fortuitous collection of players."

This book makes a very useful contribution to current debate over the role and responsibility of chairman and directors. It is marred by being irritatingly ex cathedra and at times a little self-consciously wise. Cadbury is also given to some rather odd judgments, such as that the British are naturally good chairmen. Fity that has not been translated into more British companies being world class.

The Company Chairman, Director Books, 125, Published on July 12.

ARTS

TELEVISION

A no-score draw for the armchair viewer

People say the weirdest things on television. Late on Sunday evening, back-anouncing an item in a Plácido Domingo concert (no, not the World Cup extravaganza with Domingo, Carreras and Pavarotti in Rome, that was on ITV on the previous day; this concert was originally broadcast live from Amsterdam on the BSB satellite's "Now" channel last Wednesday, and was being repeated on Sunday as the climax to 8½ hours of arts programmes, a weekend feast that has been celebrated before in this column and which, this week, included the Concertgebouw playing Mahler's Third under Haitink, and the Royal Danish Ballet dancing *La Sylphide*) Sarah Kennedy declared "And some zarzuela there presented with Brillo."

Stay a moment while we parse that. It was clear from her preceding conversation with a "co-host" whose identity I never learned, that Miss Kennedy believed there was a style of Spanish music known as "za-za-zuela" (four syllables like Venezuela) so named, according to her colleague, because it used to be performed out in the open among thorn bushes. In fact the word is zarzuela, taken from the name of the palace near Madrid - La Zarzuela - where this style of operetta first appeared (1629) and it is a form of music very familiar to Domingo because his parents performed it... as he is only too happy to tell anybody who inquires.

But "presented with Brillo"? Having spent three weeks listening to the ITV soccer commentators telling us that their coverage of the World Cup was presented in association with National Power (a connection you would have thought HT might have wanted to conceal on some occasions) I thought perhaps the Amsterdam concert was being sponsored by the pan-scurrying people. Maybe the other half would be presented with Vim. In the end I wondered whether the lady might have meant "brillio," believing this to be a word with "L's" in it, which pretentious people with flowery foreign accents left silent.

Of course it could have been a case of mis-hearing (in which case, what did she say?) and anyway, do such things really matter? The answer surely is

that they do: they always did, and as the number of television channels goes up, and competition increases, details of style, presentation and polish become more, not less, important.

One bizarre instance such as this will not prevent me watching the weekend arts programmes on the Now channel, after all there are so few alternatives. But I would prefer a knowledgeable presenter, and this oddity will probably mean a more sceptical attitude towards their material in future.

The manner of presentation is already starting to have a decisive effect on channel choice. There is a craze among sports producers for showing fast-edited action compilations backed by an appallingly tedious disco beat. This is particularly popular when a long contest is being covered with regular programmes and the videotape editors can pick out funny moments and "rock and roll" the tape to make people go backwards as well as forwards, and appear to be "performing" to the music.

The first example I ever saw was during the snooker world championship, and now we have seen the trick done for soccer, cycling, and, predictably, tennis. Like so many other

viewers our instinct with the World Cup final was to watch the BBC's coverage to avoid the commercial breaks, but when they began their "funny" tape with that pestiferous drumming before the kickoff, everyone round the Dunkley set demanded that we switch to ITV, which we did, staying for the duration.

On this occasion all viewers had a choice between BBC and

but with a long chat between Harry Carpenter and some "personality" such as V.J. Amritraj or Fred Stolle.

Every day this programme sacrificed tennis to chat, but on the BSB Sports Channel there has been two hours from Wimbledon every evening from 8.00 to 10.00 pm and 2½ hours on Sunday. The BSB channel has also given us 1½ hours of the Cornhill Test each evening

'There is a craze among sports producers for showing fast-edited action compilations backed by an appallingly tedious disco beat'

ITV programmes, but it is increasingly the case for those with satellite dishes that if we do not like the BBC or ITV treatment we can switch to someone else's, especially with sports programmes since both Sky and BSB provide dedicated sports channels.

On the old mixed terrestrial channels (BBC1 and 2, ITV and C4) there is a growing tendency to turn all sporting occasions - indeed all occasions of any sort - into chat shows.

Thus BBC1's daily 60-minute late evening Wimbledon wrap-up began not with tennis

and, in the past week, the rugby live from Auckland and the motorcycle grand prix live from Belgium. With that sort of material on offer it does not take much - intrusive music, irritating commentators, incomprehensible studio guests - to make you decide to switch away from the old established channels.

That is not to suggest there are never reasons for staying with them. In tennis there is nobody to touch the BBC's Dan Maskell, whatever his age. He knows when to remain silent, and what he does say is almost

always expressive and explanatory. When Brad Pearce played one mis-hit: "He seemed to lose the cadence of his steps as he ran up to play that forehand volley," and of Edberg in the final he said "That last service was not a service of power, but a service of placement."

Regarding Carpenter, my argument is not with the man, but with the decision to have him chat: he continues to be one of the best anchors in the business, a fact emphasised by the startlingly contrasting rate of error achieved by a female assistant brought in this year who managed to get something wrong - current scores, names, results - almost every time she opened her mouth. Given that the BBC feels it has to have women to talk about women's tennis, it is a pity they have never found anybody remotely like a female Maskell. Near the beginning of this year's tournament they once used Pam Shriver, who was bright, knowledgeable and articulate, but I never heard her again: for the rest of the fortnight they fell back on those familiar ex-players from England who specialise in using great bundles of clichés to belabour the blatantly obvious.

At Edgbaston Richie Benaud

has been proving once again his absolute reliability, and while some people find Murray Walker's motor racing commentary unbearably hysterical I consider them merely endearingly over-excited, and ideally counterpointed by James Hunt's knowing drawl. The trouble with the BBC's report from the French Grand Prix at the weekend was no fault of theirs, presumably, but of the technicians: there was a dreadful crackle on the commentary soundtrack. However, once again the race could be seen live (by those willing to miss the Wimbledon men's singles final) on satellite, this time on Sky's Eurosport.

The greatest difficulty with watching sport on television in future is surely going to be our love-hate relationship with the medium. This seems to come largely from our unwillingness to tell ourselves the truth about how long we are going to spend in front of the box. If we plan an outing to Wimbledon we are realistic about it: what with travelling we assume it will be a 12-hour saga, and when it actually takes 14 hours we are not unduly annoyed.

If we were similarly realistic about our viewing we would say "Right, I'll be spending three hours watching the women's singles final at Wimbledon on Saturday afternoon, two hours in front of the Italy-England match on Saturday night, about the same on Sunday for the men's singles and the World Cup final, three hours over the two days looking at the Tour De France, and 1½ hours on athletics. Almost all the rest of my waking hours will be devoted to watching the cricket from Edgbaston."

But we don't. Because the television squats in the corner of the room and is always putting out something, we no longer regard the watching of it as a proper activity at all. We pretend to ourselves that we will just watch the beginning of the singles final, or just spend 10 minutes looking at the football, and then get on with the tax return or cleaning the shoes. When we end up spending 14 hours in front of the box - precisely the time we would have spent on the Wimbledon outing - we are horrified and blame television for disrupting our lives.

Christopher Dunkley

American Ballet Theatre

COLISEUM

After a too-long absence, American Ballet Theatre is back in London for a brief week's season in celebration of their 50th year. The opening programme brought two of the company's ancestral treasures - *Theme and Variation* and *Pillar of Fire* - together with Twyla Tharp's recent *In the Upper Room*, and the celebratory fire-cracker of the *Don Quixote* duet. And, for all the changes wrought by half a century, this is still the ABT London knows and loves.

Not, indeed, that the programme was overwhelming. Looking at *Theme* just a week after the Kirov's presentation, we could recognise that American dancers have the speed and up-to-the-split-second musical precision that Belachine choreography demands (none more so than Cynthia Lerina of this performance), but Leningrad juiciness of pose, the variety of the Kirov upper body and dignity of carriage, have indelibly marked our perceptions of how this ballet can now be performed. ABT takes the piece at a spanking pace and show us the dance as a triumph over the choreography's demands. The Kirov claimed the aristocratic world of the ballet rightly for their own, and inhabited it more easily for all the problems they still find with its steps.

With *Pillar of Fire* the problems have to do with both text and interpretation. The central role of Hagar - desperate for love, giving herself in unloving passion, finally rewarded with love - is the only one fully exposed in Tudor's choreography. The other characters are cyphers whose significance is to be seen if Tudor's scalpel-like art (a gesture, a step, an unerring and swiftly to the heart of a personality) is unblinded. ABT's present cast, led by Leslie Browne as Hagar, are careful in handling this hair-shirt, and wrap it in too much spiritual cotton-wool. That Nob-less precision, which Tudor should have, is missing.

the ballet looks serious but unconvincing.

In the *Upper Room* makes vast demands upon its cast, which are most handsomely met. But it is a piece as tedious as any I know by Twyla Tharp (whose work I greatly admire). The trouble is the Philip Glass score - commissioned by Miss Tharp when the piece was originally done by her own company, comprising nine lengthy sections of Glass's churning, clanking repetitions. Because Twyla Tharp is musically acute, these tunes for a sink-disposal unit have necessitated dance as neurotically energetic and prolix, and often repulsive.

The cast are driven to extreme lengths of spits and runs and sometimes sportive actions, as if sparring with the dance itself amid a permanent fog of dry ice. An arbitrary logic seems to evolve from changes of costume - from black and white striped outfits to red shoes, socks, bodices - and from the contrasts between modish classic distortions and a limber, contemporary style. It is ultimately like being buttonholed by a truly virtuoso bore.

Grander and more welcome virtuosity came from Julio Bocca, partnering Cheryl Yeager in the *Don Quixote* pas de deux. Bocca is a thrilling performer in major roles, where his artistry is matched - remember his Romeo, his Solor, his James - by a prodigious technique. In *Don Quixote* he comes on stage to dazzle us with transcendental skill, and he succeeds gloriously. Impeccable exposition of those steps that cause most male dancers to blench and flounder: clarity, precision, classic rectitude: these are displayed with a kind of youthful pride and a sense of fun that are irresistible. "Maradona," said one astute observer after this pas de deux. And quite as marvellous.

Clement Crisp



Leslie Browne and Michael Owen in "Pillar of Fire"

The Taming of the Shrew

DELACORTE THEATRE, NEW YORK

"What brings y'all to Padyuaw?" Shakespeare has been twice transplanted here in A.J. Antoon's limber production of *The Taming of the Shrew* in Central Park; from Renaissance Italy via post-post-modern New York to the 1930s American West. The triangulation of these three cultures places the continuing tensions between the sexes in a moment distant from and still part of modern America.

In a move which typifies the way America reprocesses other cultures, Antoon has updated Shakespeare, abating the period while keeping it discreet from the present. The open air Delacorte Theatre suits the production ethic; planes climb the night sky as Shakespeare's characters take to horse.

The production relies on John Lee Beatty's Western street-saloon set and Claude White's Copland-Barber score which draw on recent folk history; these in turn are served well by Peter Kaczorowski's

deft, imaginative lighting. Morgan Freeman's Petruchio is a high plains wooser intent on riding off into a comical sunset. Tracy Ullman's bawling Kate packs a revolver and practises sharp-shooting on her bland sister Bianca (Helen Hunt). They meet, fight, enjoy each other's tantrums, and settle for a bruising truce.

Antoon keeps the action pacy and sharp. He reveals in matching the play's stock characters to stereotypes available to the American experience: Hortensio (Tom Marston) is a clear-smoking sheriff and in disguise a Mexican guitarist; Petruchio's tailor is Chinese. Add a harmonica player called Joe-Bob and the travelling quack (William Duff-Griffin) who deputises for Lucentio's absent father Vincentio, and the production teams with moments of local colour. Robert Joy's finely leonine "wild-bunch" Tranio draws at Graham Winton's squeaky-clean Lucentio. Antoon cuts Shakespeare's obtuse lines, and successfully recovers the anachronistic Shakespearean "Sirrah" as a rounding "Yesir".

But the production lacks the depth and amplitude to cope with the issues raised by the final scene. Petruchio nods complacently as Kate drinks and berates the women on wifely duties; she puts her hands under his foot as a gesture of subservience, then hurls him off his chair. This clever slapstick, however, cannot pass for what should be the wise, awkward bargain between two shrewd, shrewish individuals.

The scene shows the production's tendency to ignore the profounder themes of gender and identity by opting for a superficial approach which, although valid in itself, fails to address them; this yields an enjoyable show which is great fun to look at, but not to think about too curiously.

Andrew St George

Black Angel

KING'S HEAD THEATRE CLUB

The mind of a mass murderer poses questions that the 20th century has underlined with brutal clarity. Is the perpetrator of atrocities in the name of a political or military system merely a functionary? Does that exempt him from what we are pleased to regard as common humanity? Is it a case of "there but for the grace of God go I," given particular pressures and circumstances? Or does it take a special personality, hunted not just in humanity but in moral sense?

The horrified fascination with which we try to imagine ourselves in the minds of, say, a Klaus Barbie permeates this play by Michael Cristofer. Author of *The Lady and the Clown* performed in Edinburgh and London, the American playwright has written the screenplay for *The Bonfire of the Vanities*, currently in production. But this study of a Nazi war criminal, tried, jailed and released, finally pursued to a violent death by the locals

of the French town where he tries to settle, leaves a whopping hole at the centre.

This is partly the writing's fault. Past and present dovetail sometimes confusingly. Martin Engel, building his own home in a suspicious community in 1942, remembers teenage courtship, the young manhood that saw his entry into the SS, his post-war trial and imprisonment. But he remains a blank. We never know if this lacklustre figure was guilty or not; even his climactic description of the hideous massacre he ordered might be the fantasy of a man obsessed with guilt and wishing to dramatise it. It is never clear why the death sentence was cancelled; why his grim acceptance of responsibility in prison led to his release after some years; despite his wife's taunts that he would not fight for his freedom. And even if his pursuers are Nazis, racists or political manipulators, does that lessen his culpability?

The play answers none of the questions.

But the greater fault lies with the acting. Frank Finlay's Engel is off-hand and casual to the point of apathy. This is a slovenly performance of a thoroughly naturalistic, laudable, well-acted and less less. It makes no attempt to clarify the character's ambiguities (and, one suspects, the author's uncertainties as to whether to sympathise) but goes lifelessly through the motions.

Lynn Farleigh brings her warmth and intelligence to the part of his wife and Bernard Gallagher sums up the puzzling morality of the piece as a tolerant, quizzical French mayor, while never making the character remotely plausible. Bob Moulton directs as well as he can. But the puzzle about this production is not those of the writer as well as his creations - remain.

Martin Hoyle

ARTS GUIDE

THEATRE

London

Anything Goes (Prince Edward). Cole Porter's ditty ocean-going 1930s musical has Elaine Paige billing to emulate Rebel McManus (who takes over as the show's Jerry Zerk's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (794 9551, or 836 2428).

Jeffrey Bernard is Duvall (Apollo). Tom Conti is the alcoholic journalist. Keith Waterhouse has written a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs (457 3653).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is musically interesting and well directed by Trevor Nunn. A cast of unknowns protect the right sense of sylvan innocence. A probable, but unspectacular, hit (839 5972).

Shadowlands (Queen's). Weeple about the love affair between craggy Oxford writer C.S. Lewis and the cancer-ridden American poet Joy Kilmer, which pushes both Nigel Hawthorne and Jane Lapotnik into the awards stakes. William Nicholson's play is irresistibly emotional. Elyah Moshinsky's direction is superb (794 1184/439 3651).

The Wild Duck (Phoenix). Peter Hall's revival of Ibsen's tragic-comedy champions the great Norwegian's humorous potential. Alex Jennings, David Threlfall and Nicola McAuliffe head the cast (071 840 3651).

Alfred Person Singular (Whitehall). Robert revival of early Ayckbourn comedy, directed

by the master himself, about three couples at Christmas in three kitchens over three years. (071 867 1119).

Heavy IV (Wyndham's). Pirandello's cast of characters and reality in a production by Val May the sobriety of which belies its pre-production hijinks.

Richard Harris gives a star performance as the nobleman who thinks he is an 11th century king (071 867 1119).

Venita (Lyric). Heavy-handed satire on New York super-rich and US-backed overseas dictatorships, directed by Harold Pinter, with a cast including Stan Phillips, Joanna Lumley and Owen Humberstone, who do New York writer Jane Stanton Hitchcock producer than she strictly deserves (071 437 3655).

New York

Cat on a Hot Tin Roof (Eugene O'Neill). Kathleen Turner, whose statuesque good looks embody Tennessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Davies' production.

Grapes of Wrath (Cort). The Shagbush company's interpretation of the Steinbeck epic novel brings alive the 1930s in its square as well as its test of human strength. Gary Sinise as Tom Joad stands out in Frank Galati's adaptation.

Feldt Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 30 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period

(239 6200).

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new better in the Marxman tradition. Tyns Daly, as the bossy, tireless and tumefied Rose, who shamelessly leads her daughter into burlesque while neglecting her personal life for herself (246 0102).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat random setting (246 0102).

Sweeney Todd (Circle in the Square). An intimate production of theondheim-Wheeler musical emphasises the descent into madness of Bob Fenton as the demon barber of Fleet Street (269 6200).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film truer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Gypsy*. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical.

Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically fine (239 6262).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (239 6200).

July 6-12

Phantom of the Opera (Majestic). Stuffed with Maria Björk's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (269 6200).

Washington

Starlight Express. Andrew Lloyd Webber's roller-coasting musical slides into Washington on his London record in this sector. Kennedy Center Opera House (467 6700).

Chicago

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryer in a busy hand-dressing establishment (269 6200).

The Gospel at Colonus (Goodman). The season concludes with a visit from this widely toured spiritual version of Sophocles, set in an Afro-American Pentecostal church. Ends Aug 12 (443 3800).

Tokyo

Kabuki. Kabuki-en (541 3131).

The matinee at 11am is a mixed programme that includes a spectacular lion dance, while the 4.30pm performance consists of the even more spectacular full-length play, *Teikoku Tokubei*. Excellent programme guide in English and English-language programme. Meanwhile, the National Theatre (265 7411) has a "Kabuki classroom" that consists of a lecture demonstration followed by a performance of *Kozu no He* (*The Fox Princess*) - an excellent introduction to kabuki. Opens Wednesday.

SALEROOM

Hefty little earner

The antiquities market is booming, despite all the wrangles about the pilfering of sites and the smuggling of artefacts. Sotheby's brought in £2.15m yesterday from its morning session and was heading for a London record in this sector. Less than 10 per cent was unsold.

The star lot was an Egyptian turquoise-glazed falience hippopotamus, just over 4 in long, produced in the Middle Kingdom around 1750 BC.

Fifty of these hippopotami have survived, but only five are of this shape, with the head turned and the jaws spread. It was excavated in 1907 and was part of the famed Schuster collection. It carried an estimate of up to £150,000, but the London dealer, Robin Symes, paid a hefty £520,000 for it.

A detail from a banquet scene from the Tomb of the Two Sculptors, a painted fragment from Thebes dated 1350 BC, also did very well, making £187,000 as against a £50,000 top estimate. A similar smaller image from the same source far exceeded forecasts at £90,000.

Moving away from Egypt, an Attic red figure Greek Krater (or two-handled vase), made around 500 BC and decorated on the rim with male figures, sold for £20,200, and the Merrin Gallery of New York paid

£55,000 for a Greek bronze figure of a horse, 3½ in high, of the 8th century BC. A first-century AD Roman marble head of the Emperor Trajan realised £55,000.

Christie's auction of English drawings and water-colours totalled £233,000, but with over 20 per cent bought in. The London dealer, Spink, paid £104,500, at the bottom of the estimate, for a Turner water-colour of Farnley Hall, near Otley in Yorkshire.

Two items to heat their forecast were a John Martin view of the Thames near Richmond, which sold for £41,800, and a Thomas Rowlandson water-colour of Old Smithfield Market, which went for £40,700.

A Landsker sketch of Sir Walter Scott's deerhound, Maida, did very well at £19,800. The two disappointments were a Gainsborough landscape, unsold at £13,000, and a Constable of Little Wenham Church, Suffolk, unwanted at £18,000.

Phillips also had its problems with its sale of British paintings, which was 37 per cent unsold. However, a John Martin seascape scene doubled its forecast at £26,800. A view of the Grand Canal, Venice, by William James, sold for £23,000.

Antony Thorncroft

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Wednesday July 11 1990

Post-war reconstruction

AFTER war, comes reconstruction, or so suggests the precedent of American treatment of Germany and Japan after the Second World War. But what if the erstwhile foe is exhausted rather than defeated? What if his armaments still point in your direction? What if the economic system that brought him low retains its icy hold? What if the political system that made him your enemy remains the basis for power of the leader who craves your support?

With all these ambiguities, it is little wonder that the west's victory is being met by bickering over what to do with (or for) the defeated. Not least in this respect a whiff of 1919 is in the air. But reparations are not in question; the point of dispute is rather the extent, timing and conditions for assistance with reconstruction.

Two reasons for a comprehensive western assistance programme can be dismissed. It is not for the west to purchase Soviet acquiescence in German unity (even though it may be for the West to purchase acquiescence in Germany's Nato membership). Equally, the Soviet Union does not figure among the more pressing cases for humanitarian aid. The Soviets reject charity, so should the west.

The case for assistance derives from *realpolitik*. It is that an economically reformed and more prosperous Soviet Union would be a cosier Soviet Union to live with. The argument, while plausible, is not undeniable. A humiliated great power must be a threat; an economically successful, but politically unreformed, one would be no less of a threat. Assistance can only be justified if it gives hope both of economic progress and of continued political reform.

Necessary condition

In short, a necessary condition for western assistance is the existence of a government committed to political liberalisation and radical economic reform. Whether President Gorbachev's Government meets these criteria is uncertain. But one should not cling to one's nose, for fear of something worse, or insist that half-hearted reform is, in any case, unlikely to ward off that something worse.

Since the need for stiff conditions cannot be doubted, the issue now dividing the leaders of the Group of Seven is:

Small business needs a hand

SMALL businesses have made great strides since the publication of the Bolton Committee Report on small firms nearly 20 years ago, and a number of innovative schemes have been launched to promote their growth. But the UK has been less successful in helping these companies grow to the point where they become significant forces in their international markets.

Few British manufacturing companies have sustained growth beyond turnover of £100m or £200m a year, and many of the success stories of the early 1980s have been swallowed up by large multinationals. For all the excitement about the high-technology companies which comprise the "Cambridge phenomenon," most still employ fewer than 50 people.

The small size of the UK market means that British companies will always have a struggle to compete with their US counterparts. But more could be done to help by both the Government and private sector organisations, according to a study on the barriers to growth in small firms, published by the Advisory Council on Science and Technology.

Vital role

Smaller firms are worth encouraging. They play a vital role in translating new scientific and technological knowledge into economic wealth. They also provide the pool of companies from which large international businesses can emerge.

The trouble is that their managers frequently lack the strategic management skills needed to allow their businesses to grow. There is an inadequate supply of external risk capital, despite the rapid growth of the venture capital industry. And there is not enough encouragement from government for these firms to expand.

The report makes a number of suggestions about how these problems could be overcome. Large companies could be encouraged to take equity

in small companies - in the US corporate venturing, as this is known, is very advanced. The Business Expansion Scheme should be extended to small companies requiring small amounts of finance. Investment protection legislation should be eased to promote local capital markets. More controversially, the report suggests that a small proportion of government research and development contracts should be reserved for small firms, at a cost of between £20m and £50m a year.

Lukewarm response
The Government's response to these proposals has been lukewarm. It says that the problems of growth are the "unavoidable challenges in market, management and technology" and any help must go with the grain of the market. This is short-sighted.

A number of the report's ideas are sensible responses to bottlenecks, and would not require civil servants to second-guess the market. Indeed some of the proposals could be criticised for being too modest. The Business Expansion Scheme needs a more fundamental redirection if it is to help small high-risk businesses to get started. The proposal to promote local capital markets appears unrealistic: a better approach might be to take a proposal from the venture capital industry which would allow managers in small businesses to enjoy the same BES-style tax concessions currently available only to investors uninvolved in the management.

The suggestion that the Government should allocate a small percentage of research and development contracts to smaller firms is worth more consideration. A similar scheme has worked well in the US, and current funding for small firms' innovation is meagre.

If the Government really wants to attach a high priority to the small firms sector, it should respond more positively.

The 1980s was a decade of renewed faith in the private sector. Governments around the world praised the efficiency of markets and deregulated industries. The business landscape was transformed by a wave of privatisation stretching from Mexico to Japan.

At the beginning of the 1990s, attention is switching back to the public sector. This is less a reflection of a desire to expand the sphere of government than a belated recognition that, like it or not, the performance of the public sector is a crucial determinant of the quality of our lives.

Capitalism is startlingly effective at producing consumer and capital goods. But cars, restaurants and steel mills cannot, in themselves, guarantee the good life. For most families, the quality of schools, hospitals, community care, the environment, public transport, law and order, town planning and welfare benefits is of at least equal importance. Yet in the developed world most of these services remain predominantly the public sector's responsibility.

Concern about the quality of public services represents a third phase in the policy towards the government sector. In the early 1980s, the priority nearly everywhere was to reduce the growth of public expenditure, which was seen as threatening macroeconomic stability. The retrenchment was partially successful: public spending continued to rise but in most countries it stabilised as a share of GDP.

Attention then switched to the way revenue is raised. In a second phase of reform, policymakers attempted to reduce the disincentive effects of high taxation. In the mid and late 1980s, top marginal tax rates tumbled in most OECD countries as governments broadened the tax base and attacked the fiscal privileges of particular interest groups.

But these phases of reform left most of the problems associated with government services untouched. Efficiency in the raising of revenue is of limited significance if the programmes thus financed offer poor value and little customer satisfaction. And spending restraint is often merely a recipe for long-term discord.

This is particularly evident in the UK where the Government - by international standards - has been spectacularly successful in curbing the growth of the public sector. Opinion polls indicate deep misgivings about the quality of services. In particular, there is a widespread conviction that education, health care and transport are underfunded.

As per capita GDP rises, individuals tend to want to spend proportionately more of their incomes on services. Artificial constraints on public spending prevent this occurring, thus shifting the distribution of expenditure towards unrestricted items such as consumer durables.

How should governments respond to such pressures, which are likely to grow steadily more intense? One option would be to abandon the retrenchment policies of the 1980s and allow public spending to find its own level as it did in the immediate post-war decades. But this would mean big tax increases.

The alternative is to hold the ratio of public spending to GDP at about current levels while seeking to raise the quality of public services through an aggressive efficiency programme. This would be a promising policy only if big improvements in public sector efficiency are feasible. The scope for such improvements is hard to judge. The root of the problem is the lack of clarity about goals in the public sector. This is aggravated by a lack of information about outcomes.

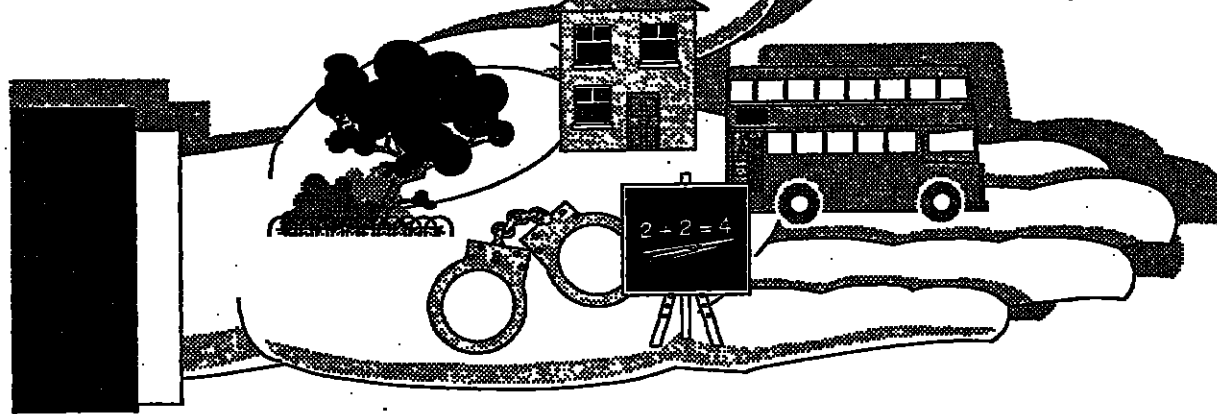
A commercial company exists to make profits. If it is making losses it is closed or sold. It operates in competitive markets, it will have an incentive to minimise costs and adjust to changing demands.

Michael Prowse sees the 1990s as a decade for renovating the public sector

Total government outlays as a percentage of GDP (includes Defence)

	1960	1970	1980	1982	1984	1986	1988
US	27.0	31.6	33.7	36.5	35.8	37.0	36.3
Japan		19.4	32.6	33.7	33.2	33.1	32.9
W.Germany	32.4	36.8	48.3	49.4	48.0	46.9	46.5
France	34.6	38.5	46.1	50.4	52.0	51.6	50.3
Italy	30.1	34.2	41.7	47.4	49.3	50.9	50.8
UK	32.3	38.8	44.9	47.1	47.5	45.2	42.8
OECD	28.6	32.3	39.3	41.3	40.4	41.1	39.8
EC	32.0	36.9	45.6	49.0	49.4	48.1	49.9

Source: OECD



Putting a price on the quality of life

Life in the public sector is far more complex. A chief constable has a budget and a general requirement to maintain law and order. But he has no competition and little knowledge of the preferences of local people. How does he judge whether he is using his resources of labour and capital sensibly? How, for that matter, does he measure the "output" of his police force?

There are no easy answers. But this is not to say that nothing can be done. Strategies being implemented or contemplated include:

● **Managerial reforms.** The essential idea is to get public sector employees and departments to behave in a more businesslike manner. The first steps are usually value-for-money and efficiency audits, the aim being to eliminate easily avoidable costs. This is typically followed by an upgrading of cost and management information systems. This can have a worthwhile pay-off. For example, until recently, the cost of capital was unknown and hence largely ignored in much of the UK public sector.

More ambitious managerial reforms include the separation of policymaking and executive functions. This is under way in several Whitehall departments as part of the Government's "Next Steps" initiative. Lack of clarity about the ultimate goals of public sector managers can be mitigated somewhat by setting intermediate targets and linking pay to performance. But this is only if it is possible to link the pay of public sector managers to the punctuality of trains or that of doctors to their success rate in operations.

Sometimes it is possible to link pay

to the final objectives of public sector officials. For example, the remuneration of New Zealand's central bank governor is linked to his success in controlling inflation.

● **Internal markets.** The idea here is to mimic the effects of market forces while keeping the sectors concerned under the overall control of politicians and civil servants. The Thatcher Government is pioneering this approach in both health care and secondary education. In the reformed National Health Service, care will continue to be free at the point of delivery and financed mainly from taxation. But hospitals, wherever possible, will be run as self-governing trusts and obliged to compete for the contracts of health authorities. The aim is to inject a considerable measure of competition into the supply side of health care.

Something similar is happening in the school system. Under present reforms, state education remains financed by taxation and thus "free" to parents. But various measures are designed to stimulate internal competition. Under the "opting out" rules, state schools can exit from the local authority sector and accept direct funding from Whitehall.

Changes within the local authority sector are equally radical. Under open enrolment, parents can select from a wider range of schools; meanwhile the delegation of budgets to individual headteachers and the closer linkage between funding and student numbers mean that schools have a stronger incentive to compete for pupils.

● **The "enabling" state.** The logic of this approach is that government has a responsibility for financing many

activities but that it should withdraw from the provision of services wherever possible, leaving this to the private and voluntary sectors.

A low-level example is the contracting out of services such as cleaning and waste disposal. This has led to cost savings of up to a quarter in some UK public sector agencies.

The planned (but now apparently delayed) reform of community care envisages delegation on a larger scale. Local authorities are to assume responsibility for the social care of elderly and handicapped people. But they will be encouraged to become "enablers" rather than direct service providers. The plan is that case managers should assess local needs and purchase packages of care from (competing) providers in the voluntary and private as well as public sectors.

Experimentation with training credits is another example of the same philosophy in action. In pilot schemes young people will be given vouchers worth up to £1,500 to buy training of their choice from providers in the public and private sectors.

● **User charges.** The idea is that if individuals are obliged to contribute directly towards the cost of public services, a given subsidy can be spread much further; as an added bonus (from the Treasury's point of view), demand will be curbed. NHS prescription charges are the most familiar example in the UK. But many possible extensions are being mooted. Within a few years, Britain's cash-starved universities will probably be forced to start charging "top-up" tuition fees. There is also considerable interest in privately financed toll roads.

Will these strategies for boosting efficiency and quality succeed? Managerial reforms are widely supported but probably offer only incremental gains in efficiency. Internal markets are harder to gauge. Enthusiasts claim they will expand choice and greatly reduce costs. But there are many sceptics. Critics on the right say markets without private ownership and real profits are a sham and will prove disappointing. Left-wingers worry that sophisticated middle-class users of services will exploit internal markets leaving the poor in even worse shape than today.

The enabling state approach addresses some of the right-wing objections. It seems less of a sham to devolve direct service provision to real private and voluntary enterprises than to encourage bits of the public sector to compete against each other. Yet if the private providers become too dependent on public sector contracts they will soon cease to behave like private sector agencies.

User charges are less a reform than a crude way of reducing costs. Unless accompanied by complex means-tests, they are bound to discriminate against the poor - the class most dependent on the state. In any case, cost-sharing between the public and private sectors is rarely a straightforward process as the collapse of plans jointly to fund the Channel fast link demonstrates.

Whatever their pros and cons, the above reforms seem unlikely fundamentally to alter the public sector's worldwide dilemma, which is that it will not be able to offer the quality of service demanded given probable revenue constraints. The biggest risk in this labour-intensive sector is an accelerating decline in the relative pay of public sector employees - and hence in their average quality. This negative impact on efficiency could greatly exceed the positive effects of various micro reforms.

Indeed, the UK's experience provides prima facie evidence that this will be the case. The Thatcher Government has been at the "cutting edge" of public sector reform during the past decade. Yet people appear more disillusioned about the quality of public services in Britain than in most other advanced economies. This is almost certainly because the ratio of public expenditure to GDP has fallen unusually steeply.

Germany in the 1990s must confront some stark choices. If they raise taxes relative to incomes, they can maintain the range of public services and improve quality in some areas. If they are not willing to raise taxes, they must either accept a general deterioration in quality or radically redefine the public sector's role. For example by privatising some large programmes such as education or by abandoning some cherished ideal, such as universal state pensions.

What they must avoid is the pretence that these hard choices can be avoided by microeconomic reforms such as internal markets. These may bring helpful benefits but they cannot turn the across-the-board squeeze of the 1980s into a sensible long-term strategy.

GEC/Siemens bid for Plessey

Our article about GEC and Siemens entitled "A marriage of convenience" published on Tuesday July 3 suggested that former Plessey executives believed that these two companies had seriously misled the Monopolies and Mergers Commission and the European Commission in the course of pursuing the bid for Plessey. We accept that there is no truth whatsoever in these allegations and apologise unreservedly to GEC and Siemens for the false impression which we may inadvertently have given.

Junior comes out fighting

■ Neil Bush, the 35-year-old son of President Bush, has begun a public relations campaign to defend his role in the \$1m collapse of Silverado savings and loan in Denver. Mr Bush, who faces a disciplinary hearing later this year, says he has felt like a "caged animal" since the "unsanitary zoo" during the months of self-imposed silence.

"Now my cage is open...I'm eating better, drinking fruit juice, and I feel like I'm warming for a fight," Bush junior faces some embarrassing questions about his tenure as Silverado director which ended in the summer of 1988. Regulators are looking closely at a \$100,000 loan in 1984 from a Denver investor which he did not have to repay, as well as other votes to approve loans to a Denver developer who had invested in his oil company.

This free-wheeling business style was routine in the mid-1980s when the S&L industry was riding a wave. It may even have passed muster when father George Bush was wild-cattling in Texas in the 1950s. But this is 1990, and the \$200 billion cost of cleaning up the S&L industry has prompted the press and the politicians to look for scapegoats. For all Neil Bush's fighting talk, this is not the end of the Silverado affair.

Paperweight

■ Canada's Conrad Black, publisher of the Daily Telegraph and The Spectator is already a bit of a heavyweight in the British newspaper industry. But that's nothing compared with the weight of his revamped Telegraph board, which he announced yesterday.

The five new non-execs, who will average the size of the board by nearly a third, to 21, range from former foreign sec-

OBSERVER

retary Lord Carrington, to Sir Evelyn de Rothschild, chairman of N.M. Rothschild. Both of them go back some time with Mr Black, as does Mr Henry Keswick, chairman of Jardine Matheson, who sold him The Spectator in 1988. However, the new appointees are those of British Airways' Lord King, and Sir James Goldsmith, who is still smarting from his failed attempt to take over BAT.

The presence of Sir James in the list will cause a special shiver at United Newspapers, publisher of the Daily Express. Conspiracy theorists have long been predicting, despite the lack of hard evidence, that Conrad Black, who owns around 9 per cent of United, would team up with Sir James Goldsmith for a run at Lord Stevens' empire. Any Monopoly Commission problems, the theory goes, could be avoided by Sir James taking the national newspapers and Conrad Black taking the regional titles.

The truth - at least for the moment seems a little more prosaic. Black and Sir James are friends and the Telegraph proprietor seems to like to surround himself with people who are either politically important or financially well-heeled. Lord Carrington already sits on the board of the main Bank company Hollinger, as does former US secretary of State Henry Kissinger.

Initiative

■ The Lloyd's of London insurance market's stormy relationship with the press will not be helped by a spoof press release sent out recently on the chairman's headed notepaper. The letter, purportedly signed by Murray Lawrence, Lloyd's current chairman, announces the formation of Lloyd's own investment bank to raise money to help cover



This is the queue for Western aid.

the market's future losses.

In a conservative place like Lloyd's, where titles are all important, it was "felt that a 'central European cumin Levantine' name would suit, such as Goldman Sachs, Rothschild and Schroder". A fraternal suffix, as in Salomon, Baring and Lazard, has been added to give a better ring to it. "Last but not least, the name had to reflect Lloyd's public image as regards professional standing, integrity, skill and financial ability." Hence the new bank will be called Marx Brothers.

Some mistake

■ A quick reading of Sir Alan Walters' typescript about the horrors of the ERM, called "Sterling in Danger," gives disappointingly little away about economic policy-making in the 1980s, and quite a lot away about Sir Alan.

When discussing the "perverse" pseudo-system of the ERM, he makes strange spelling mistakes and even odder comments. "Germany is hardly

the dog that wags the ERM tail. As Karl Otto Pöhl must know, it is the tail that dogs the wag."

And while the Cabinet Office is supposed to have gone over the book excising the embarrassing bits, some tart lines escape the red pencil. The author admits that economists are "abysmally ignorant" about the financial markets. Then in brackets: "Perhaps I should add that although economists know virtually nothing, they know more than politicians."

Sir Alan's contempt for politicians does not stop there - although Mr Nigel Lawson does not get the passing one would have thought inevitable given his D-Mark shadowing crimes in 1987-88. "Humble pie should be the daily diet of ministers and their advisers," he recommends. What about family friends?

Getting closer

■ Any one needing fresh evidence that Midland Bank and the Hongkong and Shanghai Banking Corporation are courting seriously need look no further than the London headquarters of the Hongkong Bank, at 99 Bishopsgate. Its retail branch has been shifted up to the fifth floor and the plush ground floor offices are soon to be occupied by a Midland Bank branch. This sort of integration was not envisaged in the early days of the alliance.

However, the real test of the Hongkong Bank's allegiances would be if it transferred its retail branches in the UK Chinese communities, of London's Soho and Manchester, over to the Midland. To date there is no sign of this happening. Chinese depositors tend to be more nervous types.

RIP

■ Card in the window of a Birmingham shop, "Closing down on account of bereavement. My business died."

Wesley always likes an Opening Night as he thinks it refers to

Clique

CHAMPAGNE OF THE SEASON

VEUVE CLICQUOT

LA GRANDE DAME DE LA CHAMPAGNE

Ian Davidson on economic realism versus socialism in France

A chorus of criticism

Most of France laughed last week when it was revealed that Mr. Olivier Stira, the Tourism Minister, had been forced to hire a couple of hundred unemployed actors to fill the seats at a political meeting. But the Socialist Party luminaries who had been the star speakers at the meeting were not amused when they discovered that they had been addressing a paid clique, and Mr Stira was forced to resign.

The reasons for his resignation go well beyond a trivial question of personal ridicule. In the first place, the incident comes on top of a sharp sag in the public reputation of the French political class as a whole. This is partly a backlash from the amnesty tacked on to last December's party finance bill, partly the result of a diffuse sense that too many politicians are remote careerists with little concern for their electorates.

But the Socialists are suffering, in addition, from a decline in popular support for President François Mitterrand. One factor is no doubt public disapproval of the in-fighting which split the party at its Rennes Congress earlier this spring, and which was precipitated by the hasty ambitions of Mr Laurent Fabius, President's Mitterrand's favourite.

But traditional Socialist Party militants are seeking the pretext to lay the blame on the social-democratic inclinations of the government of Prime Minister Michel Rocard. In the past few weeks, President Mitterrand has been obligingly blaming Mr Rocard for swinging too far from the principle of socialism in pursuit of an excessively conservative economic policy; and the party faithful have been taking their cue from the President.

Their muttered chorus of criticism has focused increasingly sharply on the theme of social inequality at both ends of the income scale. President Mitterrand has denounced the inequality of unearned income,



Mitterrand, left, blames Rocard for straying from the path of socialism in pursuit of a conservative economic policy

which he described picturesquely as money acquired "while sleeping"; and he has called on government and employers to negotiate higher salaries for the least well-off.

Early last month, the socialist deputy Mr François Hollande tabled a report proposing some tightening of taxation of capital assets. His proposals were far from draconian; nevertheless, the Bourgeois caught the jitters, and the Prime Minister's office felt compelled to point out that under the regime of free capital movements, France's capital taxation could not get far out of line with its European Community partners, without provoking a flight of capital.

The controversy between the Government and its left-wing critics on the question of equality/inequality has gained new intensity with the publication of the latest official report on the recent evolution of different income categories in France. Both sides claim to be vindicated. The Government asserts that there has been a move towards a fairer share of national income, and rebukes its opponents for drawing "hasty conclusions from partial figures." Its critics claim that the report shows that the poor are getting poorer and the rich getting richer.

The Government's critics base their argument on a worst-case instance of an employee who remains stuck, without promotion or seniority payments, and whose income will have been practically static; the Government argues that almost nobody fits this case. By contrast, there has been a steady increase in real household incomes, of 2.6 per cent last year, partly through promotion and seniority moves, partly through declining unemployment.

On the other hand, the report shows a stark divergence between the trends of earned and unearned incomes. Average wages in the private sector have grown in real terms over the past three years by 1 per cent a year, or 0.3 per cent after the deduction of social security contributions. But incomes derived from capital have grown many times faster than this.

The report attempts to measure the returns from various kinds of investments, combining both current income and capital appreciation, and deducting inflation. In the stock market, French shares showed an average performance of 1988-89 of 9.3 per cent a year in real terms, while fixed interest investments gained 4.5 per cent a year.

Real estate has produced very mixed results. Agricultural land has been a loss-maker over the past three years, showing a combined income-capital decline of 1.9 per cent a year in real terms; the good news for land-owners is that this was better than the 5.2 per cent average decline which characterised the previous five years.

But residential property in Paris has been a terrific winner, showing a real gain of 19.5 per cent a year during the past three years, largely because of the 1986 relaxation of rent controls under the Gaullist government; during the previous five years, the real return on a Paris flat was only 5 per cent a year.

On the face of it, any government calling itself socialist ought to be vulnerable to these figures: after many years of "crisis" and wage restraint, is the working class now entitled to a growth dividend? A recent medium-term assessment of the French economy, conducted jointly by the Finance Ministry and a clutch of the most authoritative economic institutes, says firmly: no. It concludes that wage restraint remains essential for the sake of the profitability, investment and competitiveness of the corporate sector.

Indee wage restraints must be increased if unemployment (still very high at nearly 2.5m) is to be brought down. Clearly the Government of Mr Michel Rocard has no difficulty with this line of reasoning. The problem is, what can it say in public to reconcile the imperatives of economic realism and the claims of socialism?

In other words, what, in the era of perestroika and the single market, does it mean to be a socialist?

* *Constat de l'Evolution Récente des Revenus en France (1986-1989). Centre d'Etude des Revenus et des Coûts. 3 Bd de la Tour-Maubourg, Paris 75007.*

* *L'Economie Française; Diagnostic & Moyen Terme; Commissariat Général du Plan; Documentation Française; FRF 82.*

Eastern Europe is becoming capitalist. Or is it? On present plans privatisation will be dangerously slow. The reason is simple. Governments (egged on by foreign stockbrokers) want to get the "right price", and few people in eastern Europe have the wealth to afford it.

This slow pace greatly adds to the political uncertainty of the region, increasing the risk of a tragic end to the reform process. If capitalist governments want to establish capitalism in a way that is irreversible, they need to create millions of capitalists - and to create them fast. In other words they should give the nation's capital to its citizens, for free.

In this respect Henry VIII knew what he was doing. When he wanted to abolish the Catholic church irreversibly, he gave away its property to everybody who mattered. Today that means giving it to every voter.

But how clearly can this be done, and what are the objections to it? Clearly there is huge uncertainty about the value of almost every enterprise in eastern Europe. In fact some enterprises have negative value. So fairness requires that every citizen be given a share in every enterprise. This can only be done through holding companies. Enterprises should be grouped into, say, five holding companies and every citizen be given shares in every holding company.

These shares would be traded and the daily publication of the holding company's price would put pressure on the holding company managers to secure the best use of the capital which they controlled. The managers' pay would also be performance-based.

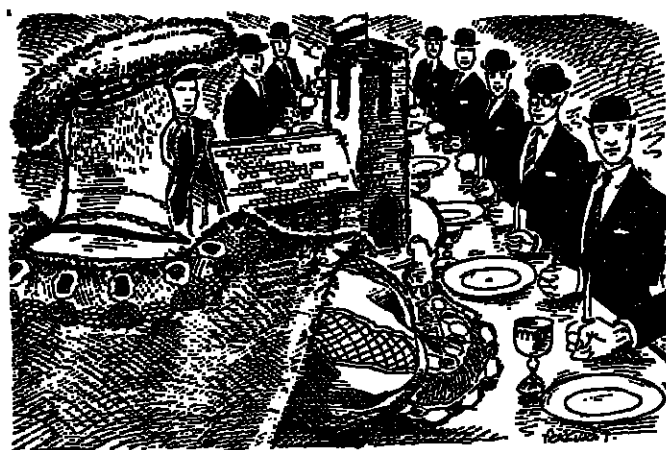
But the holding companies should not last for ever. Their job would be to reorganise the enterprises, establishing efficient management, and then progressively sell them off over a 10-year period - distributing the proceeds to their shareholders. Since citizens would now own substantial private wealth (in holding company shares), there should be no difficulty in finding buyers for the reorganised enterprises, willing to buy at the right price.

There should also, of course, be sales to foreigners. If these were made by holding companies, the proceeds would go directly into the pockets of the citizens. This should greatly ease the political problem of selling to foreigners. Contrast it with the normal situation where the proceeds disappear into the Treasury and citizens feel no direct gain.

Privatising eastern Europe

Making it safe for capitalism

Olivier Blanchard and Richard Layard on the lessons to be learned from Henry VIII



This approach combines two essential desiderata. First, private ownership needs to be established fast - in order to generate the right incentives in the system and (perhaps) in order to make sure that we get there at all. But at the same time there must be a prolonged period during which enterprises are reorganised and eventually sold into the hands of direct private owners, domestic or foreign. Restructuring too fast would only increase unemployment to intolerable levels.

So what are the objections? We have encountered four. First, "people ought not to get something for nothing." From an ethical point of view this objection makes no sense, since the people have already paid for the nation's capital in past taxes. From an efficiency point of view, it is of course desirable that capital be managed efficiently. But this is a matter of organisation. The Abbey National will not be better or worse run because so many of its shareholders got their shares free. What matters is that there are enough major shareholders to be able to sack the managers, or that there be

a takeover mechanism. Here the holding company device is a good interim method of ensuring a major shareholder. The alternatives are control by *nomenklatura* members, who have had the time and the opportunity to accumulate wealth, or by foreign firms.

The next objection is that "the government cannot afford to give the stuff away." It is true that east European countries have primitive tax systems and negligible bond markets. Privatisation proceeds would therefore help to finance government expenditure without printing money. But the scope for such proceeds is minute. In Poland the whole of accumulated private savings equals roughly 10 per cent of one year's national income. So the potential annual flow of domestic privatisation proceeds is very small. Lending people the rest of the purchase price does not affect this argument, and adds an unbearable administrative burden of debt collection. If capitalism has to be postponed until it is "affordable", it will have to be postponed into the next century.

There is, however, a genuine

public finance point. A part of present government revenue comes from the dividend of state-owned enterprises. But, in Poland at least, this is both small and irrationally distributed between enterprises. The same revenue could be readily raised some other way. The same point relates to macro-economic control. If people's capitalism made people feel richer and consume more, there are other instruments to offset the inflationary results of such a welcome uplift.

Next, there is the worry about wealth distribution. If everyone gets shares, poor people will sell them early on at low prices, to feed their families, while richer people accumulate shares which appreciate in value as economic performance improves and financial markets thicken.

No doubt this will happen. But what are the alternatives? If all shares are sold, the poor will receive nothing, not even towards their groceries. And capital gains will still go to the rich - unless public ownership is prolonged for decades and there are thus few capital gains. Another possibility is to give shares to the workers. This is of course manifestly unfair. It gives nothing to nurses, teachers or any worker who remains publicly employed. And it gives wildly varying amounts to those workers who get anything. It is also unlikely to promote the efficient redeployment of economic activity (as so far as workers are enabled to appoint and dismiss managers).

But if the alternatives are poor, it is still important to think of safeguards. One very important safeguard could be this. Equal numbers of shares are given to everybody including children but children cannot sell theirs. In this way the young adults of the next century would enter adult life with a solid birthright and the independence it brings.

Would foreign creditors object if the governments of eastern Europe pay little interest, yet give away their assets? We hope not. For the creditworthiness of eastern Europe depends on whether their economies are working. They will not work unless they establish private ownership, and do it fast. The only way to do this is to establish people's capitalism. Remember Henry VIII and the monasteries.

Professor Blanchard is from MIT and Professor Layard from the Centre for Economic Performance at LSE. Their essay on eastern Europe will be published on July 19 by the Centre for Research into Communist Economies.

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LETTERS

CGT on housing equity withdrawal

From Mr John Muellbauer.

Sir, Anatole Kaletsky's article ("Home truths on housing market," June 29) is marred by a factual inaccuracy but in other respects deserves widespread consideration.

He claims that "house prices rose no faster than earnings during the 1980s, apart from the brief speculative blow-off last year." The fact is that average UK secondhand house prices, using the Environment Department's mix adjusted index and comparing the first quarter of 1990 with the average of 1980, are 184 per cent up. Average earnings for Great Britain (from Economic Trends) show an increase of 128 per cent over the same period. On this basis, the house price earnings ratio needs to fall by one quarter to restore the 1980 level. Also the speculative blow-off was far from brief and not centred on 1989.

However, Mr Kaletsky is right to emphasise the importance of financial liberalisation in explaining the consumer boom. Joint research with Anthony Murphy suggests that the consumer boom cannot be explained just by the rise in financial and physical asset values. The effective spendability of illiquid assets increased. This is another way of describing the increased availability of credit advanced on the basis of housing collateral which he analyses.

Poor timing for a public spending plea

From Mr Michael Moore.

Sir, If in the 1980s Mr Ivor Owen (Letters, July 4) had advocated six-year engineering degree courses to include the effects of design on the economy, the environment, health, aesthetics or almost anything else, the money could have been made available by the Government at the drop of a hat. Nowadays Mr Owen is

whispering in a hurricane of 20-year-old anti-public spending prejudices and policies. Michael Moore, 53 The Ridge, Marple, Cheshire

Regulators merger 'may result in even greater confusion'

From Mr Alwin Tamossus.

Sir, Deborah Hargreaves reports (June 29) that the justification of the Association of Futures Brokers and Dealers (AFBD) and the Securities Association (TSA) for their proposed merger is to provide cost savings to large firms and to reduce bureaucracy. If that is so, perhaps you should question why they were established separately in the first place.

In my view the motive for merger is not primarily the desire to make life easier for members (the endless stream of rule changes by both organi-

sations proves otherwise), nor even to provide a more effective regulatory body to protect the interests of investors. Rather the merger is driven by the inefficient internal operations of both self-regulating organisations (SROs) resulting in poor utilisation of resources and unreasonably high membership charges.

I am not persuaded that the combination of two inefficient bureaucracies will result in a single efficient one. Instead I foresee even greater confusion when divergent departments of the combined SRO attempt to

reconcile inevitable conflicts in the new rule book, especially on financial rule requirements.

Although not mentioned by Ms Hargreaves or in the SROs' joint press release, the "merger" will most likely comprise a complete absorption of the AFBD by the TSA. If this happens then representation within the regulatory establishment of interests of members engaged primarily in futures and commodities activities, which is already quite weak under present arrangements especially for small firms, will be non-existent.

As a director of a member of both SROs I therefore do not automatically participate in the "welcome by members" that the article assumes. Although I agree with the stated goals of the proposal, I do not believe they will be any more achievable with a merger, or absorption by one SRO of another, than they are under separate organisations. Alwin M. Tamossus, Director/Compliance Officer, Securities and Commodities Investments, Leonfield House, Curzon Street, W1

'Anything but a marriage of convenience'

From Lord Westminster and Mr K.H. Kaske.

Sir, Charles Leadbeater's article ("A marriage of convenience," July 3) is riddled with inaccuracies and wrong conclusions.

It alleges that we "carried off an elaborate con trick" on the Monopolies and Mergers Commission and the European Commission in that we did not intend to fulfil the strategic vision which we had stated was our intention. The article further contains various allegations from which it is to be inferred that relations between us have deteriorated such that the strategic alliance between the companies in Europe has been put in question. These allegations are without foundation.

The suggestion that GEC and Siemens are not fully committed to the joint ownership and development of GPT, by far and away the largest Plessey interest which we acquired, is totally false. Both our companies believe our continued relationship in GPT forms the basis for significant co-operative advances in research and development and a successful future for the British telecommunications industry on a global scale. This commitment to continued joint ownership is anything but a marriage of convenience.

Westminster, Managing Director, GEC, 1 Stanhope Gate, W1 K.H. Kaske, President and Chief Executive, Siemens AG, Wittelsbacherplatz 2, Munich

FOR A POWERFUL, EXPORT-ORIENTED EUROPEAN INDUSTRY

Representatives of European unions and the major textile and clothing firms met with a view to harmonising their respective positions on the future of textile and clothing industries. Following the meeting, the parties:

• noted their convergent views on the importance and future of the European textile and clothing industry which is and must remain the largest European manufacturing industry.

• defined a joint stance regarding the regulation of the world textile and clothing trade. This stance will be published shortly and is based on three basic principles:
• priority is to be given to the economic integration of the Eastern bloc countries rather than any new opening up of European markets to Asiatic countries;
• conditions of fair competition are to be swiftly introduced on world markets;
• an obligation on the part of developing countries to improve working conditions and social security for their citizens.

• reminded European politicians of the importance of the economic and social issues at stake in the Uruguay Round talks and invited them to keep a closer check - via their national governments - on the talks currently being held in Geneva, the effects of which could be quite dramatic on European jobs.

• reminded the European Commission of its duty to defend European interests first and foremost and urged the Commission to tackle the structural causes of European unemployment in a more effective manner. On the same subject, employers and trade unions are concerned by the spineless attitude shown by the Commission in the current negotiations and warned it against concluding high-profile agreements devoid of any economic substance.

• decided to mobilise employers and trade unions from the European textile-clothing industry on a long-term basis and to study all joint means of action aimed at opposing any policy of unilateral concessions to third world countries, to the detriment of European interests.

EUROPEAN LARGEST TEXTILE AND APPAREL COMPANIES
Square de Meeûs 19/20, Brussels, Belgium.

COMITÉ SYNDICAL EUROPÉEN DU TEXTILE, DE L'HABILLEMENT ET DU CUIR
Rue Joseph Stevens, 8, Brussels, Belgium.

INTERNATIONAL COMPANIES AND FINANCE

Stock market calls for halt to trading in BTF

By George Graham in Paris

FRANCE'S stock market authorities have demanded the suspension of trading in the shares of Bernard Tapie Finance (BTF) and two of its subsidiaries because of the lack of information about the group's acquisition of Adidas, the leading West German sporting goods manufacturer.

Mr Bernard Tapie, the group's flamboyant chairman, had refused to give a price for the deal, saying that he was bound by a secrecy agreement until August 10. But the group said last night that it had received permission to give details next Monday.

Mr Tapie added that "the total amount of the acquisition will make those who today cast doubt on our financial capacity to complete the negotiations look ridiculous." Nevertheless, Adidas has been widely estimated to be worth nearly FF3.5bn (\$542m), three times the market capitalisation of BTF itself.

Mr Tapie, equally, has been unwilling to give clear details of how the acquisition would be financed. He said half of the cost would be financed from BTF's own capital and the remainder equally divided between French and foreign bank borrowing.

It had been widely assumed that Tapie would have to sell some of its existing assets,

such as the separately quoted weighing machine companies Terrillon and Testut, each currently capitalised at slightly less than FF200m.

However, BTF on Monday surprised the market by announcing that Testut had bought Luttrana, another French weighing machine manufacturer, and would also absorb the Trayvon scales company from another part of the Tapie group.

Not all of Mr Tapie's investors have been enthusiastic about the performance of BTF, which last month announced a 54 per cent drop in profits to FF227.7m in 1989 and a change in strategy from its past habit of buying bankrupt or troubled industries for a quick turnaround.

Some have questioned Mr Tapie's commitment to the business now that he has also embarked on a political career, which for the moment appears to be his true passion.

The shares of BTF soared, nevertheless, on the Paris stock exchange on Monday. The request by the Commission des Opérations de Bourse, the stock market regulatory body, for the suspension of trading in BTF is viewed as an unusual procedure, although quite long suspensions are not uncommon on the Paris market in the run-up to large operations.

Engelhard deal called off

By Our Financial Staff

THE PROPOSED sale by Engelhard, the US metals group, of its worldwide gold and silver operations to Degussa of West Germany has fallen through.

The US company said yesterday it would not proceed with the sale, originally announced in March, but would instead sell some North American operations and retain European operations that make gold and silver-based products. Engelhard said it was unable to reach "acceptable terms"

with Degussa. The collapse of the deal is a blow to Degussa. It would have added considerably to its precious metal activities in the US and in Europe.

Engelhard said it expects the gold and silver businesses to reach a level of performance consistent with its goal of attaining a 15 per cent return on shareholders' equity.

The US company said it would move quickly to sell its North American electrical contacts, metal joining and jewelry operations.

Amro and Belgium bank end agreement

By Ronald van de Krol in Amsterdam

AMSTERDAM-Rotterdam Bank (Amro) of the Netherlands and Générale de Banque de Belgique yesterday formally ended their co-operation agreement in the light of Amro's plans to merge with Algemene Bank Nederland.

Mr Roelof Nelissen, Amro's chairman, has given up his seat on the supervisory board of Générale with effect from July 1, Amro said.

Baron Paul-Emmanuel Janssen, Générale's chairman, also relinquished his seat on Amro's supervisory board from the same date.

The demise of the Dutch-Belgian partnership agreement was always implicit in the merger plans unveiled by Amro and ABN in March, but it had never been spelled out formally by the boards of the two banks.

However, senior officials of Amro and Générale had made clear that there was no future for the alliance now that the Netherlands' two largest banks had decided to merge. ABN and Amro have said they expect to launch public bids leading to a share swap in the third quarter of this year.

The vague strategic co-operation agreement between Amro and Générale, which dates from September 1989, was itself a scaling back of even more ambitious plans announced by the two banks in February 1988 for a full merger, which would have created Europe's first cross-border link-up in banking.

Kuwaiti joins Asko board

ASKO, the German retailer, said yesterday it had appointed Mr Yusuf Sulaiman al-Sabah, a Kuwaiti businessman, to its supervisory board. The company refuses to be drawn on whether or not Kuwaiti interests had bought a stake in the company, writes Andrew Fisher in Frankfurt. Mr al-Sabah, Asko's chief executive, announced a sales rise of 8 per cent last year to DM10.6bn (\$6.5m).

Suchard deal yields a net SFr2bn for Jacobs

By William Dufforce in Geneva

PHILIP MORRIS of the US is paying Mr Klaus Jacobs SFr3.16bn (\$2.26bn) for Colima, the holding company through which he controls Jacobs Suchard, the Swiss chocolate and coffee group.

Mr Jacobs will receive a net cash sum of SFr2.04bn after deducting SFr456m for the companies he is buying back and SFr667m for the loan he is taking over on one of these companies, E. J. Brach, the US confecturer.

Details of the agreed deal, announced on June 22, under which the US group plans to acquire Europe's biggest roasted coffee business and second largest chocolate and confectionery operation for a net cost of \$2.5bn, were disclosed yesterday when Philip Morris published its tender offer for Jacobs Suchard's publicly traded shares.

The offer is formally being made by Colima, which holds 62 per cent of the voting rights and is being taken over by Kraft General Foods (KGF), the wholly owned subsidiary of Philip Morris Companies.

As previously reported, Colima is proposing cash payments of SFr3,500 per bearer share, SFr1,660 per registered share and SFr758 per participation certificate. In addition, it is offering SFr15.30 per "A" warrant and SFr70.50 per "B" warrant on the participation certificates. The offer is valid from July 25 to midday September 3.

The Swiss stock exchanges' regulatory commission has stated that the offer, which is being managed by Rothschild Bank, Zurich, complies with the Swiss takeover code. According to the tender document, the offer prices include

a premium of 26.7 per cent over the average daily closing price for the JS shares over the six months to May 25. From that date the prices were inflated by takeover rumours.

Compared with the offer to minority shareholders of SFr1,660 per registered share, the SFr3,165m that Philip Morris is paying for Colima puts a price of SFr3,645 per share, or a premium of 120 per cent, on the registered stock held by Mr Jacobs.

However, the tender document points out that the net sum paid to Mr Jacobs after deducting payment for the companies he retains and the loan he assumes equals SFr2,382 per registered share, a premium of 43 per cent over the price offered to the minority shareholders.

As well as Brach, Mr Jacobs is keeping Van Houten, the

bulk chocolate and commodity trading company, the Nabob coffee operation in Canada and JS's stakes in three banks which specialise in commodity financing. They have combined sales of around SFr1.4bn.

Philip Morris said these enterprises showed a combined operating loss of some SFr96m in 1989 and did not fit into the core activities of the new chocolate and coffee group.

KFG will transfer to JS its German, French and Scandinavian coffee businesses and its French confectionery subsidiary, which produces mainly chewing gum. They will roughly restore JS's turnover to the SFr6.7bn recorded before deducting the companies retained by Mr Jacobs.

In exchange, KFG will receive from JS 100,000 reserved bearer shares, valued at SFr350m under the tender

offer. Adjustments will be made after the companies transferred have been valued by two independent agencies. Philip Morris denied reports that it intended to sell the JS confectionery operations, possibly to Britain's Cadbury Schweppes.

Mr Nicholas Rollo, Philip Morris' financial communications manager, said JS would continue the ambitious investment programme in developing new confectionery products and in geographical expansion which was started by Mr Jacobs but would have been difficult for the group to pursue on its own.

Japan, Britain, Italy and Spain are targeted. KFG will appoint a new chief executive officer for JS to replace Mr Jacobs, but plans no other changes in management.

Belcofi eyes La Générale stake

By Lucy Kellaway in Brussels

BELCOFI, the secretive Flemish holding company, has confirmed that it is in talks to buy part of Mr Carlo De Benedetti's 15.4 per cent stake in Société Générale de Belgique, Belgium's biggest holding company.

Since the beginning of this year, Cerus, Mr De Benedetti's French holding company, has been trying to find a buyer for the holding, which resulted from a takeover battle for the company in 1988.

In spite of numerous rumours that the sale was high, no announcement has yet

been made, and it is claimed that the price being demanded by Mr De Benedetti is too high.

Last month Compagnie Financière de Suez, which owns 51 per cent of La Générale, told an Italian newspaper that it might be prepared to buy some of the holding. However, it said that the L1,200bn (\$890m) to L1,300bn sale price suggested by Cerus (equivalent to SFr3,400m and SFr3,680 a share) was extravagant.

It has also been suggested that the shares could be sold through a placing of stock among Belgian investors,

which would add welcome liquidity to the shares.

The intervention of Belcofi into the long running story of the stake would bring the Flemish company's interest in La Générale full circle. The company put itself on the map two years ago, when it sold its stake in La Générale to Suez during the bid battle.

The proceeds have part-financed a steady state-building exercise in Group Bruxelles Lambert, another Belgian holding company. Belcofi said this week it controlled between 13 and 14 per cent of GBL.

Deckel expects lower loss

By Andrew Fisher in Frankfurt

DECKEL, the West German machine tool company which fell into the red last year at a time of surging demand in the capital goods sector, expects to turn a lower loss in 1990.

It also plans to restructure itself by concentrating on its main activities, buying more components from outside, and reducing jobs. Mr Peter-Jürgen Kreher, the new chief executive, said.

However, the company, controlled by the Deckel family, was not likely to seek new financial partners.

Last year, Deckel made a net loss of DM45m (\$27m) after a profit in 1988 of DM2.3m. Turnover was down by 15 per cent

to DM535m. No dividend is being paid.

Mr Kreher, a former director of Deutsche Babcock, said Deckel had tried to do too much too soon. Now, he said, it would concentrate on its traditional business of universal milling and drilling machines.

Deckel's problems stemmed from its hasty attempt to introduce a new range of more sophisticated machines, capable of operating at high speeds and with a high level of automation. They have proved successful but high investment costs and production delays have held back profits.

Turnover was up 50 per cent in the first half of this year.

COMPANY NEWS IN BRIEF

Fabrique Nationale Herstal (FN), the Belgian arms maker, revealed a plan to return to profitability by 1995 conditioned on a big injection of capital, AP-DJ reports.

Mr Joseph Labaye, FN chief executive, said the plan would reshape FN into a more technologically up-to-date company. FN would cut its production of military arms to a minimum sustainable level and leave the munitions business. It would expand in the US, buying the 60 per cent it does not own of the maker of Winchester brand sporting rifles, US Repeating

Arms (USRAC) of New Haven, Connecticut.

● EWE, the West German energy and power generation group, said it boosted its worldwide group sales by 13.3 per cent in the fiscal year ended June 30 to DM44.2bn (\$26.5bn) from DM38bn a year earlier.

The Essen-based company said it increased its group net earnings above the previous year's DM745.9m. The company said its sales gain in fiscal 1990 was aided by the first-time consolidation of its 56-per cent owned Hochtief construction

engineering subsidiary.

● Wintershall, the West German oil and gas group, is negotiating the purchase of a 25 per cent stake in Verbundnetz Gas, the pipeline company that will operate East Germany's national gas pipeline system.

Wintershall, a wholly owned subsidiary of the big West German chemical group BASF, is seeking the shareholding in Verbundnetz following "several attempts" to get permission from the East German energy ministry to gain access to the pipeline system.

Fininvest profits plunge

By John Wyles in Rome

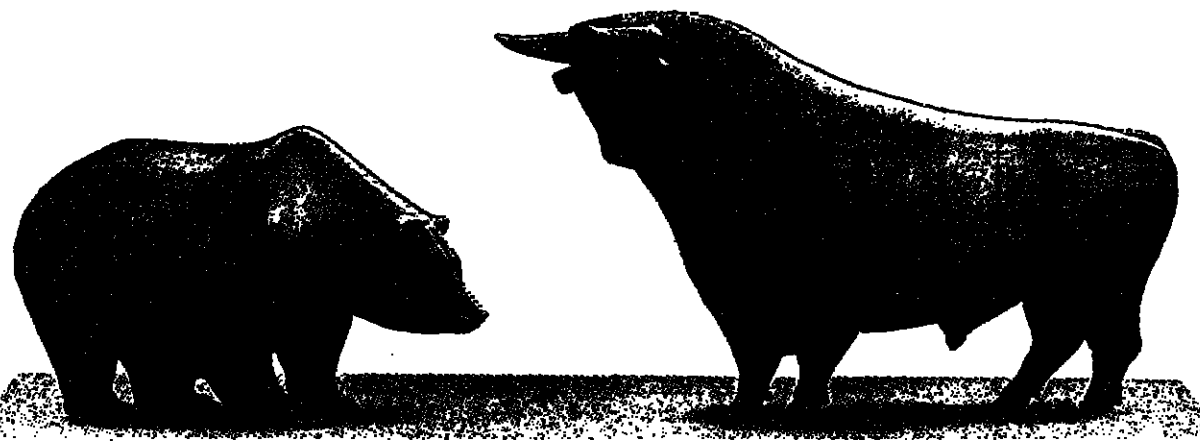
MR SILVIO Berlusconi's battle to win control of the Mondadori publishing group contributed to a heavy eightfold increase in his Fininvest group's debt last year.

Fininvest's consolidated net profits sank to L142.6bn (\$118m) from L181.6bn, in spite of a 19 per cent rise in revenues to around L15,000bn.

Most significant is the increase in debt from L250bn at

the end of 1988 to L2,037bn. Some L512.8bn of the increase is due to payments on the purchase of the Standa department store chain, while a further L800bn is attributed by the company to the Mondadori battle. Much of this would have been spent on building up a shareholding position in Italy's largest publishing group. For this year, Fininvest predicts L17,500bn revenues.

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May 1990

INTERNATIONAL COMPANIES AND FINANCE

Rhône-Poulenc shakes off cyclical shackles

Peter Marsh and William Dawkins on the company's search for new opportunities

Proligate spendthrifts or super-strategists? Analysts cannot make up their minds about Rhône-Poulenc, the biggest French chemicals group, which in the past year has embarked on a massive spending spree to restructure its business.

In 1989 state-owned Rhône-Poulenc spent FF12.4bn (\$2.4bn) on acquisitions to target the higher-value product areas which many in the chemicals sector believe will be the star performers in the 1990s.

The company's ambitions have both impressed and worried industry observers, who admire the grandeur of the state-controlled company's approach but worry about its financial soundness.

At the beginning of this year, Rhône-Poulenc scored its biggest coup by agreeing on a \$5bn deal which will give it 68 per cent of a partnership between the French group and Rorer, a medium-sized US pharmaceutical company. The new concern will be among the world's top 10 medicines businesses.

Much of the credit for altering the shape of the French company has gone to Mr Jean-René Fourton, a former management consultant who has been Rhône-Poulenc's chairman since 1986 and who argues that worries about the group's debts are misplaced. "The centre of gravity of the business has changed," says Mr Fourton. "We now have huge opportunities to do things we could not do before."

Among the deals which Mr Fourton pulled off last year were the takeover of the specialty chemicals divisions of RTZ of Britain and of GAF of the US. And the Rhône-Poulenc controlled Institut Mérieux also bought Connaught BioSciences, a Canadian vaccines maker.

These acquisitions came soon after two other large purchases in the US in 1986 and 1987, in which Rhône-Poulenc spent \$1bn buying Union Carbide's agricultural activities and the basic chemicals operations of Stauffer.

The effect of these moves has been to move more of Rhône-Poulenc's business away from the more cyclical parts of the chemicals industry where profits are likely to be affected by swings in the world economy. The company has also greatly widened its geographical spread.

This year Rhône-Poulenc will gain about a quarter of its sales from the US, the world's biggest chemicals market, up from just 3 per cent in 1986. Today about 25 per cent of the company's revenues are derived from France, compared with more than half in 1986.

Just over half Rhône-Poulenc's 86,000 employees work outside France; five years ago the figure was 38 per cent.

In 1989, the company turned in an 18 per cent rise in earnings to FF4.1bn, a credible performance at a time when the chemicals industry is starting to show the first signs of moving into recession. The profit was on sales of FF73.1bn, putting Rhône-Poulenc in roughly ninth place in the world's chemicals industry on turnover.

Last year the company gained about a quarter of its revenues from healthcare and 14 per cent from agricultural chemicals - a \$20bn a year industry in which it is the fifth biggest player worldwide. Another 15 per cent of sales came from three areas where the French company is especially strong in nylon, and just under half from industrial chemicals.

In this last field Rhône-Poulenc gains a large part of the sales from relatively high-value products such as sil-



Jean-René Fourton: wish to go private no secret

cones, specialised intermediates and other areas. All these products are reckoned to be generally immune from the sudden falls in prices and profits which can affect more cyclical materials such as plastics and petrochemicals.

Mr Fourton admits that - until the rash of acquisitions - Rhône-Poulenc had been lagging behind other large European chemicals groups such as Bayer, BASF and Hoechst of West Germany and Britain's Imperial Chemical Industries.

All of these over the past two decades have been moving gradually into the US and into the less cyclical parts of the chemicals industry.

"Rhône-Poulenc had some catching up to do," says Mr Andrew Tivnan, a chemicals analyst at James Capel, the London stockbroker for instance, many of the purchases have benefited from imaginative fund-raising devised by Mr Jean-Pierre Tirouflet, the group's brilliant young finance director. He has won Rhône-Poulenc a reputation for being

the state-owned company to have found the most original ways round the French Government's block on privatisations or nationalisations.

Having long ago exhausted the 25 per cent of non-voting equity it is allowed to issue to the public, Rhône-Poulenc last year launched an \$875m issue of "perpetual subordinated notes," which pioneered a kind of quasi-equity issued by state companies.

Paris financiers have nicknamed this fund-raising instrument "Canada Dry" because of its less than apparent kick. This the company followed up with an equally novel \$300m issue of participating shares with warrants.

Mr Fourton is planning a \$150m investment programme, including the public sale of minority stakes in RTZ and Connaught and the disposal of a number of non-essential businesses which came in with the acquisition spree. This, he predicts, will hold Rhône-Poulenc's debt gearing level at around 70 per cent of shareholders' funds at the end of this year, and reduce it to 50 per cent by the end of 1991.

Mr Fourton has made no secret of his wish for Rhône-Poulenc to be at least partially privatised in the long term, but insists that the fact the Government owns all the voting shares makes no difference to the way he runs the company. "I am a manager, not a civil servant. I manage the company with a medium-term view as though it were private," he says, echoing a mood to be found increasingly across the state sector's top managers.

Some analysts argue that Rhône-Poulenc's spending spree was made easier by the presence of a state shareholder which feels unworried by a short-term rise in debts and underperformance in the share price. "The company has had a

blank cheque from the taxpayer," says one New York bank investment manager.

Mr Fourton's appointment provoked controversy when he was chosen by the then right wing government four years ago to succeed Mr Lolk Le Floch Prigent - now chairman of the Elf Aquitaine oil company - who has strong links with the Socialist party. When the Socialists returned to power two years ago, Mr Fourton's job hung in the balance.

During the 1980s, Mr Fourton has great hopes of swinging Rhône-Poulenc even more in the direction of specialty chemicals involving biological areas of research, mainly in healthcare and agricultural chemicals. As part of the general drive to accent research-oriented aspects of the chemicals industry, Rhône-Poulenc's research and development spending has increased from FF4.9bn in 1987 to FF7.7bn last year.

In 1990, turnover of the Rhône-Poulenc/Rorer partnership - which is to be managed by Mr Rob Cawthorn, an Englishman who is the current head of Rorer and who will report to the Rhône-Poulenc board - will be about \$2.5bn. Taking into account the prospects for new drugs emerging from the Rhône-Poulenc development pipeline and also from Rorer, sales should rise to \$4.7bn in 1992 and \$6bn in 1994, says Mr Fourton.

By the mid-1990s, he reckons, one third of the total sales of Rhône-Poulenc should be coming from healthcare products, including pharmaceuticals, diagnostic products and vaccines. "If we succeed here (in life sciences generally) we will have changed a great deal," says Mr Fourton. "But much depends on our future performance in innovation; we will need some luck."

Bid finance instrument begins trading, Page 30

This announcement appears as a matter of record only

July, 1990


QUIMIGAL
QUÍMICA DE PORTUGAL, S.A.

ECU 71,051,251

and

SFR 30,222,894

Medium Term Multi-Currency Loan

Arranged by

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Co-Lead Managers

Mitsui Taiyo Kobe International Limited Swiss Bank Corporation
The Yasuda Trust and Banking Company, Limited

Managers

Landesbank Rheinland-Pfalz The Hiroshima Bank, Ltd.
- Giessele -

Participants

Banco Borges e Irmão, Paris Branch The Bank of Nova Scotia
Crédit Agricole Crédit Communal de Belgique S.A./ Ippa Bank S.A.
Gemeentekrediet van België N.V.



Banco Totta & Açores, S.A.
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KYMMENE OY

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BANQUE WORMS

Friendly societies plan \$4bn merger

AUSTRALIA'S two biggest friendly societies, IOOF and OST, have announced a merger that will combine total assets of more than \$4bn (US\$2.5bn) writes Bruce Jacques in Sydney.

The deal is a consequence of the collapse of the Pyramid building society group, the country's second largest. When Mr John Cain, the Victorian Premier, announced a Government-backed rescue package for Pyramid last week, he also said the state's other non-bank financial institutions would be encouraged to merge and rationalise.

Combining the two friendly societies, which have grown in recent years to become large savings and investment institutions, is the first move in this direction.

OST has faced increased redemptions over its exposure both to Pyramid and to property on Queensland's Gold Coast. The merged entity will be called IOOF Financial Group, the OST managing director and another director will resign, and IOOF will head a refinancing of OST's mortgage exposure.

Mr Martin Pickersgill, IOOF managing director, said yesterday that merger discussions had begun about two months ago.

Malaysia plans to float 25% of Telekom

By Lim Siong Hoon in Kuala Lumpur

MALAYSIA'S privatisation programme is gathering pace with the expectation that Telekom, the country's telecommunications monopoly, will offer 25 per cent of its equity to the public in order to gain a stock market listing by December.

This would pave the way for another large flotation, that of Proton, the national car maker held 70 per cent by the Government and 30 per cent by Japan's Mitsubishi group.

On the horizon as well is an even larger exercise: privatising the National Electricity Board (NEB) which has a net asset valuation of M\$7bn (US\$2.5bn). NEB cleared its first legal hurdle last month when Parliament passed a bill to create a successor company, Tenaga Malaysia. It will take over NEB's functions in September.

Telekom's offer will raise between M\$2bn and M\$2.5bn. This compares with the M\$3.9bn in total new equity offered through the Kuala Lumpur Stock Exchange during the first half of this year.

Still in the debate is the group's shareholding structure. If the Government opts for a widespread shareholding, many subscribers could qualify for the offer. Mr Rashdan Baba, the group chairman, has suggested that subscriber ownership could serve as an incentive, among those who incur a M\$200 monthly bill.

Like all privatisation listings, new Government policy requires a 5 per cent stake to be reserved for the company's workers. Telekom has 25,000 employees, who Dr Mahbub Mohamed, the Prime Minister, said would receive at least 100m shares.

Telekom may price its offer between M\$4 and M\$5 a share on a profit forecast of M\$500m this year, its third consecutive year of profitability. Last year it earned M\$366m. The group is exempt from corporate tax until 1992.

Its revenues amounted to M\$2.1bn last year, up nearly 14 per cent. Net assets rose 16 per cent to M\$2.7bn.

Last December, Telekom's debts stood at M\$4.1bn of which M\$2bn must be repaid if it is to meet its target of keeping the debt-to-equity ratio to

below one by next year. Between now and 1992, the group envisages M\$1bn a year in capital expenditure and, hence, a profit growth slower than the past three years.

A foreign ownership entitlement for Telekom is also possible but, for the moment, serves merely as a contingency in case local participation is insufficient. Mr Rashdan has appeared optimistic that Telekom's offer would be fully subscribed despite its size, the largest seen so far in the stock market.

Edaran Otomobil Nasional (EON), Proton's domestic distributor, attracted M\$1.3bn in offers last week for 13.1m shares, which at M\$4.30 each were meant to raise only M\$56.5m. EON had also privately placed 22.5m shares, and the two issues represented 30 per cent of the group.

The Government has now raised the possibility of privatising Proton, encouraged by the car maker's own performance as well as general economic prosperity.

Proton had a 70 per cent increase in revenues to

M\$1.4bn for the year to March and recorded M\$159m in profits (the company is also exempt from corporate tax) compared with M\$32m a year earlier.

Unit sales rose 47 per cent to 65,000 vehicles, held 70 per cent by Hilcom, the Government's heavy industry group, requires a fresh dose of capital to raise its installed capacity from 80,000 units a year to 120,000 and later to 150,000.

Plant modifications will enable it to produce 85,700 units this year, its sixth year of operation. Proton expects to sell all its output, with a total turnover of at least M\$2bn.

In four years, Proton plans to remodel its existing 1800 cc and 1600 cc Saga cars, introduce a 1800 cc version, and produce a left-hand-drive variant.

Keppel, the state-controlled Singapore shipbuilding-based group, plans to place some 15m shares in the US, Our Financial Staff writes.

The issue would represent some 4.1 per cent of expended equity and at current market prices would raise some \$811m (US\$65m).

Reliance may lose control of L&T

By R. C. Murthy in Bombay

LARSEN AND TOUBRO, a leading Indian engineering company which was taken over two years by Mr Dhirubhai Ambani's controversial Reliance Industries group, appears to be moving away from the Reliance orbit.

State-owned financial institutions in April succeeded in ousting Mr Ambani as L&T chairman but he retained four nominees on its board, in a compromise aimed at resolving a bitter dispute over how he gained control of L&T.

This did not go all the way to unwinding the 1988 takeover by Reliance, which was the largest in India's recent corporate history.

This month, however, the new management under Mr D. N. Ghosh, a retired banker who was appointed chairman, has taken a number of steps which point to an erosion of Mr Ambani's authority.

L&T has cut the size of a

planned Rs8.2bn convertible debenture issue to Rs6.4bn (\$370m) and, crucially, scrapped a Rs5.1bn supplier credit which the group had granted to Reliance for building a natural gas cracker at Hazira on the west coast.

Mr Ghosh says Reliance is a large group and can find resources on its own for its cracker project. L&T has frozen the Rs11bn Reliance equipment which is linked partly to the supplier credit. Nonetheless, the company's order book stands at Rs14bn, up by a fifth over the past two months.

Mr Ghosh projects a 35 per cent sales growth this year. Turnover is up by 35 per cent to Rs10.24bn in the year to March. Profits after tax jumped by 51 per cent to Rs429.7m.

Profits of Tata Iron and Steel Company (TISCO), India's largest private sector company, dipped last year, contrary to

the rising trend for other Tata companies and many other of the country's main industrial groups.

Net profits were to Rs1.48bn in the year to March compared with Rs1.54bn although sales rose 14 per cent to Rs21.5bn.

Mr Russi Mody, chairman, said production costs for steel rose but the company was hampered by official price controls. Operating profit was up 50 per cent to Rs2.94bn. The dividend is being maintained at Rs3 per share.

Product prices for India's integrated steel plants are regulated - the Government grants increases periodically but at long intervals.

Tisco is the only private sector steel company, producing some 2m tonnes out of India's output of 8m tonnes last year. With a Rs200m expansion programme, Tisco is set to produce some 2.8m tonnes of steel annually by 1994.

INDUSTRIAL CREDIT CORPORATION plc

(Incorporated with limited liability in Ireland)
€3,000,000,000

Floating Rate Guaranteed Notes Due 1993

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Notice is hereby given that the Rate of Interest for the Interest Period from 11th July 1990 to 11th January 1991 is 7.05% per annum

Interest payable on 11th January, 1991 will amount to €3,553,973 per €100,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

ORIFLAME INTERNATIONAL SA

Offer for subscription of new shares in Oriflame Eastern Europe SA

Oriflame International SA ("Oriflame") announces an offer for subscription of 7,335,462 new shares of no par value in Oriflame Eastern Europe SA ("ORESA") to qualifying shareholders of Oriflame at €1 per share payable in two instalments on the basis of 1 new ORESA share for every 7 Oriflame shares. Oriflame shareholders on the register at the close of business on 5th July, 1990 will receive a prospectus and application form by mail. Bearer shareholders may collect a prospectus and application form on presentation of Coupon No. 17 to Morgan Grenfell & Co. Limited, New Issue Department, 72 London Wall, London EC2M 5NL by 3.00 p.m. on 7th August, 1990. Applications for the offer must be received by Morgan Grenfell by 3.00 p.m. on 7th August, 1990.

Registered office:
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2311 Luxembourg

The Board of Directors
Robert Jochnick
Luxembourg
11th July, 1990

U.S. \$200,000,000


Eni International Bank Limited
(Incorporated with limited liability in the laws of the Commonwealth of The Bahamas)

Guaranteed Floating Rate Notes due 1991

Unconditionally and irrevocably Guaranteed as to payment of principal and interest by
Ente Nazionale Idrocarburi
(A Public Corporation of the Republic of Italy)

Notice is hereby given, that for the three months Interest Period from July 11, 1990 to October 11, 1990 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, October 11, 1990 will be U.S. \$210.83 per U.S. \$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

July 11, 1990



The Kingdom of Belgium

US\$400,000,000
Tranche A: U.S.\$150,000,000
Floating rate notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 11 July 1990 to 11 January 1991 the Notes will bear interest as follows:
Tranche A at 8 1/4% interest payable on 11 January 1991 will amount to U.S.\$4,312.50 per U.S.\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$50,000,000



ÖSTERREICHISCHE VOLKSBANKEN-AKTIONÄRSKASSA
Floating Rate Subordinated Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from July 11, 1990, to January 11, 1991 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, January 11, 1991 will be U.S.\$218.82 per U.S.\$5,000 Note.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

July 11, 1990



SAMSUNG SEMICONDUCTOR AND TELECOMMUNICATIONS LIMITED
US\$50,000,000 FLOATING RATE NOTES DUE 1994

GUARANTEED BY
SAMSUNG ELECTRONICS COMPANY LIMITED
For the six months from 10 July 1990 to 10 January 1991 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, 10 January 1991, will be US\$4,085.59 per US\$100,000 Note.

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Agent Bank

U.S. \$300,000,000

COMMONWEALTH BANK OF AUSTRALIA
A Summary Corporation of the Commonwealth of Australia

Undated Floating Rate Notes

exchangeable into

Dated Floating Rate Notes

Interest Rate 8.5875% per annum
(LIBOR 8 1/4% + 0.15%)
Interest Period 11th July 1990
11th January 1991

Interest Amount due
11th January 1991
per U.S.\$ 10,000 Note U.S.\$ 438.92
per U.S.\$250,000 Note U.S.\$10,972.92

Credit Suisse First Boston Limited
Agent Bank

The Hongkong and Shanghai
Banking Corporation
(Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES
(THIRD SERIES)

Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date October 11, 1990 in respect of \$5,000 nominal of the Notes will be \$108.61 and in respect of \$100,000 nominal of the Notes will be \$2,172.22.

July 11, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

ROYAL TRUSTCO LIMITED
Yen 12,000,000,000 Reverse Dual -
Currency Debentures Due 1992

Notice is hereby given that the Rate of Interest has been fixed at 13.72863% and that the interest payable on the relevant Interest Payment Date October 9, 1990 against Coupon No. 11 in respect of Yen 10,000,000 nominal of the Notes will be ¥251,533.70.

July 11, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

Novel NZ\$250m issue from the World Bank

by Iri, Eni and Efim, Italy's three big state holding groups, would go some way to filling the Milan telephone directory.

Mr Katz says Rothschild is taking a one- to five-year view on privatisation. While many of Mr Katz' colleagues are more sceptical, all are united in playing a waiting game.

France, and the Netherlands, and added 11 UK stocks to the 50 in which it already makes markets.

Having recently opened offices in Basle and West Berlin, it will also open a representative office of the Tokyo parent company later this month in Rome. It already has an operation in Milan.

LEGAL NOTICES

NEEDWOOD BRADY LIMITED

Registered number: 230522
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD ROGERS & JACKSON LIMITED

Registered number: 211005
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD GIDDINGS LIMITED

Registered number: 211005
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD LYONS LIMITED

Registered number: 1400016
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD DIRECTS LIMITED

Registered number: 224494
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD STANBURY LIMITED

Registered number: 48458
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

STREATLEY CARRIAGE CO LIMITED

W. N. J. Vooghe and J. H. Ingle of Cork Gully, 3 Greyfriars Road, Reading, Berkshire RG1 1AG were appointed Joint Administrative Receivers of Streatley Carriage Company Limited. Registered Number: 162081 by Lloyd Bank plc on 29 June 1990. J. H. Ingle
Joint Administrative Receivers

NEEDWOOD WISEPART LIMITED

Registered number: 230522
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD RANDALLS LIMITED

Registered number: 237489
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD CROWTHER LIMITED

Registered number: 237489
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD HIGGINS AND HALL LIMITED

Registered number: 237489
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD HUGHES LIMITED

Registered number: 230522
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

NEEDWOOD BUILDERS MERCHANTS LIMITED

Registered number: 230522
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
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Office holder nos 141 and 129 of
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NEEDWOOD COWELL LIMITED

Registered number: 230522
Nature of Business: Builders Merchants
Trade Classification: 22
Date of appointment of joint administrative receivers: 1 June 1990
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Name of person appointing the joint administrative receivers: Security Pacific National Bank
Christopher J Hughes and John F Powell
Joint Administrative Receivers
Office holder nos 141 and 129 of
Cork Gully
43 Temple Row
Birmingham, B2 5JT

COMPANY NOTICES

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US \$20 MILLION GUARANTEED FLOTTING RATE NOTES 1990 SERIES B
The interest rate applicable to the above notes in respect of the three months period commencing 11th July 1990 has been fixed at 9.50% per annum.
The interest amounting to US \$22.04 per US \$1,000 principal amount of the notes will be paid on Thursday 11th October 1990 against presentation of coupon No. 25.
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

UK COMPANY NEWS

FST pays £9m for 44 Ind Coope pubs

By Graham Deller

AS INTIMATED in its recent preliminary statement, Fuller Smith & Turner, the West London-based brewer, is taking steps to enlarge its UK public house estate in a £25m deal.

The group, renowned for its ESB and London Pride beers, is spending a sizeable chunk of its cash resources to acquire 44 pubs from Allied-Lyons' Ind Coope Retail division, raising the total of Fuller's pubs to over 200.

Mr Anthony Fuller, chairman, said the Monopolies and Mergers Commission report on the industry had "offered us a great opportunity to expand and this deal is only the first that we are hoping to be able to announce".

He added: "These new pubs are ideally located in areas that fit our long term plans and give us an excellent base for further purchase."

Mr Fuller confidently expects to be able to build trade in the newly-acquired outlets. "Virtually all the pubs that we have bought in the past have increased their bar-revenue considerably."

Last Friday Fuller unveiled taxable profits ahead 15 per cent to £8.5m for the year to end-March, achieved on turnover of £59.4m (£52.5m).

● In a separate deal yesterday Ind Coope Retail is selling 33 houses in Kent, Sussex and Surrey to Faversham-based Shepherd Neame for £5.85m cash.

Mr Robert Neame, chairman, said the deal, which brings Shepherd Neame's estate across London and the south-east to 296 pubs, will offer an immediate 10 per cent increase in bar-revenue and give the brewery representation in the M25 corridor.

Correction Wiggins Teape

Wiggins Teape Appleton's share register has been reduced by around 25,000 shareholders since its demerger from BAT Industries. It was incorrectly reported in yesterday's Financial Times that the reduction had taken place in BAT's share register.

'Mad cow disease' scare will hit profits in current year Sims makes 33% advance to £8m

By Clay Harris, Consumer Industries Editor

THE "mad cow disease" scare will hit profits this year at Sims Food Group, the USM-quoted meat supplier, even though increases in lamb, pork and poultry sales have helped so far to compensate for the fall in demand for beef.

Mr Ron Randall, chief executive, said yesterday that Sims' beef sales were running 15 to 20 per cent below the same period a year ago, before the recent publicity about bovine spongiform encephalopathy.

In the longer term, however, Sims expects to benefit from the ESB episode because of the rationalisation of the UK beef processing industry.

Sims yesterday reported pre-tax profits up by a third to £8.07m (£5.05m) in the year to March 31 on turnover ahead by 17 per cent to £167.9m (£143.3m). Earnings per share advanced by 16 per cent to 22.5p (19.4p), and a final dividend of 7.15p will raise the

total by 14 per cent to 9.33p (8.6p).

Mr Randall said Sims bought all animals direct from farmers and that none of its suppliers had reported BSE in their herds. Any which did would be dropped immediately, he said.

By the end of the financial year, the company expects all of its processing facilities to hold European Community licences; 80 per cent do at present.

Mr Randall predicted that tighter licensing requirements because of BSE would speed the consolidation of the beef processing sector as smaller operators decided they could not afford the necessary investment in the face of reduced demand.

He expects overall beef demand in the UK to settle at about 90 per cent of pre-BSE levels. Sims had increased capacity in lamb and poultry even before the BSE scare.

Catering sales in the south of England were restrained in 1989-90 by high interest rates. Sims said it did not expect significant organic growth in the division this year.

Most of the group's improvement in the pre-tax margin from 4.2 to 4.8 per cent was attributable to income received for processing meat which was not included in turnover.

An extraordinary debit of £262,000 reflected the costs incurred in centring all beef-burger operations at Bristol. The profit of £176,000 achieved on the sale of Charnwood Fyre, a game and poultry dealer, to the unit's management.

● COMMENT
As the most pure play in UK beef processing, Bernard Matthews is still heavily skewed towards poultry and abattoir leader Hillside Holdings is much larger and much

more diverse - Sims is in an unenviable position. Even if the sanguine scientific consensus on BSE is unshaken, beef will remain vulnerable to new scares and longer-term changes in diet. But there are opportunities for well-managed companies even in stagnant industries, and Sims' 5 per cent gearing gives it scope to be opportunistic. It should also gain business from retailers which are increasingly concerned about guaranteed quality. The short-term view, however, is not favourable. Profits this year will do well to match the 1989-90 figure and are more likely to fall short of it. Assuming 28m pre-tax, the shares stand on a prospective p/e of 10 at yesterday's unchanged price of 21.8p. For investors who have ridden the shares down from a 1987 peak of 47p, there seems little reason to bail out now. Equally, why volunteer for the slaughterhouse?

Mild winter leaves Braithwaite at £2.3m

By Andrew Hill

PROBLEMS integrating two subsidiaries cut profits at Braithwaite, the industrial services group, from £5.53m to £2.3m in the year to March 31.

Mr Andrew Filton, chief executive, also blamed a second consecutive mild winter, which hit demand for portable heating and drying equipment hired out by Andrew Sykes, the group's core subsidiary.

Braithwaite warned in March that second half profits would be down because of the mild weather, and trading profits slipped 19 per cent during the year. But yesterday's figures also revealed the hefty exceptional cost of closure, redundancies and reorganisation at Andrews Sykes - the environmental hire business formed from a merger between two existing subsidiaries.

Mr Filton said profits were buoyed during last year's hot summer by the hire of air conditioning equipment, but added: "The summer was so good that it disguised an

underlying problem which the bad winter exposed: the integration of Andrews Sykes was not going as well as it should have been and that's why we've now attacked the cost base."

The restructuring knocked £1.25m off pre-tax profits. Integration and launch costs of Centabre, the new tool hire division, cost a further £204,000 and Braithwaite has written off £311,000 on its 3 per cent stake in Venture Plant Group, a USM-quoted plant-hire company which reported an interim loss in May.

Interest charges increased to £2.96m (£2.17m), although gearing has actually come down from 285 per cent to 85 per cent with the sale of Godiva, its fire-fighting equipment subsidiary.

Earnings per share were cut from 27.6p to 6.5p, but the final dividend is maintained at 5.5p, making 6.9p (6.5p) for the year. Mr Filton said the next 12 months would be "a period of

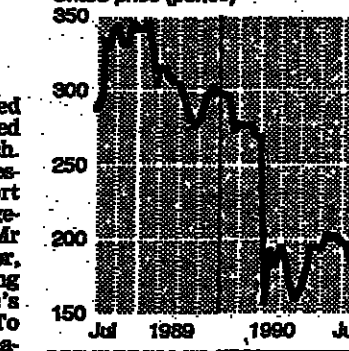
consolidation", during which the benefits of cost-cutting at Andrews Sykes would begin to come through.

● COMMENT
Braithwaite's shares plunged over a cliff-edge when it issued its profits warning in March. They slipped a further 10p yesterday to 187p. In the short term that means the management team of Mr Filton and Mr Stuart Ross, finance director, will have difficulty returning the share to Braithwaite's slightly tarnished record.

To reduce dependence on the seasonal equipment hire business, Braithwaite seems keen to expand other operations, for example in the lucrative area of building maintenance services. But Mr Filton seems to realise that most observers want proof that he can manage the group in bad times as well as good. Potential investors are likely to wait until the interim

Braithwaite

Share price (pence)



figures emerge towards the end of the year before backing the Filton/Ross partnership again. The shares should be worth holding on a prospective multiple of about 9, assuming the group makes more than 25m before tax in the current year.

Kingsgrange at £0.22m after higher interest

AFTER RETURNING to the black with profits of £308,000 at the half way stage Kingsgrange, the toiletries manufacturer, finished the year to end-April with pre-tax profits of £215,000.

The company with losses of £2m in the previous year and was struck on turnover up 10 per cent from £18.95m to £20.86m.

Trading profits advanced just £38,000 in the second half to £1.4m for the year. Trading losses last year came to £311,000.

Interest surged to £1.2m, compared with £800,000 last time. Mr James Nelson, chairman, said the increase was a consequence of financing considerations relating to previous acquisitions, increased working capital requirements and

higher interest rates. There was an extraordinary item of £1.1m, primarily due to the withdrawal from the North American joint venture, which accounted for £900,000. The remainder related to the closure of the London office and other reorganisation costs.

In April the company raised £4.3m via a rights issue, the proceeds of which have been used to reduce group borrowings.

Earnings per share came out at 1.5p (12.5p loss). Attributable losses were reduced from £2.4m to £321,000 but there is no final dividend.

However, said Mr Nelson, it was the board's intention to resume payment of dividends as soon as the group achieves an acceptable level of profitability.

Enlarged Norfolk House improves 37% to £5.25m

NORFOLK HOUSE Group, the USM-quoted developer and operator of petrol service stations, turned in a 37 per cent rise in pre-tax profits from £3.83m to £5.25m in the six months to end-March.

The result was achieved on a 10 per cent increase in turnover from £40m to £43.85m.

During the period the group made a number of acquisitions including several petrol stations and roadside development sites, and in February it raised about £2.8m by way of a rights issue to fund future expansion.

Mr Thomas Harrison, chairman and chief executive, said the integration of the acquisitions continued to go well and they were expected to contribute positively to earnings in the second period.

Norfolk's roadside development business in Spain, where it expects to begin operating petrol stations in 1991, and its fuel retailing and roadside development operations in the UK, are all performing well.

Although the sales promotion division had not shown the growth of the other two divisions, the board was confident that in the medium term it would make a meaningful contribution to profits.

Tax took £1.94m (£1.34m) after which earnings per share improved 22 per cent to 12.3p (10.1p). The interim dividend is raised to 1.5p (1.25p).

The year-end has been changed from September 30 to November 30, which will result in an eight-month second period.

Optical side holds back Leica

By Nikki Tait

LEICA, the company formed from the merger of Cambridge Instruments of the UK and Wild Leitz, the Swiss camera and optical instruments group, yesterday reported pre-tax profits of £6m, compared with £5.86m in the previous 12 months.

The year-end is March 31, however, and the report precedes the formal implementation of the merger - which was only completed in April after lengthy US regulatory delays. This means that the figures merely reflect the trading of Cambridge Instruments over the 12-month period.

As such, they show a small decline in operating profits from £6.4m to £6.31m, in spite of sales up from £127.9m to £134.5m. This was due to a sharp drop in profits from the

optical instruments division - £3.4m against £5.03m - and only partly offset by a rise on the scientific instruments side, which made £3.3m (£1.95m).

Yesterday Leica blamed much of the downturn in the optical instruments division on uncertainties arising from the merger news, claiming that this produced worries among its dealer network.

The effect on pre-tax profits would have been more marked had the interest charge not reduced from £787,000 to £308,000 and exceptional profits slipped in a further £25,000 (nil). The latter item arises from the sale of the remaining semi-conductor related business.

Earnings per share, after a 19 per cent (8.4 per cent) tax charge, stood at 4.94p, down

from 5.49p in the previous year. There is a final dividend of 0.68p (0.61p), making 0.94p (0.85p) for the year.

Mr Terry Gooding, chairman, maintained yesterday that the merger was proceeding according to plan, with sales teams and distribution integrated, and product development next on the list. The head office is now in Switzerland, and Unotec Holding now owns about 71 per cent of the shares.

Gearing for the merged company is still in excess of 100 per cent. Mr Gooding said the plan was to cut capital employed over time, rationalise properties within the group, and dispose of some of the smaller non-core businesses.

Leica shares were 1p weaker yesterday at 56p.

Evans of Leeds ahead to £7.55m

Evans of Leeds, a property investment and development group, yesterday reported taxable profits of £7.55m for the 12 months to March 31 - up from £7.12m in the previous year.

Net asset value of the group, taking stock properties at market value, amounted to £163.8m, equivalent to 466p per share - a rise of some 49 per cent. Evans shares rose 5p to 265p yesterday.

Gross rental income expanded 18 per cent to £13.43m, but proceeds from the sale and development of properties dipped to £768,000 (£1.42m). Net interest charges accounted to £4.81m, against £3.52m last time.

Earnings worked through at 15.7p (13.8p) per share and a recommended final dividend of 4.56p lifts the total for the year from 6.15p to 6.8p. A one-for-one scrip issue is also proposed.

Christie Group profits drop to £1.21m

REDUCED pre-tax profits of £1.21m compared with a previous £4.58m were reported by Christie Group, the specialist business agency, for the year to March 31 1990.

Turnover was marginally ahead at £25.02m (£24.56m) but Mr Philip Gwyn, chairman, said that the company was facing more difficult trading conditions than he could recall in

16 years. He said, however, that the company was determined to increase its share of a highly fragmented market. The poor trading conditions in the core agency activity reflected illiquidity and downward pressure on prices in the housing market.

Prospects depended on the market and the company's position within it. Mr Gwyn said, adding that the core activities each represented the leaders in their markets. In addition, the company felt that the bottom of this business cycle had been reached.

The recommended final dividend is reduced to 1.4p (2.8p) for a 2.8p (4p) total. Earnings per share fell to 4.36p (13.65p).

Mr Gwyn said, adding that the core activities each represented the leaders in their markets. In addition, the company felt that the bottom of this business cycle had been reached.

The recommended final dividend is reduced to 1.4p (2.8p) for a 2.8p (4p) total. Earnings per share fell to 4.36p (13.65p).

Tax took £517,320 (£348,154) and there was an extraordinary credit of £167,533 (£112,025 credit).

Gibbon Lyons shows 47% gain to £1.49m

GIBBON LYONS Group, the USM-quoted maker of printing inks and related products, lifted pre-tax profits 47 per cent, from £1.02m to £1.49m, in the year ended March 31 1990.

The chairman said that the group would continue to prosper throughout the coming

year even without seeing an end to the present recession.

A final dividend of 4p (3.4p) is recommended for a 5.9p (5.1p) total. Earnings per share worked through at 14p (11.5p) basic and 13.1p (10.6p) fully diluted.

Turnover improved by 41 per cent to £22.19m (£15.78m) and the pre-tax result was after increased interest charges of £963,138 (£466,294) and an exceptional charge of £189,521 (nil).

Tax took £517,320 (£348,154) and there was an extraordinary credit of £167,533 (£112,025 credit).

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1989 BALANCE SHEET FINANCIAL HIGHLIGHTS

	LIRE in billions	DOLLARS in millions	LIRE INCREASE % over 1988
Total assets	84,365	68,403	19.4
Total funds collected	60,540	47,650	10.8
Total deposits from customers	36,740	28,917	8.9
Notes and bonds outstanding	11,830	9,311	10.7
Total lending	62,723	49,368	14.6
Loans to customers	34,444	27,110	21.4
Loans to banks	16,038	12,623	10.4
Capital funds	5,181	4,078	13.3
Operating profit before allocations	1,547	1,218	9.6
Net profit (after depreciation and provisions to sundry funds for lire 1,286 billion).	261	205	8.7
Total consolidated assets	109,961	86,549	22.0

Figures at December 31, 1989 (1 U.S.\$ = 1270.50 Italian Lire)

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UK COMPANY NEWS

Acquisitions help Porter Chadburn advance 69%

By David Owen

PORTER CHADBURN, the upholstery, packaging and consumer leisure products group, yesterday unveiled a 69 per cent advance in both turnover and pre-tax profits for the year to March 30, buoyed by first-time contributions from new acquisitions.

The figures mask a second-half slowdown in the fabric and finishing equipment distribution businesses, however. Profits for the six months to September 1989 had soared by 92 per cent.

Raymond Dinkin, chairman, said that the company had made an encouraging start to the present year "although trading conditions continue to be unhelpful". The shares rose 1p to close at 84p.

Group profit advanced to

£7.2m pre-tax, against £4.3m. Turnover improved from £60.7m to £102.8m. Businesses acquired during the year, notably the Lord Label Group, a US supplier of adhesive labels, contributed £30m to turnover, and £2.2m to operating profit.

Earnings per share increased 20 per cent to 8.94p (7.43p), following the £11.9m rights issue in May 1989. A final dividend of 1.45p (1.2p) is recommended, making a total of 2.175p (1.8p).

A breakdown of the results showed that consumer leisure products contributed operating profit of £3.75m on turnover of £43.2m; packaging, £3.11m on £40.4m; and specialist distribution, £1.88m on £18.2m.

Lord Label's results were included for 11 of the 12 months and the Fleckhope

group of fishing tackle companies for four. Porter Chadburn claims to have the leading fishing tackle group in the UK, although it said the division was adversely affected in the year just ended by "the long, dry summer".

Since the year end, the group has agreed to sell its engineering activities, which last year generated operating profit of £573,000 on £8.6m of turnover, to Widney of Solihull for a minimum of £3.75m.

The group said the sale would enable it to concentrate more on its core growth areas. According to Mr Dinkin, the proceeds will be used initially to repay debt. At the year-end, net borrowings totalled £7.6m, compared with shareholders' funds of about £22m.



John Gratwick (left) and Michael Harris, managing director

Empire profit beats City expectations

By Maggie Urry

MR JOHN GRATWICK, chairman of Empire Stores Group, the mail order company, was yesterday in more optimistic mood than for some time when reporting a return to profit for the year to April 28 after a first half loss.

The figures compared with a previous 15 month accounting period. However, on a comparable basis, sales were 4.9 per cent up at £28.8m, after a rise in the first half of 3.3 per cent. Operating profits were halved at £4.1m, and a sharp rise in the interest charge from £2.8m to £5.32m gave a pre-exceptional loss of £1.21m (profit of £5.7m). In the previous 15 months sales were £28.05m and pre-tax profits £6.15m.

Although only a nominal 0.1p final dividend is proposed, and earnings per share were 0.3p, Mr Gratwick, who is due to retire shortly, expected substantial cost savings to be made in the current year. For example, an efficiency drive had reduced staff to the extent that the group's total wage bill will not increase in the current year in spite of an 8 per cent wage rise.

The balance sheet showed a rise in net debt to £38.8m, 66 per cent of shareholders' funds. Mr Gratwick said the level of debt reflected the nature of the

business which sells on credit, and was not a concern.

● COMMENT
Empire's results were better than analysts had expected, and the rot has clearly been stopped. For that much, the largely new management team deserves praise. Having said that, the group is by no means out of the woods yet. Management seems confident that an efficiency drive, cost cutting, new controls on the credit advanced to customers, new delivery arrangements and the like will lead to substantial cost savings in the current year. However, Empire's efforts to modernise its operations may still leave it behind other mail order companies. This year is likely to see a further rise in interest charges, and probably not much improvement in the market. So, though Empire ought to turn in a higher profit this year, it will probably be in low single figures, giving a p/e perhaps in the high 20s. There should be more than a token dividend, though not enough to give much of a yield. With 62 per cent of the shares in the hands of three holders, none of which is expected to bid, there is little scope to buy even if there were the incentive.

Oriflame to raise £7.34m for east Europe venture

ORIFLAME International, the Swedish-run cosmetics group which is only listed in London, is seeking £7.34m from shareholders to inject into a new associate which will market its products in eastern Europe.

In an unusually structured issue, it is offering shareholders 7.34m shares in Oriflame Eastern Europe (Oresa), on the basis of one for every seven held in the parent.

Oriflame will retain only 25.4 per cent of Oresa after subscribing for 2.5m shares.

Oresa shares carry no par value, are not to be listed on any stock exchange, and no dividends are envisaged "in the foreseeable future".

Mr Robert af Jochnick, chairman, said yesterday: "It is Oresa is highly speculative, and that there is a risk the entire investment could be lost. Consequently I do

not feel that it is appropriate for Oriflame, as a quoted public company, to invest on its own behalf more than £2.5m."

Oresa will be chaired by Mr Jonas af Jochnick, his brother, who will be underwriting the share issue himself.

The new offshoot will aim to set up direct selling organisations initially in Czechoslovakia, Hungary and Poland and is already seeking joint ventures with manufacturers in these countries.

The offer closes on August 7, with 60p per share payment due then and the remaining 40p six months later.

In the year to end-March Oriflame showed a fall in pre-tax profits to £9.63m from £12.1m. During the year it spun off Goldsmiths Group, a jewellery chain, in a £32.89m offer which met a poor response.

Manx ferry guarantees sought

By Sue Stuart in Douglas

THE ISLE of Man Government is trying to get a guarantee of continuing ferry services to the island from Sea Containers, which is making a hostile bid for a controlling interest in the Isle of Man Steam Packet Company.

Mr Miles Walker, the Manx Chief Minister, yesterday told Tynwald, the Manx Parliament, that discussions had taken place with the company, which already owns 41 per cent of the Steam Packet, but so far the Government has received only a holding reply.

The 160-year-old Steam Packet is regarded by islanders as being their main lifeline. A reduction in services would affect not only personal travel but also the flow of vital com-

modities. The Isle of Man Government also plans to buy one of the island's two linkspans from Sea Containers. The linkspan is the portable bridging unit that fits between the quay and the ferry, an essential component of roll-on roll-off ferry operations.

Sea Containers owns both linkspans, sited in Douglas harbour. But the company has been given notice by the Manx Government that the lease for sitting one of them will not be renewed when it expires in April 1991.

A debate on the purchase of a linkspan is expected in Tynwald late today or tomorrow, and it is anticipated that the focus heavily on the proposed

Sea Containers takeover.

Mr Walker said yesterday that ownership of the Steam Packet was not important as long as arrangements were guaranteed to provide a suitable ferry service.

Mr Richard Leventhorpe, a member of Tynwald, failed to get an emergency debate yesterday on a resolution calling for ownership of Steam Packet shares to be restricted to 15 per cent by any person or associate. There was, however, sufficient support to indicate the takeover is viewed as threatening by many islanders.

Steam Packet shares slipped 1p to 120p yesterday, still 5p above the Sea Containers cash offer, which values the ferry operator at £17.25m.

Pulbrook syndicate plans to sue

By Eric Short

THREATS of legal action were made yesterday by members of the troubled Lloyd's syndicate, Pulbrook Marine Syndicate 334, who are facing a call for £25m to meet the liabilities during the 1985 year, business for which is still open.

The 150 members attended a meeting yesterday in Lloyd's Old Library and heard that the demand arose because the reinsurance arranged with another Lloyd's syndicate, Merrett Syndicate 418, was void because of non-disclosure of material facts.

Syndicate 334 was a marine syndicate which many years ago insured some incidental non-marine business, including US liability risks.

It is now facing claims on

this incidental business going back over 30 years relating to industrial diseases, such as asbestosis, and pollution.

The members had been assured by the syndicate manager, Pulbrook, that they were protected by an unlimited reinsurance policy with Syndicate 418 regarding claims which arose before 1976. However, last year the syndicate declared the policy void because of non-disclosure.

Yesterday members were told that arbitration had upheld this contention and the High Court had refused leave to appeal.

Pulbrook is now part of the Merrett Group, though at the time when the reinsurance was arranged it was owned by

Stewart Wrightson. Nevertheless, Stephen Merrett, head of the Merrett Group, was accused of conflict of interest by members at the meeting.

Members agreed to seek counsel's opinion as to whether the members' agents could escape contractual liability because the non-disclosure occurred more than six years ago or alternatively whether they could sue the agents.

Half of the more than 400 members of Syndicate 334 are also members of Pulbrook Non-Marine Syndicate 90. Members of this latter syndicate face a call of £16m on top of losses of £16m already paid for the open year 1982 and have issued writs against their agents and brokers.

Atkins Brothers shares jump on bid approach

By Nikki Tait

Shares in Atkins Brothers (Hosiery) jumped sharply yesterday after the small Leicester-based textile group announced that it was in talks with a third party which might lead to a bid for the company.

Atkins declined to elaborate or say when it expected to have further news. The announcement is understood to have been prompted by the 17p jump in the share price to 157p on Monday. The shares rose another 21p yesterday, capitalising the company at £8.7m.

There are a handful of institutional investors with sizeable stakes in Atkins, including Framlington Group, with almost a quarter of the equity. Charterhall, the troubled UK vehicle for Mr Russell Goward, the Australian entrepreneur, previously held a 9 per cent stake but this was bought in by the company last February at 140p.

Last month, Atkins announced a drop from £1.27m to £270,000 in pre-tax profits on sales of £18.28m.

News Int arm buys Unwin Hyman

HarperCollins Publishers, a subsidiary of News International, has reached an agreement to purchase the entire share capital of Unwin Hyman, the UK publisher.

Management buy-outs are being concluded for Unwin's Australian unit, Allen and Unwin Australia, and discussed with the

management of the New Zealand offshoot Allen and Unwin NZ. The US unit of the group will become part of HarperCollins North America.

Unwin Hyman's 1989 turnover exceeded £16m (£8.8m), with half of this earned in the UK. The financial details were not disclosed.

NEWS IN BRIEF

AUTOMATED SECURITY (Holdings) has reached agreement with Security Tag Systems of Tampa, Florida, to purchase the outstanding 50 per cent of Security Tag International for £1.8m (£1m).

CATER ALLEN Holdings rights issue taken up in respect of 3.8m shares or 90.04 per cent. Balance sold in market at 85p per share.

ST IVES, printing and packaging company, is moving into electronic publishing technology with the acquisition of Talbot Publishing Systems. The consideration is performance related and over five years could be anything between £1.3m and £2m. Founded in 1983 Talbot's main product is an Apple Macintosh system designed for newspapers.

SYSTEMS RELIABILITY Holdings has acquired Analogue Computer Services, which provides specialist services on Dec mainframe computers. Initial consideration is £100,000 in shares and cash, but future profit-related payments could take the total up to £1m.

DESK TOP PUBLISHING

The Financial Times proposes to publish this survey on:

25th July 1990

For a full editorial synopsis and advertisement details, please contact

Joanna Shacklock
on 071 873 3269

or write to her at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
LONDON & BIRMINGHAM NEWSPAPERS

EVANS OF LEEDS PLC

PROPERTY INVESTMENT AND DEVELOPMENT

- * Pre-tax profit up to £7.547 million (£7.115 million)
- * Scrip Issue 1 for 1
- * Final dividend up to 4.55p (4.0p)
- * Total Property Portfolio £222.36 million
- * Net assets per 25p share 463p (310p)
- * Current Rental Income £15 million

Year to 31st March	1990	1989
Profit on ordinary activities after tax	£5.157m	£4.520m
Shareholders' funds	£146.3m	£101.6m
Dividends paid and proposed	6.8p	6.15p
Earnings per 25p share	15.7p	13.8p

The Directors of Evans of Leeds PLC accept responsibility for the contents of this advertisement, which has been approved by Messrs. BDO Storer Hamlyn, a firm authorised by ICAEW to carry on investment business.

SOCIÉTÉ GÉNÉRALE

SocGEN LEASE LIMITED

Guaranteed by

Société Générale

£55,000,000

Revolving Credit Facility

Arranged by

N M Rothschild & Sons Limited

Co-Arranger

Société Générale

London Branch

Managers

Crédit Lyonnais

Morgan Grenfell & Co. Limited

The Fuji Bank, Limited

Hill Samuel Bank Limited

Banca Commerciale Italiana

Banco di Santo Spirito

The Chuo Trust & Banking Co., Ltd.

The Mitsui Taiyo Kobe Bank, Limited

National Australia Bank Limited

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Agent

N M ROTHSCHILD & SONS LIMITED

July 1990

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an offer of, or invitation to subscribe for or purchase, any securities. Application has been made to the Council of The Stock Exchange for the Ordinary Shares, issued and now being issued as mentioned below, to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings will commence on 16th July, 1990.

Seton Healthcare Group plc

(Incorporated in England under the Companies Act 1929 - No. 388828)

Placing by

Guinness Mahon & Co. Limited
of 6,500,000 Ordinary Shares of 10p each
at 130p per share
payable in full on acceptance

Share Capital

(immediately following the Placing)

Issued and
now being issued
fully paid
£1,767,184

Authorised

£2,300,000

Ordinary Shares of 10p each

Seton Healthcare Group plc ("Seton") markets health care products to hospitals, pharmacies and community health centres in the United Kingdom and to many countries overseas. Seton manufactures most of these products. Seton also markets sports products to retailers, principally in the United Kingdom, most of which are sourced from overseas.

Listing particulars relating to Seton are available in the statistical services of Exel Financial Limited. Copies of the listing particulars are available, for collection only, during normal business hours (Saturdays and public holidays excepted) up to and including 13th July, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1HD and, for collection only, during normal business hours up to and including 25th July, 1990 from the Company Secretary, Seton Healthcare Group plc, Tibbitt House, Oldham, OL1 3HS and from:

Beeson Gregory Limited
The Registry
Royal Mint Court
London EC3N 4EY

Guinness Mahon & Co. Limited
32 St. Mary at Hill
London EC3P 3AJ

Henry Cooke, Lumsden plc
1 King Street
Manchester M60 3AH

Guinness Mahon & Co. Limited, Beeson Gregory Limited
and Henry Cooke, Lumsden plc are all members of The Securities Association

11th July, 1990

G.T. INTERNATIONAL BOND FUND

Société d'Investissement à Capital Variable

Registered Office:

2 boulevard Royal, L-2953 Luxembourg
R.C. Luxembourg No. B 24843

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders of G.T. INTERNATIONAL BOND FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2 boulevard Royal, L-2953 Luxembourg, on Friday, 20 July 1990 at 12.00 noon with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
4. To elect the Directors and appoint the Auditor.
5. To declare a dividend in respect of the year ended 31 March 1990.
6. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 2 boulevard Royal, L-2953 Luxembourg.

THE BOARD OF DIRECTORS

G.T. BIOTECHNOLOGY & HEALTH FUND

Société d'Investissement à Capital Variable

Registered Office:

2 boulevard Royal, L-2953 Luxembourg
R.C. Luxembourg No. B 24840

Notice is hereby given to the shareholders, that the

ANNUAL GENERAL MEETING

of shareholders of G.T. BIOTECHNOLOGY & HEALTH FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 69 route d'Esch, L-1470 Luxembourg, on Friday, 20 July 1990 at 3.00 p.m. with the following agenda:

1. To consider and approve the Reports of the Board of Directors and of the Auditor.
2. To approve the Statement of Net Assets and the Statement of Operations as at 31 March 1990.
3. To discharge the Board of Directors and Auditor with respect of their performance of duties for the year ended 31 March 1990.
4. To elect the Directors and appoint the Auditor.
5. Any other business.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting of 20 July 1990, the owners of bearer shares will have to deposit their shares five clear days before the meeting with the registered office of the company or with Banque Internationale à Luxembourg, 69 route d'Esch, L-1470 Luxembourg.

THE BOARD OF DIRECTORS

Renewed Middle East selling hits gold price

Wheat Council sees slower grain consumption growth

	Close	Previous	High/Low
Jul	190.5	178.9	193.8
Aug	181.9	180.6	182.5
Sep	184.7	184.0	184.7
Oct	188.2	186.7	188.7
Dec	188.9	189.6	189.8
Jan	191.0	189.6	191.8
Feb	189.0	191.5	193.5
May	194.6	181.5	194.6
MAIZE 5,000 bu min/c cent/bush			
	Close	Previous	High/Low
Jul	292.6	290.9	293.4
Sep	276.0	274.6	279.8
Oct	273.4	273.2	276.0
Dec	276.5	275.0	279.4
May	282.2	284.4	281.8
Jul	285.2	284.4	289.9
Oct	276.0	279.4	279.0
Dec	287.2	287.2	288.4
WHEAT 5,000 bu min/c cent/bush			
	Close	Previous	High/Low
Jul	305.4	308.4	309.0
Sep	314.0	316.4	315.8
Oct	320.4	311.4	320.0
Dec	338.4	340.0	341.0
Jan	338.4	338.4	341.0
Feb	338.4	343.4	339.4
LIVE CATTLE 40,000 lbs cwt/live			
	Close	Previous	High/Low
Jul	74.07	74.15	74.22
Aug	73.67	73.62	73.75
Oct	76.47	76.57	76.60
Dec	75.12	75.25	75.32
Feb	75.87	76.15	76.02
Apr	73.10	73.92	73.95
LIVE HOGS 30,000 lbs cwt/live			
	Close	Previous	High/Low
Jul	61.02	62.07	61.25
Aug	58.15	57.95	58.45
Oct	61.95	62.07	62.57
Dec	60.95	61.12	61.20
Feb	62.57	62.07	62.70
Apr	66.85	65.05	65.10

	Jul	Aug	Sep	Oct
Jul	48.27	48.50	48.55	48.55
Aug	48.20	48.15	49.40	49.20

PORK BELLEVILLE 40,000 lbs; cents/lb

	Close	Previous	High/Low	
Jul	50.57	52.17	51.25	50.50
Aug	49.40	49.95	50.47	49.30
Feb	55.52	54.50	55.55	54.50
Mar	55.70	54.70	55.70	54.70

LONDON SHARE SERVICE

• Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

BANKS, HP & LEASING

1990	1989	Stock	Price	1990	1989	Stock	Price
100	100	Barclays Bank	100	100	100	Barclays Bank	100
101	101	Bank of Scotland	101	101	101	Bank of Scotland	101
102	102	Bank of Ireland	102	102	102	Bank of Ireland	102
103	103	Bank of London	103	103	103	Bank of London	103
104	104	Bank of Montreal	104	104	104	Bank of Montreal	104
105	105	Bank of New York	105	105	105	Bank of New York	105
106	106	Bank of Paris	106	106	106	Bank of Paris	106
107	107	Bank of Rome	107	107	107	Bank of Rome	107
108	108	Bank of Spain	108	108	108	Bank of Spain	108
109	109	Bank of Tokyo	109	109	109	Bank of Tokyo	109
110	110	Bank of West	110	110	110	Bank of West	110

BUILDING, TIMBER, ROADS

1990	1989	Stock	Price	1990	1989	Stock	Price
200	200	Amey	200	200	200	Amey	200
201	201	Bechtel	201	201	201	Bechtel	201
202	202	Chubb	202	202	202	Chubb	202
203	203	Costain	203	203	203	Costain	203
204	204	Heidelberg	204	204	204	Heidelberg	204
205	205	James Watson	205	205	205	James Watson	205
206	206	John Laing	206	206	206	John Laing	206
207	207	McAlpine	207	207	207	McAlpine	207
208	208	Parsons	208	208	208	Parsons	208
209	209	Skanska	209	209	209	Skanska	209

ELECTRICALS - Contd

1990	1989	Stock	Price	1990	1989	Stock	Price
300	300	British Telecom	300	300	300	British Telecom	300
301	301	British Telecomm	301	301	301	British Telecomm	301
302	302	British Telecom	302	302	302	British Telecom	302
303	303	British Telecom	303	303	303	British Telecom	303
304	304	British Telecom	304	304	304	British Telecom	304
305	305	British Telecom	305	305	305	British Telecom	305
306	306	British Telecom	306	306	306	British Telecom	306
307	307	British Telecom	307	307	307	British Telecom	307
308	308	British Telecom	308	308	308	British Telecom	308
309	309	British Telecom	309	309	309	British Telecom	309

ENGINEERING - Contd

1990	1989	Stock	Price	1990	1989	Stock	Price
400	400	BAE Systems	400	400	400	BAE Systems	400
401	401	BAE Systems	401	401	401	BAE Systems	401
402	402	BAE Systems	402	402	402	BAE Systems	402
403	403	BAE Systems	403	403	403	BAE Systems	403
404	404	BAE Systems	404	404	404	BAE Systems	404
405	405	BAE Systems	405	405	405	BAE Systems	405
406	406	BAE Systems	406	406	406	BAE Systems	406
407	407	BAE Systems	407	407	407	BAE Systems	407
408	408	BAE Systems	408	408	408	BAE Systems	408
409	409	BAE Systems	409	409	409	BAE Systems	409

INDUSTRIALS (Misc.) - Contd

1990	1989	Stock	Price	1990	1989	Stock	Price
500	500	British Airways	500	500	500	British Airways	500
501	501	British Airways	501	501	501	British Airways	501
502	502	British Airways	502	502	502	British Airways	502
503	503	British Airways	503	503	503	British Airways	503
504	504	British Airways	504	504	504	British Airways	504
505	505	British Airways	505	505	505	British Airways	505
506	506	British Airways	506	506	506	British Airways	506
507	507	British Airways	507	507	507	British Airways	507
508	508	British Airways	508	508	508	British Airways	508
509	509	British Airways	509	509	509	British Airways	509

INDUSTRIALS (Misc.) - Contd

1990	1989	Stock	Price	1990	1989	Stock	Price
600	600	British Airways	600	600	600	British Airways	600
601	601	British Airways	601	601	601	British Airways	601
602	602	British Airways	602	602	602	British Airways	602
603	603	British Airways	603	603	603	British Airways	603
604	604	British Airways	604	604	604	British Airways	604
605	605	British Airways	605	605	605	British Airways	605
606	606	British Airways	606	606	606	British Airways	606
607	607	British Airways	607	607	607	British Airways	607
608	608	British Airways	608	608	608	British Airways	608
609	609	British Airways	609	609	609	British Airways	609

BEERS, WINES & SPIRITS

1990	1989	Stock	Price	1990	1989	Stock	Price
700	700	Asahi Breweries	700	700	700	Asahi Breweries	700
701	701	Asahi Breweries	701	701	701	Asahi Breweries	701
702	702	Asahi Breweries	702	702	702	Asahi Breweries	702
703	703	Asahi Breweries	703	703	703	Asahi Breweries	703
704	704	Asahi Breweries	704	704	704	Asahi Breweries	704
705	705	Asahi Breweries	705	705	705	Asahi Breweries	705
706	706	Asahi Breweries	706	706	706	Asahi Breweries	706
707	707	Asahi Breweries	707	707	707	Asahi Breweries	707
708	708	Asahi Breweries	708	708	708	Asahi Breweries	708
709	709	Asahi Breweries	709	709	709	Asahi Breweries	709

DRAPERY AND STORES

1990	1989	Stock	Price	1990	1989	Stock	Price
800	800	Debenhams	800	800	800	Debenhams	800
801	801	Debenhams	801	801	801	Debenhams	801
802	802	Debenhams	802	802	802	Debenhams	802
803	803	Debenhams	803	803	803	Debenhams	803
804	804	Debenhams	804	804	804	Debenhams	804
805	805	Debenhams	805	805	805	Debenhams	805
806	806	Debenhams	806	806	806	Debenhams	806
807	807	Debenhams	807	807	807	Debenhams	807
808	808	Debenhams	808	808	808	Debenhams	808
809	809	Debenhams	809	809	809	Debenhams	809

ELECTRICALS

1990	1989	Stock	Price	1990	1989	Stock	Price
900	900	British Telecom	900	900	900	British Telecom	900
901	901	British Telecom	901	901	901	British Telecom	901
902	902	British Telecom	902	902	902	British Telecom	902
903	903	British Telecom	903	903	903	British Telecom	903
904	904	British Telecom	904	904	904	British Telecom	904
905	905	British Telecom	905	905	905	British Telecom	905
906	906	British Telecom	906	906	906	British Telecom	906
907	907	British Telecom	907	907	907	British Telecom	907
908	908	British Telecom	908	908	908	British Telecom	908
909	909	British Telecom	909	909	909	British Telecom	909

ENGINEERING

1990	1989	Stock	Price	1990	1989	Stock	Price
1000	1000	BAE Systems	1000	1000	1000	BAE Systems	1000
1001	1001	BAE Systems	1001	1001	1001	BAE Systems	1001
1002	1002	BAE Systems	1002	1002	1002	BAE Systems	1002
1003	1003	BAE Systems	1003	1003	1003	BAE Systems	1003
1004	1004	BAE Systems	1004	1004	1004	BAE Systems	1004
1005	1005	BAE Systems	1005	1005	1005	BAE Systems	1005
1006	1006	BAE Systems	1006	1006	1006	BAE Systems	1006
1007	1007	BAE Systems	1007	1007	1007	BAE Systems	1007
1008	1008	BAE Systems	1008	1008	1008	BAE Systems	1008
1009	1009	BAE Systems	1009	1009	1009	BAE Systems	1009

INDUSTRIALS (Misc.)

1990	1989	Stock	Price	1990	1989	Stock	Price
1100	1100	British Airways	1100	1100	1100	British Airways	1100
1101	1101	British Airways	1101	1101	1101	British Airways	1101
1102	1102	British Airways	1102	1102	1102	British Airways	1102
1103	1103	British Airways	1103	1103	1103	British Airways	1103
1104	1104	British Airways	1104	1104	1104	British Airways	1104
1105	1105	British Airways	1105	1105	1105	British Airways	1105
1106	1106	British Airways	1106	1106	1106	British Airways	1106
1107	1107	British Airways	1107	1107	1107	British Airways	1107
1108	1108	British Airways	1108	1108	1108	British Airways	1108
1109	1109	British Airways	1109	1109	1109	British Airways	1109

INSURANCES

1990	1989	Stock	Price	1990	1989	Stock	Price
1200	1200	British Airways	1200	1200	1200	British Airways	1200
1201	1201	British Airways	1201	1201	1201	British Airways	1201
1202	1202	British Airways	1202	1202	1202	British Airways	1202
1203	1203	British Airways	1203	1203	1203	British Airways	1203
1204	1204	British Airways	1204	1204	1204	British Airways	1204
1205	1205	British Airways	1205	1205	1205	British Airways	1205
1206	1206	British Airways	1206	1206	1206	British Airways	1206
1207	1207	British Airways	1207	1207	1207	British Airways	1207
1208	1208	British Airways	1208	1208	1208	British Airways	1208
1209	1209	British Airways	1209	1209	1209	British Airways	1209

BUILDING, TIMBER, ROADS

1990	1989	Stock	Price	1990	1989	Stock	Price
2100	2100	Amey	2100	2100	2100	Amey	2100
2101	2101	Bechtel	2101	2101	2101	Bechtel	2101
2102	2102	Chubb	2102	2102	2102	Chubb	2102
2103	2103	Costain	2103	2103	2103	Costain	2103
2104	2104	Heidelberg	2104	2104	2104	Heidelberg	2104
2105	2105	James Watson	2105	2105	2105	James Watson	2105
2106	2106	John Laing	2106	2106	2106	John Laing	2106
2107	2107	McAlpine	2107	2107	2107	McAlpine	2107
2108	2108	Parsons	2108	2108	2108	Parsons	2108
2109	2109	Skanska	2109	2109	2109	Skanska	2109

ELECTRICALS

1990	1989	Stock	Price	1990	1989	Stock	Price
2200	2200	British Telecom	2200	2200	2200	British Telecom	2200
2201	2201	British Telecom	2201	2201	2201	British Telecom	2201
2202	2202	British Telecom	2202	2202	2202	British Telecom	2202
2203	2203	British Telecom	2203	2203	2203	British Telecom	2203
2204	2204	British Telecom	2204	2204	2204	British Telecom	2204
2205	2205	British Telecom	2205	2205	2205	British Telecom	2205
2206	2206	British Telecom	2206	2206	2206	British Telecom	2206
2207	2207	British Telecom	2207	2207	2207	British Telecom	2207
2208	2208	British Telecom	2208	2208	2208	British Telecom	2208
2209	2209	British Telecom	2209	2209	2209	British Telecom	2209

ENGINEERING

1990	1989	Stock	Price	1990	1989	Stock	Price
2300	2300	BAE Systems	2300	2300	2300	BAE Systems	2300
2301	2301	BAE Systems	2301	2301	2301	BAE Systems	2301
2302	2302	BAE Systems	2302	2302	2302	BAE Systems	2302
2303	2303	BAE Systems	2303	2303	2303	BAE Systems	2303
2304	2304	BAE Systems	2304	2304	2304	BAE Systems	2304
2305	2305	BAE Systems	2305	2305	2305	BAE Systems	2305

MOTORS, AIRCRAFT TRADES - Contd

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
110	1100000000	110.00	110	1100000000	110.00	110	1100000000	110.00
111	1110000000	111.00	111	1110000000	111.00	111	1110000000	111.00
112	1120000000	112.00	112	1120000000	112.00	112	1120000000	112.00
113	1130000000	113.00	113	1130000000	113.00	113	1130000000	113.00
114	1140000000	114.00	114	1140000000	114.00	114	1140000000	114.00
115	1150000000	115.00	115	1150000000	115.00	115	1150000000	115.00
116	1160000000	116.00	116	1160000000	116.00	116	1160000000	116.00
117	1170000000	117.00	117	1170000000	117.00	117	1170000000	117.00
118	1180000000	118.00	118	1180000000	118.00	118	1180000000	118.00
119	1190000000	119.00	119	1190000000	119.00	119	1190000000	119.00
120	1200000000	120.00	120	1200000000	120.00	120	1200000000	120.00

PROPERTY - Contd

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
121	1210000000	121.00	121	1210000000	121.00	121	1210000000	121.00
122	1220000000	122.00	122	1220000000	122.00	122	1220000000	122.00
123	1230000000	123.00	123	1230000000	123.00	123	1230000000	123.00
124	1240000000	124.00	124	1240000000	124.00	124	1240000000	124.00
125	1250000000	125.00	125	1250000000	125.00	125	1250000000	125.00
126	1260000000	126.00	126	1260000000	126.00	126	1260000000	126.00
127	1270000000	127.00	127	1270000000	127.00	127	1270000000	127.00
128	1280000000	128.00	128	1280000000	128.00	128	1280000000	128.00
129	1290000000	129.00	129	1290000000	129.00	129	1290000000	129.00
130	1300000000	130.00	130	1300000000	130.00	130	1300000000	130.00

INVESTMENT TRUST - Contd

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
131	1310000000	131.00	131	1310000000	131.00	131	1310000000	131.00
132	1320000000	132.00	132	1320000000	132.00	132	1320000000	132.00
133	1330000000	133.00	133	1330000000	133.00	133	1330000000	133.00
134	1340000000	134.00	134	1340000000	134.00	134	1340000000	134.00
135	1350000000	135.00	135	1350000000	135.00	135	1350000000	135.00
136	1360000000	136.00	136	1360000000	136.00	136	1360000000	136.00
137	1370000000	137.00	137	1370000000	137.00	137	1370000000	137.00
138	1380000000	138.00	138	1380000000	138.00	138	1380000000	138.00
139	1390000000	139.00	139	1390000000	139.00	139	1390000000	139.00
140	1400000000	140.00	140	1400000000	140.00	140	1400000000	140.00

INVESTMENT TRUST - Contd

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
141	1410000000	141.00	141	1410000000	141.00	141	1410000000	141.00
142	1420000000	142.00	142	1420000000	142.00	142	1420000000	142.00
143	1430000000	143.00	143	1430000000	143.00	143	1430000000	143.00
144	1440000000	144.00	144	1440000000	144.00	144	1440000000	144.00
145	1450000000	145.00	145	1450000000	145.00	145	1450000000	145.00
146	1460000000	146.00	146	1460000000	146.00	146	1460000000	146.00
147	1470000000	147.00	147	1470000000	147.00	147	1470000000	147.00
148	1480000000	148.00	148	1480000000	148.00	148	1480000000	148.00
149	1490000000	149.00	149	1490000000	149.00	149	1490000000	149.00
150	1500000000	150.00	150	1500000000	150.00	150	1500000000	150.00

OIL AND GAS - Contd

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
151	1510000000	151.00	151	1510000000	151.00	151	1510000000	151.00
152	1520000000	152.00	152	1520000000	152.00	152	1520000000	152.00
153	1530000000	153.00	153	1530000000	153.00	153	1530000000	153.00
154	1540000000	154.00	154	1540000000	154.00	154	1540000000	154.00
155	1550000000	155.00	155	1550000000	155.00	155	1550000000	155.00
156	1560000000	156.00	156	1560000000	156.00	156	1560000000	156.00
157	1570000000	157.00	157	1570000000	157.00	157	1570000000	157.00
158	1580000000	158.00	158	1580000000	158.00	158	1580000000	158.00
159	1590000000	159.00	159	1590000000	159.00	159	1590000000	159.00
160	1600000000	160.00	160	1600000000	160.00	160	1600000000	160.00

MINES - Contd

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
161	1610000000	161.00	161	1610000000	161.00	161	1610000000	161.00
162	1620000000	162.00	162	1620000000	162.00	162	1620000000	162.00
163	1630000000	163.00	163	1630000000	163.00	163	1630000000	163.00
164	1640000000	164.00	164	1640000000	164.00	164	1640000000	164.00
165	1650000000	165.00	165	1650000000	165.00	165	1650000000	165.00
166	1660000000	166.00	166	1660000000	166.00	166	1660000000	166.00
167	1670000000	167.00	167	1670000000	167.00	167	1670000000	167.00
168	1680000000	168.00	168	1680000000	168.00	168	1680000000	168.00
169	1690000000	169.00	169	1690000000	169.00	169	1690000000	169.00
170	1700000000	170.00	170	1700000000	170.00	170	1700000000	170.00

THIRD MARKET

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
171	1710000000	171.00	171	1710000000	171.00	171	1710000000	171.00
172	1720000000	172.00	172	1720000000	172.00	172	1720000000	172.00
173	1730000000	173.00	173	1730000000	173.00	173	1730000000	173.00
174	1740000000	174.00	174	1740000000	174.00	174	1740000000	174.00
175	1750000000	175.00	175	1750000000	175.00	175	1750000000	175.00
176	1760000000	176.00	176	1760000000	176.00	176	1760000000	176.00
177	1770000000	177.00	177	1770000000	177.00	177	1770000000	177.00
178	1780000000	178.00	178	1780000000	178.00	178	1780000000	178.00
179	1790000000	179.00	179	1790000000	179.00	179	1790000000	179.00
180	1800000000	180.00	180	1800000000	180.00	180	1800000000	180.00

OVERSEAS TRADERS

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
181	1810000000	181.00	181	1810000000	181.00	181	1810000000	181.00
182	1820000000	182.00	182	1820000000	182.00	182	1820000000	182.00
183	1830000000	183.00	183	1830000000	183.00	183	1830000000	183.00
184	1840000000	184.00	184	1840000000	184.00	184	1840000000	184.00
185	1850000000	185.00	185	1850000000	185.00	185	1850000000	185.00
186	1860000000	186.00	186	1860000000	186.00	186	1860000000	186.00
187	1870000000	187.00	187	1870000000	187.00	187	1870000000	187.00
188	1880000000	188.00	188	1880000000	188.00	188	1880000000	188.00
189	1890000000	189.00	189	1890000000	189.00	189	1890000000	189.00
190	1900000000	190.00	190	1900000000	190.00	190	1900000000	190.00

PLANTATIONS

1990	Stock	Price	1989	Stock	Price	1988	Stock	Price
191	1910000000	191.00	191	1910000000	191.00	191	1910000000	191.00
192	1920000000	192.00	192	1920000000	192.00	192	1920000000	192.00
193	1930000000	193.00	193	1930000000	193.00	193	1930000000	193.00
194	1940000000	194.00	194	1940000000	194.00	194	1940000000	194.00
195	1950000000	195.00	195	1950000000	195.00	195	1950000000	195.00
196	1960000000	196.00	196	1960000000	196.00	196	1960000000	196.00
197	1970000000	197.00	197	1970000000	197.00	197	1970000000	197.00
198	1980000000	198.00	198	1980000000	198.00	198	1980000000	198.00
199	1990000000	199.00	199	1990000000	199.00	199	1990000000	199.00
200	2000000000	200.00	200	2000000000	200.00	200	2000000000	200.00

MINES

Diamond and Platinum		
De Beers Int. Inc.	500	5160
De Beers Mines R.O.S.	1	1120
De Beers R.O.S. Ltd.	1	1120
De Beers R.O.S. Ltd.	1	270
De Beers R.O.S. Ltd.	1	270
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De Beers R.O.S. Ltd.	1	270
De Beers R.O.S. Ltd.	1	270
De Beers R.O.S. Ltd.	1	27

Index Unit Tot Mgmts £1000M				03/05/71/73/3			
30 Midmarket A, B, Government							
30 Midmarket A	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket B	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket C	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket D	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket E	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket F	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket G	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket H	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket I	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket J	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket K	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket L	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket M	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket N	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket O	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket P	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket Q	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket R	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket S	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket T	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket U	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket V	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket W	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket X	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket Y	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket Z	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AA	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AB	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AC	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AD	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AE	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AF	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AG	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AH	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AI	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AJ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AK	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AL	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AM	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AN	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AO	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AP	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AQ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AR	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AS	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AT	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AU	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AV	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AW	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AX	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AY	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket AZ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BA	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BB	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BC	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BD	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BE	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BF	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BG	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BH	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BI	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BJ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BK	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BL	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BM	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BN	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BO	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BP	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BQ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BR	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BS	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BT	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BU	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BV	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BW	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BX	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BY	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket BZ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CA	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CB	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CC	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CD	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CE	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CF	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CG	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CH	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CI	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CJ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CK	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CL	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CM	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CN	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CO	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CP	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CQ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CR	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CS	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CT	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CU	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CV	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CW	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CX	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CY	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket CZ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DA	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DB	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DC	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DD	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DE	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DF	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DG	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DH	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DI	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DJ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DK	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DL	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DM	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DN	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DO	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DP	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DQ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DR	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DS	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DT	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DU	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DV	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DW	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DX	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DY	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket DZ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EA	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EB	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EC	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket ED	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EE	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EF	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EG	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EH	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EI	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EJ	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EK	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EL	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EM	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EN	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EO	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EP	49.41	49.44	49.44	49.44	49.44	49.44	49.44
30 Midmarket EQ	49.41	49.44	49.44	49.			

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Money Market Bank Accounts

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen up on rate speculation

THE STRENGTH of the Japanese yen and of high yielding currencies were the main features on the foreign exchange market yesterday. The dollar tested technical support at ¥148.80 against the yen, touching a low of ¥148.30, before closing at ¥148.85 in London, compared with ¥151.05 on Monday.

This followed a prediction by Smick Medley International, the US-based consultants, that there is an 80 to 90 per cent chance of a rise in the Bank of Japan's discount rate over the next few months. The discount rate has been increased four times in the past year and was raised by 1 point to 5% per cent on March 20.

The Bank of Japan responded by saying that the effects of previous rate rises are still being monitored and dismissed the suggestion of any significant tightening in the immediate future. Mr Hidehiko Iwaki, an economist at Nomura Research Institute, agreed that "the present situation does not warrant any immediate rate hike."

Nevertheless, the yen rose against all currencies, including sterling and the D-Mark. In European trading the D-Mark fell to ¥20.35 from ¥21.55.

Sterling finished around the day's peak against the D-Mark.

and other European currencies. There were no new factors and at times during the day the pound fell back on profit taking. The attraction of high London interest rates and speculation that sterling might soon break through DM3.00 continued to provide support.

The pound rose to DM2.9900 from DM2.9775. It also gained 1 cent to \$1.8155 and advanced to FF10.0350 from FF9.9825, but fell to ¥270.25 from ¥272.75. Sterling's index climbed 0.2 to 94.1.

The dollar suffered from demand for the yen and was also weaker against most European currencies. It fell to DM1.6470 from DM1.6455, but rose to SF1.3950 from SF1.3930. The dollar's index declined to 65.5 from 65.9.

High yielding currencies remained generally strong, with the Spanish peseta break-

ing through its maximum limit within the European Monetary System against the French franc and D-Mark. The Bank of Spain bought FF182.85m when the franc was fixed at the floor of Ptas18,250 in Madrid, but there was no significant intervention by the Bank of France when the Spanish currency was fixed at its ceiling of FF5.4785 per 100 pesetas in Paris.

In Frankfurt the Bundesbank sold about Ptas5m, according to dealers, when the peseta was fixed at its upper limit of DM1.6390 per 100. At the London close the peseta had climbed to FF5.4890 and to DM1.6395 per 100.

The Australian dollar closed at 80.70 US cents in London, after breaking through technical resistance at 80.40 cents in Sydney and touching a peak of 81.00. Intervention by the Reserve Bank of Australia failed to halt the advance.

EURO-CURRENCY INTEREST RATES

Jul 10	Short term	7 Days notice	One Month	Three Months	Six Months	One Year
Starling	148-148	15-14	148-14	148-14	147-148	148-14
A. Boller	147-147	14-13	147-13	147-13	147-13	147-13
C. Boller	147-14	14-14	13-13	138-13	137-13	13-13
B. Geller	7-7	7-7	6-7	8-4	8-8	8-8
C. Geller	7-7	7-7	6-7	8-4	8-8	8-8
D. Geller	7-7	7-7	6-7	8-4	8-8	8-8
D. Geller	7-7	7-7	6-7	8-4	8-8	8-8
D. Geller	7-7	7-7	6-7	8-4	8-8	8-8
D. Geller	7-7	7-7	6-7	8-4	8-8	8-8
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FINANCIAL TIMES

AMERICA

Dow tumbles in wake of late programme selling

Wall Street

HESITATION ahead of the deluge of corporate results expected at the start of next week kept equity prices modestly lower yesterday until a late round of futures-related programme selling sent stocks tumbling in the last hour, writes Karen Zagor in New York.

The Dow Jones Industrial Average was quoted 33.27 lower at 2,990.84. Volume on the New York Stock Exchange was moderate, with 148.8m shares changing hands. On the big board, declining issues led those advancing by 968 to 540. On Monday, the Dow closed up 9.16 points at 2,941.11.

Futures prices plummeted 5% to 53% in active trading after the company said it expects to report a slight decline in second quarter net earnings. Analysts had expected earnings to grow in those three months.

International Paper added 3% to 52 1/2 after reporting second quarter earnings that were at the high end of analysts' expectations. Technology issues moved higher yesterday morning in spite of the overall weakness in equities, whereas blue chip stocks were mixed.

Du Pont added 3% to 39 1/4 after chemical industry analysts were reported to have praised the company's management and said that the stock is undervalued.

Marshall Industries gained 3% to 28 1/2 after estimating that its fourth quarter earnings would grow to between 70 cents and 72 cents a share from 50 cents a year earlier.

Airborne Freight fell 3% to 24 1/4. The company said it expects to report second quarter earnings of 55 cents a share against 51 cents in the year-ago period.

Wal-Mart improved 3% to 33 1/4 in a second day of heavy trading ahead of tomorrow's release of sales for June.

Dow Jones added 3% to 32 1/4 in spite of reporting a drop in second quarter net earnings, to 35 cents a share from 48 cents a year earlier.

In the secondary market, Nike was unchanged at 37 1/4 after leaping 7% on Monday. Its fourth quarter earnings of \$1.77 a share were better than expected.

Apple Computer rose 3% to 34 1/4 in active trading after gaining 1 1/4 a day earlier. Software developer's stock rose 4% to 19 1/4 after a 3.5m share secondary offering price of \$18.50

a piece.

Xoma was up 3% to 23 1/4 after Shearson Lehman Hutton said it expected Xoma to outperform the market by more than 20 percentage points.

Polk said it expects first quarter net income to drop sharply from the \$210,411 reported a year earlier. Polk, which makes audio speakers, went public in July 1988 at \$15.

Lotus Development fell 1% to 33 1/4 after an analyst reduced 1991 earnings projections to \$3.15 a share from a previous \$3.50.

Canada

TORONTO fell for the second consecutive session in light trading. The S&P 500 index finished off 12.70 to 3,527.94.

Volume of 18.5m included 2.7m Varsity and 1.2m Sheritt Gordon shares. Declines outnumbered advances 327 to 214.

Molson plans a public offering of 4m class A shares at \$37.50 each, and \$35.00 of one-year floating-rate redeemable debentures. Its A and B shares each fell 3 1/4 to \$37.

Ivaco's A shares lost 3 1/4 to \$87 1/4. It plans offers for all of its outstanding series 1 and series 3 convertible preferred shares in exchange for class A shares. Ivaco's series 1 preferred shares gained 3 1/4 to \$113 1/4, and its series 3 preferred G fell 3 1/4 to \$114 1/4.

Helsinki labours to break a vicious circle

Enrique Tessieri looks at a market hit by austerity budgets and shrinking turnover

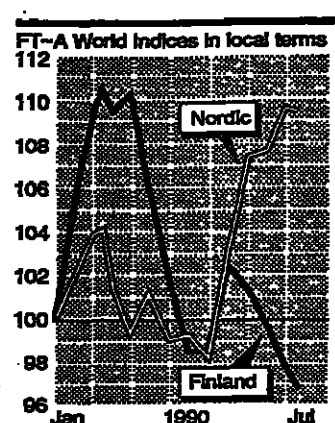
FINNISH stockbrokers are keeping busy this summer by debating what can be done to revive the small, and recently sliding, Helsinki Stock Exchange.

Some are convinced that when an about-turn comes, the upswing will be strong. But for the time being, Helsinki seems to be in a vicious circle.

The Helsinki all-share index peaked at 815.2 in April 1989, bottomed at 580.9 last November and staged a short-lived recovery to a 1990 high of 677.3 on January 23. It then resumed its decline, falling below 600 in mid-April and hitting a 1990 low of 537.0 last Thursday in painfully low volume of a little over 100m (52m).

Stock exchange turnover figures for the first six months of 1990 offer little hope: business in shares and subscription rights has halved to Fmk10.2bn from the same period last year, while total turnover has fallen 46 per cent to Fmk12.7bn.

"The summer is usually a quiet period. However, budget and wage negotiations which



will take place this autumn have spurred an atmosphere of uncertainty," says Mr Timo Ronkainen, an analyst for Untas, Finland's largest stock-broking house.

Observers say the Government will persevere with a tight budget next year, to continue cooling down the economy. Finance Minister Matti Louhekoski has said next year's Budget will aim at building a

surplus with zero real growth in Government expenditure.

But this year's wage stabilisation agreement, which allows for purchasing power to increase in two years by 4.5 per cent, will have used up roughly 3.5 percentage points of that by March 1991. The remaining 1 per cent increase will undoubtedly create problems between the unions and the Government in 1991-92.

THE NORDIC index inched ahead in June, although only one of the four markets, Stockholm, experienced a rise, according to statistics compiled by the Oslo bourse on behalf of the four Nordic exchanges, writes Karen Fossli in Oslo.

The index rose 1.4 per cent last month after 7.7 per cent in May, bringing its advance this year to 5.2 per cent. In June, Stockholm rose 4.1 per cent, while Helsinki fell 0.3 per cent, Oslo eased 4.5 per cent and Copenhagen lost 0.1 per cent. Stockholm was helped by a decline in interest rates, which prompted domestic investors to focus on the home market.

Copenhagen, which was helped by a cut in interest rates and an improvement in Denmark's trade balance to hit a record on the CSE index in mid-June, was the most liquid of the Nordic bourses last month, turning over 29.4 per cent of its market capitalisation. Stockholm had the highest turnover in June at \$1.328bn, although this was down from \$1.531bn in May. The combined turnover of Nordic stocks was \$3.316bn last month, versus \$4.923bn in May.

Poor corporate results have also dampened activity. "Investors are also waiting to see the next season of interim results, which will be out in October," Mr Ronkainen says.

Mr Raul Lardot at Selin, the Helsinki broker, believes that the Government is winning the battle with inflation, which rose from 5.1 per cent in 1988 to 6.5 per cent in 1989. Estimates for this year put inflation between 5.5 to 6 per cent.

"I don't want to give you an overly pessimistic view of the Finnish economy," he says, "but there are a lot of importers with large stocks of unsold goods. Many people do not understand that the boom years of 1987-88 are over and that consumption, and subsequently prices, will fall."

A turning point could occur by March 1991, when elections are due. "Low share prices with respect to assets, better economic news, the lifting of restrictions on foreigners from investing in Finnish funds and the ongoing restructuring of the Finnish economy will be positive factors for the market," Mr Lardot says.

Parliament is expected to pass a law this autumn allowing foreigners as of January 1, 1991 to take part in domestic investment funds. Currently they can only buy 10 per cent shares. But even if foreigners can own restricted shares in the future, this will not entitle them to direct ownership or voting rights in Finnish companies.

EUROPE

Corporate earnings prospects hit bourses

Declines came across the board, from carmakers and engineers, through utilities to department stores; however, the legends were slow on the downside too, with Hoechst DMI lower at DM287, BASF just 30 pf down at DM289 and Bayer unchanged at DM282.

The biggest rise of the day came from the software company, SAP, after it said it had begun the year with a 38 per cent rise in sales; the shares rose DM94 to DM1,988.

PARIS fell 1.4 per cent in thin trading, with blue chips leading the descent. The CAC 40 index dropped through the 1,970 resistance level to 1,963.02, down 27.15, in turnover estimated at FF11.5bn.

One of the biggest falls was by Accor, the hotels group, which ended FF45, or 4.3 per cent, lower at FF1,010, after hitting FF1,097, on rumours that leading analysts were reducing their profits forecasts.

"The market is too nervous to take any more earnings downgrades lightly," said Ms Lorna Statham, an analyst at Citicorp, pointing also to a further FF10 fall in Peugeot to FF722 on profits worries.

Among the session's most active losers, Lafarge Coppée lost FF18.50 to FF447.

Lyonnais des Eaux, the water utility, and Dumez, the construction group, remained suspended. After the market closed, they announced that they would examine merger plans this morning. The terms

of the deal were expected to favour Dumez shareholders; French authorities are investigating the sharp rise in the Dumez share price in active trading last week.

One of the few big gains was by Valeo, the motor components maker, which rose FF33 to FF564 after Monday's small upward revision of its first-half revenue and on plans to invest in seven new plants.

MADRID advanced again on demand for banks and on optimism about inflation figures, due tomorrow. The general index closed at 302.77, up 1.93 but below 303.18, its level at the end of the open outcry session.

Banesto was strong again, rising Ptas25 to Ptas508, although finishing off its day's high of Ptas555, and Bankinter gained Ptas70 to Ptas490.

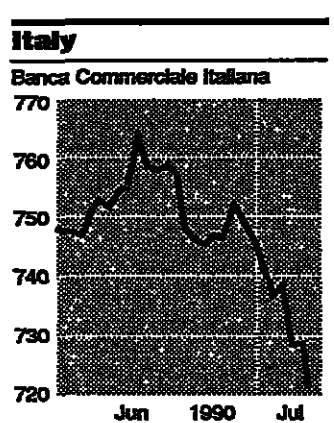
AMSTERDAM watched Philips fall another F1.10 to F1.28.50, as investors bailed out on widespread talk that it would not pay out a dividend on 1990 results. The CBS tendency index lost 0.7 to 119.7.

Elsewhere, Ahold, the retailer, was suspended at Monday's closing price of F143.10. Auro Bank said later that a banking syndicate had concluded a private placement of a 13.1 per cent stake in Ahold, formerly held by Asko of West Germany, at F141.60 a share. Trading in Ahold shares is due to resume today.

OSLO closed higher across the board after Norway's Central Bureau of Statistics reported lower-than-expected June consumer price growth of 0.3 per cent; the figure is currently 3.6 per cent annum.

The all-share index rose 7.59 to 624.50, in turnover of SKr272m; the industry index, which includes oil stocks, put on 9.69 to 634.44 and the shipping index 15.57 to 594.34.

BRUSSELS saw Barco, the video screen maker, bounce back after Monday's sell-off. The stock recouped Monday's losses to close BF105 better at BF12.190 after the company said that first-half earnings would match those of a year earlier. The cash market index fell 9.04 to 6,235.13.



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ASIA PACIFIC

Nikkei falls on rumour of early discount rate rise

Tokyo

EQUITIES FELL yesterday as investors reacted strongly to a rumour that the central bank would soon raise the official discount rate, writes Martina Gannon in Tokyo.

Prices edged down in the morning, but the rumour accelerated the decline late in the day, bringing the Nikkei average down 335.85 to finish the day's low of 32,152.43. The high, shortly after the opening, was 32,552.90.

Declines overwhelmed advances by 727 to 220, with 171 unchanged. Turnover slipped from 400m shares to 350m. The Topix index of all first-section stocks dropped 24.64 to end at 2,397.77, and the second section, which had risen steadily for the past six trading days, changed back to finish down 10.05 at 4,397.67.

In London, the ISE/Nikkei 50 index rose 1.89 to 1,744.76. In a marked change from Monday, there was very little arbitrage trading. The uncertainty over interest rates and the level of the yen, which has dominated the stock market recently, persisted and contributed to an easier bond market.

The lack of any other news gave the official discount rate rumour added importance, said Mr Julian Jones at WJ Carr.

"There was over-reaction to the story but, in the current climate, it appears that any rumour will shake up the market," he said.

Speculative issues were bought early on but lost ground later. Those listed Hoshu Paper which, despite its p/e ratio of over 350 and an expected 21 per cent decline in pre-tax profits in the year ending March 1991, rose during the morning session. It later closed down Y10 at Y2,930.

Big steels, shipbuilders,

electricals, trading companies and city banks were hit by profit-taking. Sumitomo Metal Mining, which announced it will issue Y100bn of Eurodollar and yen warrant bonds soon, declined Y30 to Y1,420. Pharmaceuticals and high-tech issues, which had held steady earlier, fell in the afternoon.

The few stocks sought out by buyers included those related to public works. They have gained popularity since the Japanese Government pledged Y450trn in public spending over the next 10 years during the Structural Impediments Initiative talks with the US. At least Y200trn of that sum is expected to be channelled into housing and sewerage systems.

Sasaki Glass, a leading manufacturer of glass tableware and crystal and the morning's most heavily-traded issue, went up Y120 to Y1,300. Amada, a major metalworking machine maker, added Y30 to Y1,830. Toshiba Ceramics rose Y40 to Y1,210 and Takara Standard, which makes kitchen and bathroom systems as well as being the country's leading hairbrush manufacturer, went up Y10 to Y1,360.

In Osaka, the OSE average eased on light trading volume of 37m shares, compared with 48m on Monday. It ended at 35,552.84, down 114.73.

Roundup

CURRENCY movements dominated the Antipodean markets yesterday, while an unsuccessful flotation of a shipping stock weighed on Singapore.

NEW ZEALAND jumped as a sharp fall in its currency against the Australian dollar triggered arbitrage buying of dual-listed stocks. The Barclays index closed 26.58 higher at 1,899.56, its highest level in six months. Turnover rose to 15.2m shares or NZ\$39.2m from

15.6m or NZ\$26.2m. AUSTRALIA took a breather after its recent rally. A rise in the Australian dollar weighed on mining stocks. The All Ordinaries index eased 5.6 to 1,581.2. Turnover fell to 104m shares or A\$292m from 117m or A\$398m. Banks accounted for about one-third of the total market turnover, due to option-related activity.

SINGAPORE was disappointed by the debut of Pacific Carriers. The shares ended only 1 cent above the offer price of \$81.70, having fetched up to \$82.05 in the grey market. The Straits Times index lost 9.04 to 1,523.46. Volume rose to 59.7m shares or S\$110.2m, from 41.3m or S\$113.1m.

TAIWAN saw a hefty recovery in banks and cement makers. The weighted index rose 300.21, or 6.02 per cent, to 5,266.61. Volume rose to 1.47bn shares or NT\$72.7bn from 1.22bn or NT\$55.3bn.

SEOUL rose as buying by the stabilisation fund overcame individual selling. The composite index added 3.47 to 718.75 on slow volume. WONS81.7bn, after WONS1.1bn. However, news that the money supply grew 23 per cent in the first half of 1990, the fastest growth in eight years, raised fears of further tightening in monetary policy.

HONG KONG saw overseas investors snap up laggards. The Hang Seng index added 23.01 to 3,406.16. Turnover rose to HK\$2.13bn from HK\$1.85bn.

KUALA LUMPUR was quiet before the elections in the east Malaysian state of Sabah. The composite index rose 0.39 to 592.57 and turnover slipped to 26.6m shares from 26.6m.

BANGKOK fell ahead of a no-confidence debate in Parliament later this week. The official SET index fell 18.06 to 1,032.07.

FRANKFURT ran into more profit-taking following last week's reunification euphoria, when it rose by 2.7 per cent. The DAX index fell 4.06 to 807.18 at mid-session and the DAX dipped below 1,900 at the same time, recovering to close 14.23 lower at 1,909.63.

Mr Werner Wanke, head of securities at B Metzler in Frankfurt, noted that the Bundesbank had been tightening money supply in the face of rising consumer spending; money market rates have stiffened, and profit-taking has come to the bond market where the average bond yield rose again from 8.79 to 8.88 per cent, seven basis points above last Friday's level.

Metzler has called West German equities a "whipsaw" market, indicating a fair amount of action but no clear trend. "Last week," notes Mr Wanke, "volume on the upside was not enough to justify an extended uptrend; Frankfurt was getting volumes of a fraction over DM4bn against the DM7bn to DM8bn in the good times." Yesterday's volume across the country fell to DM5.6bn from DM6.6bn.

SOUTH AFRICA

GOLD shares closed sharply lower on another slump in the bullion price to a low of \$352 an ounce, amid reports of renewed Middle East selling. The JSE all-gold index dropped 62 to 1,463 and the overall index by 52 to 3,026.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 10 1990								MONDAY JULY 9 1990								DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1989 High	1990 Low	Year ago (approx)			
Australia (80)	152.33	+0.5	124.40	143.33	130.44	125.23	-0.4	5.66	151.05	124.53	144.78	130.05	125.78	150.81	125.55	134.56			
Austria (19)	265.13	+0.4	216.51	249.48	227.02	229.07	+0.1	1.29	264.09	216.86	252.16	225.48	225.47	258.53	195.15	125.45			
Belgium (19)	192.07	+0.1	194.18	143.07	150.21	128.76	-0.2	4.57	191.57	134.78	145.08	130.32	127.04	180.02	132.91	135.49			
Canada (110)	137.73	-0.1	112.47	125.58	117.93	115.44	-0.2	3.51	137.26	113.22	121.64	116.23	115.72	135.61	130.57	143.33			
Denmark (35)	261.55	-0.1	213.59	246.10	223.96	222.33	-0.5	1.30	261.81	215.07	250.08	224.60	223.35	262.02	236.69	234.24			
Finland (20)	135.73	+0.1	110.84	127.77	118.22	102.39	-0.2	3.51	135.60	111.34	123.47	116.29	108.57	132.29	128.59	134.38			
France (124)	157.11	-1.0	128.30	147.52	134.52	138.22	-1.1	3.01	156.89	130.30	151.50	135.07	137.77	148.65	141.69	125.63			
West Germany (82)	137.44	-1.0	112.24	128.34	117.68	117.68	-1.1	1.00	138.92	113.99	125.58	119.04	119.04	138.92	122.05	130.54			
Hong Kong (48)	161.98	+0.8	115.83	135.57	121.58	141.59	+0.7	4.43	160.90	115.70	134.53	120.84	140.60	141.96	112.24	125.63			
Ireland (17)	188.85	+0.4	125.04	178.63	162.96	164.07	-0.5	2.67	190.57	158.49	151.95	163.43	164.94	195.57	172.72	145.15			
Italy (95)	103.93	-1.3	84.88	97.79	89.99	93.85	-1.4	2.51	105.27	86.44	100.50	90.27	95.01	102.76	91.85	92.82			
Japan (454)	149.88	+0.3	122.39	141.02	128.35	141.02	-1.2	0.60	149.43	122.71	142.68	128.17	142.68	197.26	124.40	180.72			
Mexico (13)	502.14	-0.2	410.06	472.48	429.57	455.11	-0.1	0.33	503.45	413.15	460.40	431.48	457.05	548.85	354.53	377.44			
Netherlands (43)	140.51	-0.5	115.07	132.59	120.55	119.30	-0.6	7.22	141.58	118.24	135.18	121.40	120.01	145.86	130.43	125.93			
New Zealand (17)	67.98	+1.8	55.50	68.95	58.20	60.78	+1.5	7.22	66.70	54.77	63.89	57.21	58.89	75.36	56.57	66.95			
Norway (23)	192.17	+1.8	197.76	227.67	207.37	207.00	+1.2	1.53	198.36	195.73	227.59	204.41	204.47	245.90	202.34	192.75			
Portugal (26)	235.29	+0.4	185.59	219.84	174.57	170.78	+0.1	1.38	236.36	185.73	227.59	204.41	204.47	245.90	202.34	192.75			
South Africa (80)	170.77	-1.7	143.05	164.82	149.59	153.47	-1.9	3.08	178.25	146.73	170.19	158.47	161.30	207.93	175.70	184.76			
Spain (42)	237.54	+0.7	144.99	167.08	152.02	135.65	+0.5	4.03	236.28	144.74	168.30	151.15	134.90	177.54	132.84	153.75			
Sweden (34)	161.67	+0.0	189.18	121.36	179.56	204.14	-0.2	1.98	215.75	190.30	221.29	198.75	204.55	224.74	173.88	184.74			
Switzerland (87)	147.82	+0.2	105.50	144.05	135.45	135.45	-0.1	2.38	148.90	99.42	103.99	95.43	94.10	108.70	88.75	95.02			
United Kingdom (304)	170.83	-0.1	139.50	150.71	146.26	139.50	-0.4	3.26	168.59	131.93	162.82	148.30	141.13	170.83	139.67	151.07			
USA (598)	144.21	-0.8	117.77	135.70	123.49	144.21	-0.8	3.38	145.19	119.78	134.55	125.55	145.55	150.61	133.93	144.44			
Europe (861)	162.68	-0.3	124.66	143.64	130.72	127.07	-0.6	3.30	163.17	126.78	146.25	131.38	128.50	145.33	135.57	125.74			
Nordic (116)	214.42	-0.1	175.10	201.75	183.60	178.69	-0.1	1.70	214.94	173.98	200.87	183.66	178.32	214.78	185.01	172.07			
Pacific Basin (650)	149.55	+0.3	122.13	140.71	128.06	140.18	-0.1	0.92	149.07	122.41	142.34	124.30	124.30	171.18	125.01	135.57			
Euro - Pacific (1604)	151.21	+0.0	123.48	142.26	129.47	135.70	-0.9	2.02	151.14	124.14	144.30	129.61	138.92	174.10	130.35	156.07			
North America (655)	140.20	-0.7	112.77	125.58	117.93	115.44	-0.7	3.37	144.80	118.00	138.27	124.19	144.38	147.87	131.02	134.74			
Pacific Ex. Japan (205)	144.96	+0.6	118.25	136.27	124.00	126.74	+0.1	2.78	144.14	115.88	134.78	121.09	121.11	141.57	121.81	108.78			
World Ex. US (182)	161.20	+0.0	123.47	142.27	129.47	135.57	-0.9	2.06	151.18	124.13	144.34	124.44	128.93	144.33	130.77	118.87			
World Ex. UK (2067)	145.33	-0.3	118.88	136.75	124.46	139.21	-0.9	2.24	145.78	119.69	138.18	128.01	135.45	162.00	130.80	146.84			
World Ex. SA. Afr. (2511)	147.82	-0.2	105.50	144.05	135.45	135.45	-0.6	2.61	147.78	121.35	141.11	127.54	139.35	161.84	131.95	140.81			
World Ex. Japan (1917)	147.08	-0.5	120.76	138.18	125.65	137.06	-0.7	3.82	148.07	120.08	141.97	122.78	138.00	148.61	134.02	130.68			
The World Index (2371)...	147.59	-0.2	120.63	138.88	126.30	138.29	-0.6	2.92	147.96	121.50	141.28	126.00	139.47	162.05	132.26	147.44			
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WATER INDUSTRY 2

North West

NORTH WEST and Thames are the only water companies to have been admitted to the FT-SE 100 Index so far. It is big, but then so is its capital expenditure programme, which is estimated at £4.28bn for the next 10 years. Initial evidence seems to indicate that the group is keeping a tight hold on its operating costs, with the help of its new chief executive Bob Thian, who joined North West just before flotation. Compagnie Générale des Eaux, France's largest water supplier, owns 23 per cent of the shares. 1989-90 profit: £75m (£70m). Pro forma: £177m (£172m).



Water chairmen (from left to right) Bernard Henderson (Anglian), Sir Michael Straker (Northumbrian), Dennis Grove (North West), Sir Gordon Jones (Yorkshire), John Bellak (Severn Trent) and Roy Watts (Thames)

Results of the 10 water companies analysed by Andrew Hill

Thames

LARGEST of the 10, Thames inevitably has the highest profile simply because of its size and geographical location. As an FT-SE 100 stock its every move will be scrutinised by the stock market. As if to underline its prominence, Thames was the only company to recommend a 1989-90 dividend higher than the forecast in the flotation prospectus. The group was initially very keen to add diversified operations to the core water business, but its non-core ambitions have been played down somewhat since flotation. That said, Thames's aggressive management is unlikely to hold back for long. 1989-90 profit: £179m (£170m). Pro forma: £187m (£176m).

South West

PLAGUED by pollution problems in the run-up to privatisation, South West was initially condemned by some observers as the lame duck of the 10. However, it was given a boost by the Government with a high dividend yield and a large cash injection at flotation. The recent results showed that a comparatively new management had not been thrown off-balance by the bad publicity. South West has eased its water supply problems with a new reservoir, but will be watched carefully for the way it manages a capital expenditure programme which is one of the largest relative to size. 1989-90 profit: £45.3m (£44.5m). Pro forma: £82.2m (£82m).

Anglian

FROM the stock market's point of view, Anglian is an interesting amalgam of all the current industry issues. It has a long coastline, some of it in

breach of European Community pollution regulations, a French company - Lyonnaise des Eaux - owns a 9 per cent stake, and it recently became the first UK water company to tap the sterling bond market with a £100m issue of loan stock. That should mean strong continuing interest in the stock, which is already attracting careful investors because of Anglian's conservative attitude towards diversification. 1989-90 profit: £86.1m (£83m). Pro forma: £139m (£138m).

Severn Trent

SEVERN TRENT pushed itself forward strongly before privatisation, rivaling Thames for public relations efforts, but a low flotation yield rather took the shine off the performance of the group's share price. Severn Trent is now likely to play up its more lasting strengths, and play down its initial bullishness about diversification plans. The company has a heavy capital expenditure pro-

All profits are taken before tax for the year to March 31, 1990. Prospectus profit forecasts in brackets. Pro forma profits assume the industry's new capital structure was in place from April 1, 1989.

gramme to handle, the bulk of it falling in the first five years, so its results will come under particularly close scrutiny, not least from the two French shareholders. 1989-90 profit: £130m (£121m). Pro forma: £217m (£208m).

Welsh

WELSH - and perhaps Yorkshire - probably have the strongest local following of the 10 water companies. In the case of Welsh, this is backed up by articles of association which will protect the company from takeover beyond the five-year life of the Government's "golden share". Welsh-speaking chairman, John Elford

Jones, hopes his company can capitalise on the region's economic good fortune by using existing infrastructure to supply new businesses. The group also looks well-placed to achieve cost savings over the next few years. 1989-90 profit: £39.5m (£24.9m). Pro forma: £97m (£93m).

Yorkshire

DESPITE the existence of a regional grid linking rivers, reservoirs and groundwater sources, Yorkshire still had to impose restrictions on water use to cope with the 1989-90 drought. In general, however, it should relieve Yorkshire of any need to develop big new water resources. That will leave it free to concentrate on extracting further efficiencies from the core business, where it already has a strong cost-cutting reputation, and to promote a range of diversified businesses. These will grow from expertise in the basic water operations and are unlikely to upset the City.



Water chairmen (from left to right) William Courtney (Southern), Keith Court (South West), John Elford Jones (Welsh) and Nicholas Hood (Wessex)

1989-90 profit: £57.7m (£54m). Pro forma: £101m (£98m).

Wessex

WESSEX attracted the attention of a French investor early in its privatisation career. Lyonnaise des Eaux said at the time it regarded its 6 per cent stake as something of a venture capital investment in a small water company with a fine reputation for high-tech developments. However, Wessex also has to cope with the rigours of a relatively large capital expenditure programme, and the fact that a large number of its customers buy their water supply from statutory water companies. Investors will be alive to any shifts in the balance of ownership. 1989-90 profit: £27m (£25m). Pro forma: £56.5m (£54.5m).

Northumbrian

NORTHUMBRIAN, smallest of the 10 privatised companies, brought in its capital expenditure programme about 5 per cent under budget in 1989-90. That may not be particularly significant as it is only a fraction of a 10-year spending plan, but it has polished Northumbrian's image for cost-saving. The group will have no problem with water supply, given that the massive Kielder reservoir is part of its region, and investors are beginning to look at Northumbrian's fundamental qualities now that speculation on possible French investment has begun to evaporate. 1989-90 profit: £10m (£5.5m). Pro forma: £24.8m (£20.5m).

Southern

LOCATED in the overcrowded, affluent, but comparatively dry south-east of England, Southern has to find new water resources if it is to make the most of its other advantages. Meanwhile, it has a portfolio of so-called "enterprise" companies, which include a joint venture with SAUR, the French supplier with a large presence in the region, to tender for refuse collection and cleaning contracts from local authorities. Analysts seem somewhat concerned about higher-than-average increases in wage costs. 1989-90 profit: £60.1m (£57m). Pro forma: £24.1m (£21m).

Andrew Hill on the smaller water suppliers

Still cloaked in mystery

MILLIONS of pounds have been spent in the past 18 months on advertising the 10 former water authorities.

The saturation television and poster campaign was considered a success by those who mounted it. It means, at the least, that even people who did not buy shares now know there are 10 water and sewerage businesses in England and Wales. But how many know the difference between Anglian Water (serving 5.6m customers over 27,000 sq km) and East Anglian Water (238,000 customers, 1,311 sq km)?

That the UK's 29 small water companies remain a mystery to most people - even the quarter of the population of England and Wales supplied by them - is hardly surprising. Indeed, it may even be a side effect of last year's Water Act, which was partly intended to eliminate the differences between the UK's 10 publicly-owned water authorities, like Anglian, and the 29 statutory companies such as East Anglian (privately-owned, with dividends and voting rights restricted by individual Acts of Parliament).

But the lack of public awareness has been just one factor making the task of the 29 companies - 15 of which are now controlled by three French water suppliers and the British contractor Biwater - more difficult over the past year. Indeed, at the height of the water authorities' "awareness" campaign last summer, Bristol Waterworks, which is in Wessex Water's area, ran a series of advertisements partly to confuse its shares were not going to be sold to the public.

On the face of it, the challenges faced by all 39 water companies are the same. They all have to respond to a new and stringent regulatory regime under the director-general of water services and the National Rivers Authority; they all have to manage a large, long-term capital expenditure programme.

But despite last year's protestations from the statutory

water companies that all 39 should be on a level playing field after privatisation, some smaller suppliers might be justified in asking whether they are playing on the same pitch as the 10 former authorities, let alone a level one.

The setting of K factors - the regulatory limit on price rises - was delayed for the 29 smaller water suppliers until after the privatisation of the 10 authorities, creating uncertainty for investors and employees. The Government, unsurprisingly, would neither write off the debts of the companies, which were already in the private sector, nor provide a "green dowry" as a platform for the investment programme.

Government intransigence has caused some bitterness in this poorly-publicised sector of the UK water industry. As John Fooks, chairman of East Surrey Water, said somewhat ruefully when announcing the group's results in May: "Life would have been easier if we'd had those things."

Continuing uncertainty may be one reason why only a handful of companies have sought shareholder approval to convert to public limited company status, thus shaking off voting and dividend restrictions.

Bristol, for example, is likely to keep its statutory company status while liberalising its dividend policy. That will benefit shareholders but maintain a restrictive voting structure - protection against takeover attempts by, for example, two large French shareholders or even Wessex Water, which recently revealed a 3.35 per cent stake in the company.

But for those that have achieved plc status, the experience has not been entirely happy.

In sharp contrast to the hectic trading in shares of the newly-privatised companies, the illiquid stock of Mid Kent, East Surrey, Sutton District, and York Waterworks has been marked down by dealers. The prices are displayed in a dusty appendix to SEAQ, the Stock

Exchange's on-screen computer quotation service, rather than on the same page as the former water authorities.

Mid Kent Holdings was the first statutory water company to become a plc, when it set up a separate quoted holding company last summer. Brian Coleman, the group's managing director, says it has been difficult to explain to some private shareholders that the value of the company's stock - which has dropped steadily - is not dictated by Mid Kent.

Mid Kent was also one of several small water suppliers to complain about the cost, in time and money, of the protracted K negotiations with the Government. In Mid Kent's case the situation has been aggravated by the need to supply information to the Monopolies and Mergers Commission, which has just reported on stake-building in the company.

"It takes a year, we foot the bill and we can't get on with the things we feel we ought to get on with," complains Mr Coleman. Mid Kent estimates it has spent £235,000 retaining advisers over the past year - a drop in the ocean for a former water authority, but an unwelcome burden for a small supplier.

On the other hand, the statutory companies and former statutory companies do seem to be relishing the different disciplines of the new regime. Several, particularly those backed by French expertise, are expanding from the core water supply business, although attempts to merge three statutory companies north of London in the interests of increased efficiency, have been temporarily thwarted by the MMC.

Mid Kent and Bristol Water, though independent, both belong to Gusto (General Utilities Scientific and Technical Organisation), set up by Compagnie Générale des Eaux, the French water supplier, to allow an exchange of ideas between the nine statutory companies which it owns or in which it has large stakes.

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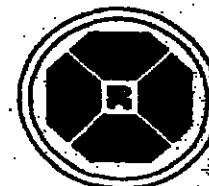
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WATER INDUSTRY 3

Andrew Hill compares international practices

Green costs begin to bite

CUSTOMERS OF British water companies who are up in arms about the effect of privatisation on water prices might like to discuss such gripes and grouches with their Australian counterparts.

In England and Wales, price regulation will mean an average increase in the cost of water services of about 5 per cent in each of the next 10 years to pay for much-needed capital expenditure. Unforeseen costs - to meet European Community directives on the dumping of sewage sludge, for example - may add to those bills.

But in Melbourne and Sydney, where water rates are already among the highest in the world, consumers were hit by an average 31 per cent increase between July 1988 and July 1989. That was principally a result of increases in property values - used to determine charges in some cities - and attempts to eliminate cross-subsidisation between domestic and commercial sectors. Whatever the reasons, natives of Adelaide and Alice Springs may find it cheaper in future to conform to the national stereotype and drink beer.

Australia topped the international water price survey conducted last year by National Utility Services, which acts as a utility cost consultant for 75,000 commercial and industrial clients worldwide. The survey does not cover domestic water charges and it omits any analysis of the cost of dirty water disposal, but it provides at least a broad comparison of international water prices.

Britain, for example, despite suffering the third highest price rise in 1988-89, was still only ninth in the NUS league table, behind five of its EC counterparts including Italy, where standards are generally much lower. The NUS figures show that in 1988-89, the cost of water in the UK was less than

half that in Australia and West Germany.

NUS's 1990 survey should emerge next month. Critics of such analyses point out that comparison is complicated by the varying tariff structures and methods of charging (by metering, property values or flat licence fees, for example) in different countries.

A general appreciation of trends in water pricing, though less helpful, is probably more reliable. According to Andrew Johns, NUS's general sales

existed, let alone that it faced enormous environmental challenges. Francis Rillaerts believes the British experience and the French example - large private water companies competing for municipal contracts - may be taken up elsewhere.

"I suppose other countries will move in that direction, but they will not go as fast as the UK," he says.

Such developments are more likely to be on the French model than the British, partly because in most developed

in water - UK water company shares were swallowed gratefully in Japan, the US, Canada and Europe.

France, Britain and the US are still the only countries in the world where it is possible to buy and sell shares in quoted water companies. But in the US, where private water companies serve only about 20 per cent of the population, the excitement of owning water shares is dulled by strict economic and environmental regulation and sluggish dividend and earnings growth.

In the past, international investors with a taste for water have turned instead to the three largest French suppliers - Compagnie Générale des Eaux, Lyonnaise des Eaux and SAUR, a subsidiary of the construction group Bouygues. They had already proved themselves adept at handling the stock market as well as water services in 1988-89, when they bought control of 12 of the UK's 29 smaller statutory water companies.

Two of the French companies - Générale and Lyonnaise - have also revealed small stakes in some of the newly-privatised UK groups.

Once the British companies have found their feet in the private sector they too might start to look to increase their strategic stakes and joint ventures overseas. Several operate international subsidiaries involved in engineering contracts or consultancy work from Mauritius to South East Asia, from West Africa to the Caribbean.

Further expansion would provide additional financial cement for the co-operation between international water companies which has always been a feature of the industry.

If nothing else, the privatisation of the UK water authorities has revived international interest in the idea of investing

The so-called French invasion investigated by Andrew Hill

Boiling waters subside

YOU COULD say that the past 12 months have been somewhat dull for the largest French investors in the UK water industry - at least by the standards of the previous year.

In 1988 and the early part of 1989, Compagnie Générale des Eaux, Lyonnaise des Eaux and SAUR - a subsidiary of the construction group Bouygues - launched 12 successful bids for UK statutory water companies, two of them contested.

They bought large stakes in several other companies and forced the Government to enact legislation obliging the Monopolies and Mergers Commission to investigate any further large bids in the industry. But since then the boiling waters of the statutory company sector have subsided and almost the only sound has been of French companies digesting the large part of the British water industry they have swallowed.

French companies are used to winning municipal contracts that can last for 25 years or more and have always stressed that they take a longer view than many ordinary investors.

Christine Morin-Postel, the ebullient senior vice-president at Lyonnaise and chairman of Lyonnaise UK, points out that it is only proper to take time developing assets in a long-term industry. "At the moment, we are focusing on management issues and putting all our assets in the right mood," she explains.

Mme Morin-Postel was omnipresent just before Christmas when Lyonnaise announced that it had bought small stakes in three of the newly-privatised former water authorities, building up holdings in the hectic aftermath of flotation.

For the xenophobes among British journalists this was the horror story of the previous year's statutory company developments writ large (French Swallow British Water, and so on), but Lyonnaise only announced stakes in Anglian (9 per cent), Wessex (6 per cent) and Severn Trent (2.7 per cent), and claims it has not increased those holdings.

"The waters are very calm and we have friendly relations with those companies just as we always had in the past," says Mme Morin-Postel.

It emerged later that Générale des Eaux, France's biggest water supplier, had also bought stakes of below 5 per cent at around the same time - 2.3 per cent in North West, and 4.04 per cent in Severn Trent.

Any SAUR shareholdings in the 10 large water and sewerage companies remain hidden beneath the new 3 per cent disclosure level: the smallest of the three French companies has taken a slightly different tack, announcing joint ventures with Southern Water and Welsh Water to bid for local authority waste disposal contracts in their regions.

In the calm which followed the flurry of activity last year, people have begun to notice that all three French companies have other fish to fry in the UK. Jean-Claude Banon, who heads General Utilities, Générale's water subsidiary in the UK, says the bulk of the French group's investment in Britain is outside the water industry. The company has a stake in TVS Entertainment, the TV franchise-holder in the south of England, and became the owner of the UK's largest quoted private medical company, AMI Healthcare, in

March. It is also involved in tendering for cable television contracts and has a majority stake in the construction company Norwest Holst.

Lyonnaise, meanwhile, was behind a big restructuring in the UK funeral services business last year when two of the three quoted funeral directors - Hodgson Holdings and Kenyon Securities - merged. The French group's funeral services subsidiary was Kenyon's largest shareholder and now holds a significant stake in the merged company.

French companies are used to winning contracts that can last for 25 years or more

merged company, PFG Hodgson Kenyon International.

Générale and Lyonnaise, both giants on the Paris bourse, have also been expanding in the UK waste collection and disposal market through their respective subsidiaries Cory UK - a joint venture with Wistech - and Staclean.

Not that the French companies have neglected their recent acquisitions. Générale, for example, has been embroiled in the Monopolies and Mergers Commission examination of a merger between one of its companies and two others north of London, which would leave the French supplier with a majority stake in the merged group. But most of the statutory companies bought by the French suppliers are still run as independent units, with guidance from the parent company's UK subsidiary.

"We try to work together and enjoy the benefits of working together - for example on

pricing - but we haven't tried to merge anything," says Jean-François Talbot, managing director of SAUR Water Services, whose four companies are grouped together in the south-east corner of England.

Générale has established Gusto (General Utilities Scientific and Technical Organisation) for the nine statutory companies it owns and in which it has large stakes.

"The initiative is meant to provide a forum for companies that are associated with us to exchange information of a technical nature," explains Jean-Claude Banon.

Lyonnaise is promoting a similar exchange of technical expertise, to the extent that some of its companies are carrying out trials with a French-designed membrane filtration system, while automation software pioneered by one of its British acquisitions, Essex Water, is applied in France.

Co-operation which works to the benefit of British water companies should be enough to allay the fears of consumers, particularly if it helps reduce their water bills.

As for British companies breaking into the crowded French market, that seems less likely. At its recent preliminary results meeting, for example, Severn Trent suggested that it would pursue operating contracts overseas. But John Bellak, the group's chairman, added: "I'm not necessarily aiming to pitch against the French on their own ground for their own municipal contracts."

Those Britons who persist in viewing the French water investments as part of the old cross-channel rivalry may have to wait a while to avenge the so-called "French invasion".

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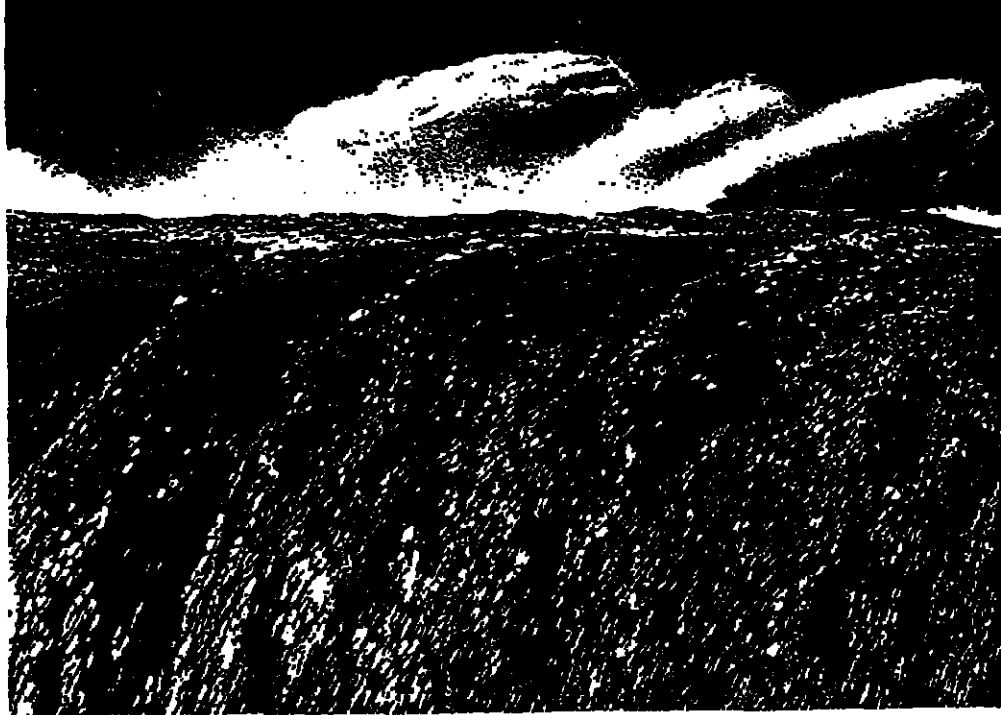
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WATER INDUSTRY 4

Elisabeth Tacey looks at the industry's suppliers

Doubts about organisation of investment programme

A YEAR AGO, before privatisation and the questionable advertising image of the cigar-puffing duck, there were worries that the water industry's suppliers would be unable to meet the challenge of the huge investment programme planned for the newly-public companies.

A year on, the concern of the suppliers and contractors is not whether they can cope, but whether the water companies will help them cope.

The Water Services Association says the £26bn, 10-year investment programme is "the largest audited and costed such plan ever".

At this early stage, with the 10-year programme barely begun, it is difficult to tell if the water PLCs are sticking to their investment plans. The few signs, from those that have reported, is that they are.

But, though the suppliers look forward to this work, they have reservations about the way in which the programme is being organised. The Society of British Water Industries, set up in 1986 to be a talking shop for companies to liaise with the water authorities for which they were working, says that contractors and suppliers appear to have seen little of the contract build-up, but that they expect it; the contractors are concerned about a large amount of work on the horizon.

One source close to the industry says: "The suppliers are a bit worried that there is so much work all at once... The PLCs are not telling us as much about their plans as they did when they were water authorities."

As Mr John Hills, representative of the British Water and Effluent Association, suggests: "If it was UK Ltd you would expect the work to be planned to smooth out peaks."

The capital spending planned by the water authorities, he says, used to be public knowledge. But at the beginning of last year, as privatisation approached, he says information "began to dry up" as the authorities had to comply with regulations in the Finan-

PLCs Investment Programme, 1990-2000					
Company	Area (sq km)	Pop (m)	Expenditure (£m)		Mar
			1990-95	1995-2000	
Anglian	22,000	3.8	1,470	1,990	
Northumbrian	27,000	5.4	540	345	
North West	14,800	7.0	2,220	2,080	
Severn Trent	18,950	6.9	2,330	1,750	
Southern	21,650	8.3	830	500	
South West	4,450	2.1	785	925	
Thames	10,200	1.5	1,820	1,820	
Welsh	19,750	11.7	880	875	
Wessex	7,550	1.1	660	625	
Yorkshire	10,000	2.6	1,210	1,210	

Source: Water Privatisation Prospectus

cial Services Act. And now, he maintains, the spending plans the public water companies can give is less detailed than before.

The basic investment figures the association has to go on are those that were printed in the privatisation prospectus last November.

It is difficult for companies to "set out their stalls and plan for work in years to come," he says.

Mr Paul Garrett of the Water Services Association thinks the

problem of how the contractors cope is "a side issue". He points out that when everyone seems to be screaming for rapid change, from the European Commission - which he describes as the "motor" driving the work programme - through the consumers to the press, then the water companies cannot be blamed for trying to get the work done as fast as possible.

He adds that the Water Services Association would like to see as much work as possible going to local companies, but that there are others within the European Community that could be employed.

Mr Jim Prestidge, director of the British Water Industries Group which mainly helps companies with exports, describes the UK market as "becoming very lively", but adds: "I think our industries are getting geared up to cope." He says it is noticeable that there have been a number of newcomers to the business.

BWEA publishes a regular survey of orders taken by its members. Mr Hills says that growth in the number of orders for water and effluent treatment plant virtually doubled,

tion which says that association members have to be "established," meaning that they must have been in existence for at least three years.

The Quality Water Group, for example, which deals with domestic water treatment, has grown from handling 14 companies to 80 in a year.

"One big change now is in WSPCLs (Water Service PLCs) taking contractors under their wing," says Mr Hills. Of his membership - about 50 - 10 per cent are now owned by PLCs.

In March, Wimpey Wessex Water was formed as an equal-owned joint venture between Wessex Water and George Wimpey, the contractor, to design, build and maintain water and sewerage projects. And in April, South West Water bought a Cornish civil engineering contractor, TJ (Brent).

Mr Prestidge cites the examples of Welsh Water, which acquired a water consultancy, Severn Trent Water, which bought Capital Controls of the US, a sterilisation control equipment maker; York-

shire Water's purchase of the UK offshoot of a Dutch treatment plant manufacturer; expansion by Biwater, the market leader in effluent plant, into several hardware areas such as pipes and valves; and Thames Water's purchase of Portal Holdings, the waste treatment plant company, in its drive to purchase several water suppliers. But of the hundreds of suppliers, he says, "it hasn't made a big dent".

Mr Garrett of the WSA points out that the water companies can collaborate and take advantage of each other's strengths: for example, "Wessex Water has always been very strong in computing and computer systems."

Mr Hills is unsure which way the changes will go: towards bigger companies with a range of expertise, or towards specialisation. But he reckons there will be change as the industry shakes out over the 10-year investment programme that, the water industry hopes, will put them on track for the next century.

Pressure over quality controls eases, but...

Trouble is bubbling up below the surface

PRESSURE is off the water industry for a while after an unwelcome spotlight focused on the quality - or lack of it - of UK drinking water.

The European Commission, in the drive to harmonise community rules, drew up the drinking water directive, which set limits on the amount of contaminants in water. The bold headlines and scare stories came about because UK water did not meet those limits. Particularly worrying was non-compliance with limits for nitrates, lead, aluminium, organochlorines and pesticides.

The problem was exacerbated because the state had not been investing in the water industry to the tune of about a 10 per cent underspend per year, says Mr John Hills of the British Effluent and Water Association: the Government also asked the Commission for an extra 10 years to meet the directive after it came into force in 1985, and for some limits, particularly pesticides, the water companies do not guarantee meeting the figures by then. Hence last summer's brouhaha.

But, points out Mr Paul Garrett of the Water Services Association, the water industry trade body, most EC countries are being taken to the European court over their flouting of the rules.

The exception is Portugal, he says, because that country has an exemption for a year to try to comply - and once that year is up, "they'll be in the club, so to speak".

Under the Water Act, the PLCs have a duty to supply "wholesome" water - that is, meeting the Water Quality Regulations, which mostly agree with the EC figures. Mr Garrett reckons that meeting most of them is a case of paying to fit proven technology.

Nitrates are mostly introduced from fertilisers and are a problem for water companies in agricultural areas. Anglian, Severn Trent, Thames and

Yorkshire PLCs have asked for relaxations until work can be completed to reduce nitrate levels: this can be done by ion exchange or blending water from different sources.

The mains distribution system can introduce various metals into the water. These include lead - particularly when the water is soft - iron, manganese and aluminium. Pipes and sewers can be replaced or relined, though removal of householders' lead pipes is the responsibility of the householders, another potential bone of contention. And control of acidity of the water is used by several companies, such as Anglian, Severn Trent, Southern, South West, Welsh, Wessex and Yorkshire, to reduce solubilisation of the metals.

Aluminium content of water is also too high in some areas due to use of aluminium sulphate as a coagulant. Aluminium has been linked to Alzheimer's disease. Use of iron sulphate can avoid this problem. However, both these treatment processes do not address the true difficulty, only the results. An example of this is the use of coal tar to refine old mains - this is now leaching polynuclears, known carcinogens, into the water, and these pipes need relining or replacing.

Pesticides, agrees Mr Garrett, are a problem, and he reckons a "more generous parameter" is needed for the whole EC. "All the technology and expenditure in the world is not going to get us there."

Granular active carbon filtration is being used by some water companies as an alternative to sand, the usual method. Sand filters out most large particles and then chlorine disinfection kills micro-organisms. Carbon is porous to small molecules such as chemicals, and Mr Bob Hyde of the Water Research Centre says that a project supported by the water industry to the tune of about

£250,000 a year for three years is studying granular carbon to remove pesticides. "If there is a problem [with pesticide removal], the current methods of treating water are not doing it properly," he says.

A corresponding WRC project is looking at use of granular carbon with ozone as a disinfectant. The problem with chlorine is that it reacts with organic molecules to produce organochlorines - an example being chloroform, a known carcinogen. Ozone kills bacteria and avoids this by-product formation.

However, Mr Albert Coleman of the Drinking Water Inspectorate has reservations about this move. He argues that little is known about the effects of high ozone levels. He is afraid that "it looks as if we have got to go much more for ozone at a fairly high level. But it would take at least a decade, if not two or even three, before we could get round the whole of the country [to convert chlorine disinfection to ozone]."

The Drinking Water Inspectorate was set up to monitor quality under the new privatised regime. However, it has been criticised for its small size - at 23 employees, it has just over two inspectors per water company - and limited scope - it has no laboratories to check samples taken from the water companies' supplies, and so has to rely on the companies' data. And even when change is needed, says Mr Coleman, it can take a long

time for anything to be done. He maintains that the nitrate problem was pinpointed in 1971 but nitrogen fertiliser use was only restricted from 1988.

Dr Hugh Tebbutt is the co-ordinator of the safe drinking water initiative at the Science and Engineering Research Council. The drinking water group was formed about a year ago, and has about £400,000 to spend this year on six projects. Its existence suggests increased concern about quality of drinking water, but Dr Tebbutt points out that West Germany still spends as much three and a half times as much as the UK. Government on research; the Netherlands spends more than twice the amount, and even Belgium spends more.

The EC limits have been questioned. The water industry points out that, for example, the limit set for nitrate is 50 milligrams per litre, whereas the World Health Organisation's guideline - set after scientific analysis - is double that. Some argue that the limits were set arbitrarily, at the detection limits for some contaminants. Friends of the Earth argues that the less contamination, the better.

There is a feeling that trouble is bubbling up under the surface for the water industry, when it will spurt up into an uncontrollable fountain is unclear. But the waters do not run smooth yet.

Elisabeth Tacey

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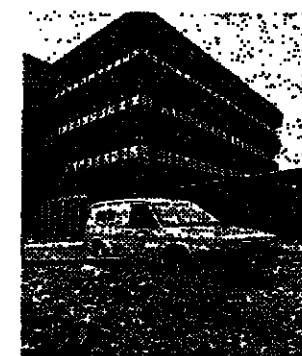
At 12.30pm tomorrow, July 12th David A. Trippier, ME Minister for the Environment and Countryside, will officially open the country's first full-scale operational nitrate removal plant at Little Hay near Sutton Coldfield.

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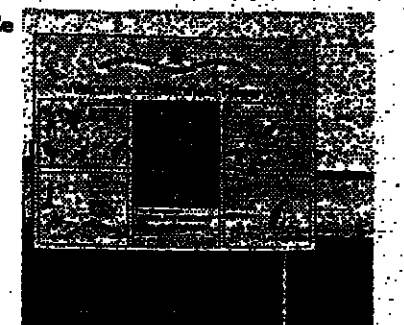
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Andrew Hill assesses the impact of the water regulators

Quick out of the starting stalls

WATER'S two most important regulators - Ian Byatt, director-general of water services, and Lord Crickhowell, chairman of the National Rivers Authority (NRA) - have been at their desks since the beginning of last September.

Nine months on, it is already clear that they are neither office-bound figureheads, nor bureaucrats intent on wrapping the newly-privatised industry in red tape. Both regulators have been very quick out of the starting stalls.

The NRA, charged with the sensitive task of protecting the water environment, is staffed by former water company employees. The change was made to end the poacher-gamekeeper dilemma - former water authorities having to report their own pollution misdeeds.

As a result the NRA was able to hit the ground running. Within a month of its formal establishment it had brought a highly-publicised prosecution against Shell UK for polluting the Mersey estuary with a spillage from its oil pipeline. The eventual court fine of £1m was criticised for being too small, but it was the biggest in the UK for any pollution incident and contributed to the NRA's growing reputation as a robust new regulatory body.

Perhaps more important, the authority achieved the first successful prosecution of a privatised water company - The Gamblewater Strakes Back - before the end of the year. Yorkshire Water Services was fined £1,000 plus costs for polluting a trout stream.

The NRA is also promising to take a hard line on excessive abstraction of water from Britain's rivers, in an attempt to pre-empt a drought this summer following the past year's below-average rainfall.

But despite public statements on issues ranging from global warming and tidal defences, to toxic algae and acid rain some pressure groups have implied the NRA does not have the political and financial clout to control the UK's 39 water companies.

In recent weeks, supporters of the NRA have also been worried by new proposals which should be published in the white paper on the environment in September. The Department of the Environ-



Chief regulators: Lord Crickhowell (left) and Ian Byatt

ment wants to turn the Inspectorate of Pollution into an independent Civil Service agency which could eventually merge with the authority. Although some of the inspectorate's functions overlap with those of the NRA, a merger - which would take place in about five years - would not be welcomed by the more specialised authority.

Privately, water industry chiefs admit they have found it more difficult to interpret Lord Crickhowell's strategy than to come to terms with Mr Byatt's more strictly defined role. Mr Byatt's ability to stamp his personality on the job of director-general of water services has been more limited.

As he repeatedly stresses, he wants the role of economic regulator to take into account the long-term nature of the water industry.

Not that anybody expected him to tamper with the Government-set price limits this early. The first official review of the so-called K factors takes place after 10 years, although Mr Byatt can carry out an interim review after five years.

"Substantial adjustments to investment programmes between periodic review could not only upset consumers' expectations, they could also be disruptive," he said in his first annual report, published last month.

Instead, the director-general has spent his first nine months

in office contacting the 39 businesses and setting up the 10 regional customer service committees - which, in the words of his first annual report, will be "the local champions of the consumer". In addition, he has opened a public debate about alternative methods of charging for water - such as metering, or a flat licence fee - and hopes to produce a consultation paper in the autumn.

Mr Byatt has also been at the centre of the Monopolies and Mergers Commission's important investigation into a proposed merger of three small water companies north of London.

The MMC became an *ad hoc* regulator of the water industry with last year's Water Act, which obliges the commission to investigate takeovers of water companies with assets worth more than £20m.

Its report on the proposed merger of Colne Valley, Lee Valley and Rickmansworth water companies was the first under these rules. The MMC also had to grapple with the involvement of French water suppliers, one of whom - Compagnie Générale des Eaux - would have had a controlling stake in the merged company, Three Valleys Water.

For these reasons, the investigation was widely regarded as a test case for merger policy in the newly-privatised industry. Although the bid was proposed in July 1989, the report

was not published until the end of April this year, further emphasising the sensitivity and complexity of the issues being examined.

The commission ruled that the merger should not go ahead, apparently ruling out any attempt by existing water suppliers to expand through acquisition, while leaving open the possibility of an outside bidder launching a successful bid. But it also suggested the proposals would be approved if the three companies promised certain cost savings on top of those already suggested by them in the course of the investigation.

That should have been that. But unusually, the trade secretary Nicholas Ridley (who introduced the original water takeover rules when he was Environment Secretary), questioned the MMC's qualified conclusion: he wanted to extract even more benefits from the three companies before he would allow the merger and asked the director-general of water services to discuss further remedies with them.

Mr Byatt had argued that a 6 per cent drop in water charges (the estimated effect of the merger over 10 years) did not quite outweigh the reduction in his ability to make comparisons between independent water suppliers - an important element of the philosophy of "yardstick" competition in the monopoly industry. A merger between neighbouring companies, though it reduced charges, would make the task of setting charges and stimulating competition in the industry more difficult.

Critics argue that such conclusions reduced the overall threat of takeover, previously considered an important discipline of the private sector, and even risked politicising the director-general's role.

Mr Byatt should complete his discussions with the Three Valleys companies in the next month or so.

The debate on the most efficient and fairest way to regulate the water industry is far from over. It is bound to have been revived by last week's MMC report on large stakes held by French and British investors in two water companies in the south-east of England.

Richard Evans examines future charging policies

A dilemma over price-fixing

THERE is considerable uncertainty in the water industry about the way in which customers will pay for their water in the future, and Mr Ian Byatt, the industry's economic regulator, has called for an urgent debate on the alternative methods of charging.

The problem stems indirectly from the Government's introduction on April 1 of the community charge, or poll tax, in England and Wales in place of domestic rates. Water charges have traditionally been based on domestic rateable values.

Water and sewerage bills will for the time being continue to be calculated on the otherwise redundant rates valuations, but a permanent solution has to be found by 2000, when the domestic rating system is due to disappear.

This relatively close target date has begun to concentrate the minds of industry leaders and technical experts wonderfully, but there remains a range of conflicting views which will need to be resolved soon so that a new charging system can be put in place.

Charging for water services based on rates was never regarded as particularly fair or logical, but because water charges have traditionally been low and represent a small proportion of average outgoings, protests have been muted. It was simply not worth creating much of a fuss.

Nevertheless, the system did bear a crude relationship to a household's ability to pay, as highly-rated properties which as a consequence paid more in water charges, were generally lived in by the better-off.

But what to put in place of rates is a question that remains open, and there is unlikely to be a universal solution covering the whole country.

Metering is the most obvious alternative. Its fairness, being based on what people use, is not in doubt, but there are big problems over capital and running costs as well as over public and political acceptability. Until recently, metering was regarded as the most logical solution but difficult if not impossible to achieve on cost grounds.

However, in 1985 an industry study led by Mr Roy Watts, chairman of Thames Water,

came to a more pragmatic conclusion. It found that metering might be justified economically if its high installation costs could be offset by reductions in demand and by eventual savings in revenue expenditure and capital investment.

The committee recognised that reliable data was virtually non-existent, and recommended that a series of trials of domestic metering should be conducted to find out more. The Watts report lay on the shelf for over a year and might have continued to gather dust had it not been for the Government's announcement that the use of the rating system for collecting water charges was to be phased out.

This galvanised the water industry and the Environment Department into action, and the trials, consisting of 20 large areas of 53,000 households covering the whole of the Isle of Wight and 11 smaller ones of around 1,000 properties each, are now well under way.

According to Mr David Gadbury, director of planning at Southern Water and chairman of the group monitoring the trials, the reaction of customers to metering or any other charging system will be crucial. So far, although there has been some hostility in the Isle of Wight, the trials have not produced the adverse customer reaction that was widely feared.

An interim report on the trials published last week thought it would be feasible to meter 95 per cent of households, but that costs and installation problems would be considerable. The average cost would be around £185 if the meters were placed indoors and £200 if outside.

It is already clear that the costs of changing to a new charging system can be treated by the companies as "cost pass through", which means that the customer will have to foot the bill, but it will be up to the regulator to decide exactly what charges can be passed on.

Other alternatives therefore have their adherents, but each has its drawbacks.

The flat rate licence fee, or standard charge, has already been chosen by Welsh Water in preference to metering, largely on practical grounds. The company argues that given its simplicity, certainty, and cheap-

ness of billing and collection, a licence fee is the most sensible solution for its own circumstances.

But although cheap to operate, a flat rate licence fee bears even less relation to consumption than the old rateable value system. The idea of every household paying the same charge may be very simple, but whether customers would perceive it as being fair is another matter.

Another option would be a charge related to the metering of residents in a property. This would give a better link to demand, but it would be expensive to collect, and given the

difficulties of the poll tax, industry leaders are unlikely to be keen on the idea.

Other proposals, including a count of the number of bedrooms in a house, or the number of taps or appliances, have even more obvious difficulties attached to them.

Mr Gadbury believes sooner or later the industry will switch to a meter system. "It seems illogical to charge for a

scarce and increasingly costly resource in such a way that there is no incentive for the customer to use it more economically."

"Charging would be a traumatic technical and financial challenge, but I believe that the trials will demonstrate that the difficulties are not insuperable," he says.

It could be that the areas of the country where water can be in short supply - broadly the south and east - will opt more readily for the metering alternative than will areas with plentiful supplies, as the possible savings from metering would be less relevant.

The issue should become clearer in the autumn when Mr Byatt publishes a consultation paper. He has already indicated his own leanings when in the first annual report of Ofwat last month, he stressed that the existing pattern of charging was in great need of rationalisation.

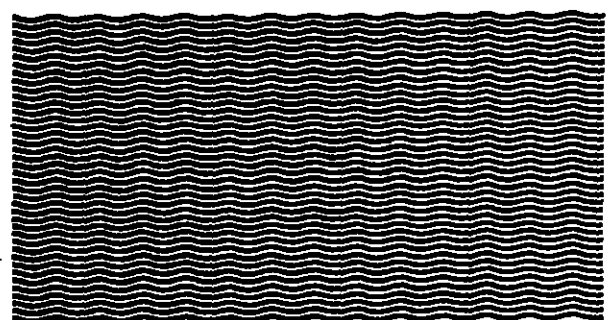
He argued that any new system must give customers sensible price messages to enable them to relate their consumption patterns to the rising cost of collecting, treating and transporting water. It sounded like a warning to companies to muster good arguments if they are preparing to oppose metering.

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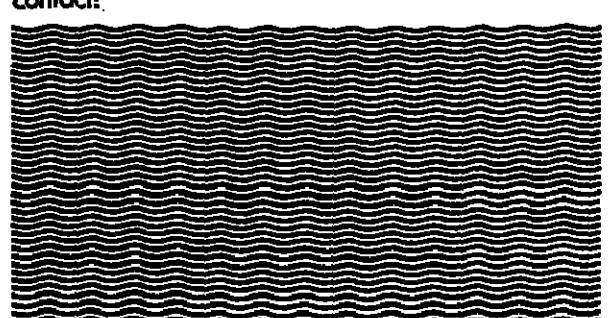
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WATER INDUSTRY 6

Water chief talks to Richard Evans

A lot of catching up to do

THE City is going to judge the recently privatised water companies primarily on their ability to meet their huge capital programmes, says Mr Bernard Henderson, chairman of the Water Services Association.

With a 10-year spending programme amounting to well over £24bn, it is clearly far too early to make a meaningful judgement, "but things seem to be shaping up well", is his initial assessment.

Mr Henderson has been chairman of Anglian Water since 1981, making him the longest serving of the 10 former water authority chairmen. On January 1, he took over the mantle of standard bearer of the industry, as chairman of the WSA, from Sir Gordon Jones, chairman of Yorkshire Water, who helped steer the industry through the privatisation rapids at the end of last year.

The new national chairman urges patience to allow time for the industry to implement the huge spending programme to bring water quality, rivers and beaches up to required European Community standards.

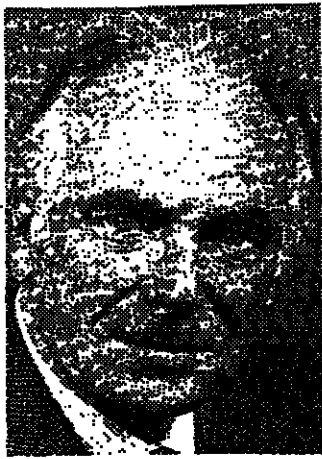
"Everyone must recognise what a cruel aftermath we have been left after decades of neglect, when governments were unwilling to put the necessary capital into the industry to maintain the infrastructure... there is a lot of catching up to do."

The industry is in the throes of planning the hundreds of new schemes that will be necessary over the coming years to reach the required quality standards, and this explains the number of link-ups between water companies and consulting engineers.

The great surge of capital programmes should come between 1992 and 1994, and questions have been raised about the ability of the construction industry to meet such heavy requirements over a short timescale.

"We think the industry will be able to cope because the programme will not be one huge item like the Channel Tunnel, but a series of small to medium contracts that will be much more manageable," says Mr Henderson.

One big concern for the industry is the anxiety already expressed by Mr Ian Byatt, director-general of Water Ser-



Henderson urges patience

vices, that the proposed increase in standards would inevitably mean much higher costs and charges, and these would ultimately have to be paid for by the customer.

"We are concerned that everybody wants higher water quality standards, cleaner rivers and better beaches, but they are then not necessarily so keen on paying for them."

Similarly, Mr Henderson is concerned that some critics of the industry pointed to what they regarded as excessive profits but failed to realise that companies needed to make satisfactory profits to attract future investment.

Mr Henderson is an advocate of metering as the best way of charging for water in the future, on the grounds that paying for what is used is the fairest method, but he accepts that a significant hurdle will be the cost of installing and reading the meters, put at around £150 a household.

As with the rest of the industry, Anglian is awaiting the outcome of the series of country-wide metering trials before reaching a decision.

More specific to Anglian is the problem of nitrates, which filter into the soil from the intensive use of fertilisers in the region.

The company is having to spend £100m over the next four years to reduce the nitrate level in 55 water sources.

Mr Henderson is critical of the attitude of the Minister of Agriculture, and calls for much more positive action.

He would like to see nitrates

much more strictly controlled in borehole areas.

More generally, he hints at criticism within the industry at the level of some of the scientific advice available to the Environment Department, and suggests that experts from within the industry or from the academic world should be brought in at an earlier stage in dealings with the European Commission.

Diversification from core services, much advocated by some water authority leaders before privatisation, fails to fire Mr Henderson with obvious enthusiasm.

"The rest of the industry now largely accepts Anglian's view that it is absolutely essential to prove credibility by showing we can run the water business thoroughly efficiently before putting too much emphasis on diversification," he says.

The top priority remained to get on with the business of providing water services to customers in the largest growth region of the UK.

Mr Henderson is equally sanguine about another potential problem facing the industry - the possibility of the Labour Party winning the next election and advocating the return of the industry to the public sector.

"We have to remember that a very large number of our employees and customers are shareholders, and their interests cannot be ignored... we also now have, for the first time ever, a formula for getting the money to improve the infrastructure up to the highest standards."

His view is that an incoming administration would have to think very carefully before returning the industry to the public sector, so that capital programmes would again have to take their chance with spending on social services, education, health and other priorities.

The profile of the industry is not as high at present as it has been in the recent past, he says with some relief.

He forecasts that attention will now focus more on individual companies rather than the industry as a whole, but that there will still be a regular upsurge of interest over matters of national importance.

THERE is no doubt that the pressures exerted in recent years by the environment lobby have been spectacularly successful, and the water industry has been affected more than most.

Alarming stories have appeared frequently in the media concerning the high levels of nitrates, pesticides, iron, aluminium and lead in some drinking water, the poor condition of some rivers and the even worse state of some beaches. All have combined to raise substantial question marks over an industry that used to be a byword for quiet, reliable service.

Billions of pounds have been added to the industry's capital programme over the next decade to ensure that the high expectations raised in the customer are met. The scare stories, some justified, others not, have had their effect, but the truth is that standards in the

The environmental issues analysed by Richard Evans

Success for the clean lobby

UK industry are generally higher than in the majority of other EC countries.

The UK's primary problem has been that the industry has suffered a chronic lack of capital investment, first under Labour in the late 1970s and then under the Conservatives until the mid-1980s. There has been a lot of catching up to do.

According to Mr Michael Carney, secretary of the Water Services Association which represents the former authorities, the immediate results of privatisation, despite its widespread unpopularity, have been beneficial for water standards and water quality generally.

This, he argues, is because of the highlighting of weaknesses that needed correction, and the recognition of the significant increase in investment required so that £24bn can be spent on capital improvements over the next decade, compared with £10bn over the past 10 years.

In addition, a powerful new regulatory framework has been set up, with a director-general responsible for regulating charges and service standards, and a new drinking water inspectorate to assess water quality.

The capital spending programmes are designed to bring drinking water quality, rivers and beaches up to the EC's required standards, and to ensure that sewage, or waste water as it is now known in Community jargon, is disposed of in an environmentally satisfactory way.

This is straightforward enough, except for two elements - the high cost, and the fact that the goalposts are liable to change as expectations increase and as methods of detecting pollution become more sophisticated.

To allow for this, the companies have had to write into their charging formulae the ability to charge extra for any additional capital spending requirements not yet known. This means that water charges, set to rise by an average of 5 per cent above the rate of inflation each year for the next 10 years, could in fact increase by much more for environmental reasons.

With drinking water standards, the EC has been putting maximum pressure on the UK to bring full compliance forward. The regulations should have come into force in 1985, but the UK Government, after being threatened with more legal action, has now agreed to compliance by 1993.

The two biggest difficulties have been the presence of lead in pipes in parts of Scotland, and a surfeit of nitrates in parts of England, particularly East Anglia and Staffordshire. This is caused by intensive farming with fertilisers that have slowly leached into underground boreholes.

Pressure has moved recently to the waste water and sewage disposal side of the industry, and the Government

announced earlier this year a series of concessions to counter the country's reputation as the dirty man of Europe.

The discharge through pipelines of raw sewage into the sea is to be phased out as soon as practicable. The extra cost of stopping disposal of sludge at sea and adding primary treatment to long sea outfalls is put by the industry at £2.5m, a good deal higher than the Government's estimate of £1.8m.

The Water Services Association argues that the ending of the piping of raw sewage into the sea would necessitate the building of large sewage treatment plants on coastal sites, which would not be justified on environmental grounds.

Nevertheless, the primary treatment of sewage before it is deposited in the sea via long sea outfalls is likely to benefit some of Britain's 440 beaches.

A record 29 British beaches won the coveted Blue Flag award this year for achieving the high EC standards for bathing waters, compared with 21 in 1989, but 34 of the 63 entries failed to make the grade, and there is clearly a great deal more work to be done before the majority reach the highest standards.

North West Water, one of the companies most affected by need to clean up beaches, estimates that the EC waste water directive will cost it a further £100m on top of the £200m it has already committed to cleaning up bathing waters

throughout the region over the next five years.

Mr Chris Patten, Environment Secretary, has said the Government will spend £3bn on a big clean-up of coastal sewage works, but the EC claims Britain needs to spend £7bn to do the job properly.

This and similar issues is leading to some concern among water industry chiefs about the costs to the consumer of various environmental initiatives the Government intends to introduce.

Mr Patten is also under growing pressure from environmental groups and from Lord Crickhowell, chairman of the National Rivers Authority, the industry's environmental regulator, to introduce some form of secondary sewage treatment at all inland sewage works.

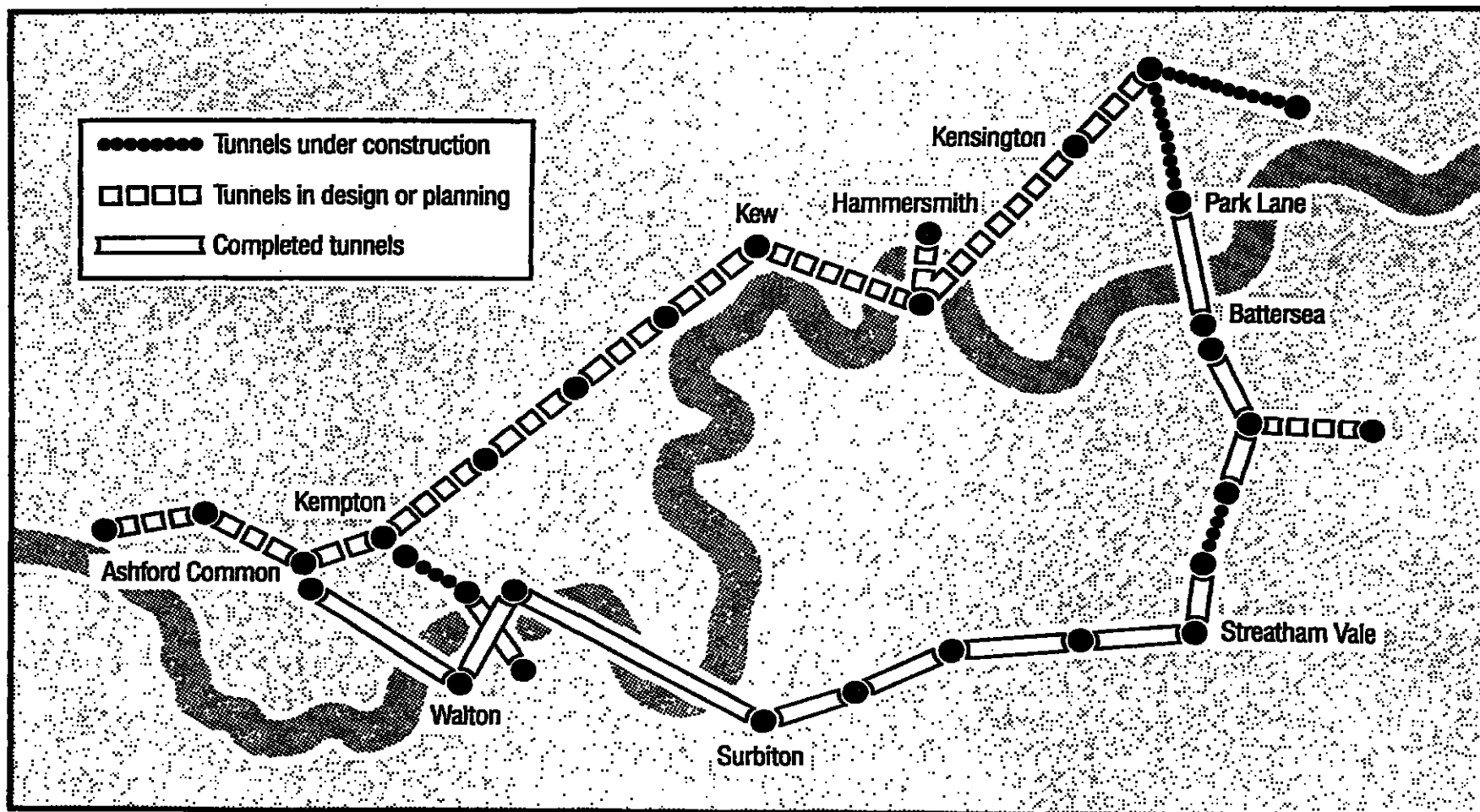
However, Mr Ian Byatt, director-general of the Office of Water Services (Ofwat), the economic regulator, argues that since it will be the consumer that will ultimately have to pay for all the improvements, it is only right that environmental decisions should be adequately costed before they are taken up.

Industry leaders are worried about the prospect of a backlash from their less well-off customers over steep rises in water charges that produce little apparent improvement. This could become a real danger in a few years' time, but for the moment the pressures for higher quality standards look set to continue.



Net gain: scare stories have had their effect

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